

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Monday September 28 1987

Austria	Sch22	Indonesia	Rp1200	Portugal	Esc100
Bahrain	Dh4,650	Iraq	Ns3,50	S. Arabia	Rls6,00
Belgium	BF18	Italy	L1600	Singapore	S\$4,10
Canada	Cdn1,800	Jordan	Frs 500	Spain	Pts25
Cyprus	Co2,75	Kuwait	Frs 500	Sweden	Skrl8,00
Denmark	Dkr9,25	Lithuania	Nlt25,00	Switzerland	Fr2,20
Egypt	Ec2,25	Latvia	Nlt25,00	Taiwan	Nt525
Finland	Fmk7,00	Luxembourg	Lfr2,00	Thailand	Bt50
France	Frs1,700	Malaysia	Rm1,25	United Kingdom	£1,20
Germany	Dr1,200	Morocco	Dhs1,00	United States	US\$1,00
Greece	Dr1,200	Monaco	Dhs1,00	Turkey	Lst50
Hong Kong	Ns3,12	Netherlands	Frs1,00	UAE	Dhs1,50
India	Rop15	Norway	Nkr8,00	USA	\$1,00

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European steel: Crunch time for plant closures, Page 26

World News

Philippines troops clash with NPA rebels

Philippine government troops clashed with communist rebels of the New People's Army, about 40 miles north of Manila following renewed fighting last week. Helicopter gunships and Philippines marines were sent in to help government infantry. At least three soldiers were reported killed. Politician attacks foreign debt, Page 2

Kuwait crackdown

Kuwait has begun a crackdown on tens of thousands of foreigners living there illegally in an effort to tighten security following the recent spate of sabotage attacks ascribed to Moslem fundamentalists. Page 2

23 die in bus crash

At least 23 people, including three children, were killed and more than 50 were injured when an overcrowded Bangladeshi bus skidded into a flooded canal about 25 kilometres from Dhaka.

Bush in Poland

US Vice-President George Bush met General Wojciech Jaruzelski, the Polish leader, on the second day of his visit to Poland, designed to speed up an improvement in relations which broke down six years ago when martial law was imposed. Page 5

Tamil leader dies

Violence broke out in eastern Sri Lanka after the death of a Tamil militant leader after a 12-day hunger strike. Page 6

Cairo metro opens

President Hosni Mubarak of Egypt and Jacques Chirac, the French Prime Minister, inaugurated Cairo's underground rail system, largely financed through soft loans and credits from France. Page 5

Talks on Angola

José Eduardo dos Santos, the first Angolan President to visit Portugal since independence 13 years ago, is in Lisbon to mend a potentially rich relationship strained by five centuries of colonialism. Page 6

Basque car bomb

A car bomb killed a policeman and injured six others in the Basque city of San Sebastian. The bomb, hidden in a parked car, exploded as the officer drove past. No group claimed responsibility but police suspected the Basque separatist organisation Eta.

Journalists face jail

Two Taiwanese journalists who visited China in open defiance of a ban on contacts with Peking returned home to face a possible three year jail sentence.

Blast in Athens

Police investigating a bomb blast outside a US forces command in central Athens found and dismantled a second explosive device near the building. The explosion outside the command shattered windows but caused no injuries.

Hong Kong rally

Nearly 5,000 people attended a rally in a Hong Kong park to press for direct legislative elections three days before the government ends a period of public consultation on political reforms.

New Peru minister

The Peruvian Government named a senior ruling party member, Alberto Vera la Rosa, 61, an engineer, as Industry Minister, replacing a businessman who resigned two weeks ago in opposition to President Alan Garcia's plan to nationalise private banks.

Found in the hay

Israeli soldiers found three Palestinians in a hay-filled lorry bound for Egypt, five days after they escaped from the Nahala maximum security prison.

Mansell wins GP

British Nigel Mansell won the Spanish Grand Prix in Jerez, to keep alive his hopes of winning the drivers' championship. Page 32

Business Summary

Storehouse faces £2bn bid by Benlox

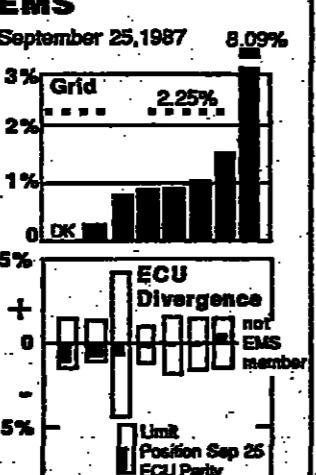
BENLOX HOLDINGS, small UK engineering firm based in West Sussex dealing in stores, launched a £200,000,250m all-share bid for Storehouse, UK retailing group headed by Sir Terence Conran. Benlox, which is 21.7 per cent owned by Egyptian financier Dr Ashwan Marwan, said it would "demerge" the group into a number of specialist retail stores. Page 8

EUROPEAN Monetary System

Most currencies showed little overall change from the previous week, with many markets ahead of the weekend IMF and G7 meetings. For the same reason the dollar was confined to a narrow range and consequently there was no pressure on the weaker members of the system.

The Danish krone remained the weakest currency followed by the Belgian franc. The French franc remained the only member to show an improvement in relation to its Ecu central rate. Page 16

EMS



The chart shows the two constraints on European Monetary System rates. The upper grid, based on the weakest currency in the system, defines the cross-rates from which no currency (except the lira) may move more than 2½ per cent. The lower chart gives each currency's divergence from the "central rate" against the European Currency Unit (Ecu), a basket of European currencies.

Mr Fernando Milliet, Brazil's central bank president, presented banks with an 11 page plan, designed to set a framework for solving the country's debt problems, at a seven hour meeting in Washington on Friday. The Advisory Committee of creditor banks, headed by Citibank, is treating the proposal as a starting point for negotiations that it hopes will lead to an end to the seven month halt in international payments by Brazil.

But a telecast to over 600 other creditor banks worldwide, the committee said that what it termed the "broad, general proposal" which it was passing on "in no way reflects the views of the committee."

"Many important points are not addressed by the proposal or are only treated generally," it said.

One banker said: "The committee was not the least bit impressed either by the approach or by the lack of specifics."

It did, however, agree to meet

BOC, British group of gas and health care companies, has formed a joint venture with a chemicals company in Shanghai to operate China's first liquefied gas plant. Page 8

AMSTRAD, UK consumer electronics company, is likely to announce today the purchase of Indescomp, the Madrid-based distribution company that has helped it dominate the Spanish personal computer market.

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AMSTRAD,

OVERSEAS NEWS

Philippine politicians attack deal on debt

BY RICHARD GOURLAY IN MANILA

THE PHILIPPINE Senate indignantly debated last week the country's \$28.3bn foreign debt and how payments of interest and principal eat up 36 per cent of the budget, much of which could be used to finance desperately needed economic growth.

Bankers and economists fear the issue has become so politically sensitive that the rescheduling agreed in July, to cover \$13.2bn of debt, could be scuttled. Since President Corazon Aquino assumed office on July 27 for "taking advantage" of the country's political difficulties (such as attempted coup), to force a rescheduling, four bills have been tabled in Congress.

One likely to reach the floor of the Senate comes from the Economic Affairs Committee. It would limit the foreign exchange allocated to debt service to the equivalent of 15 per cent of export earnings. At present, it accounts annually for 28 per cent of foreign exchange earnings and 42 per cent of export earnings.

Other proposed Senate measures include a call for a three-year moratorium on all



Cory Aquino

principal payments (including those on official development assistance loans), selective repudiation of "fraudulent" loans, and a review of the entire debt agreement by Congress because the House of Representatives has the constitutional function of the allocation of funds.

Thirty of the 483 creditor

PHILIPPINE Government troops clashed with communist rebels yesterday about 40 miles north of Manila, AP reports from the capital. Officials warned that residents there could suffer electricity shortages after guerrilla raids on power stations.

Sources in the Philippines Constabulary, the military's internal security force, said three helicopter gunships and a company of Philippine marines had been sent to help government infantry in action against guerrillas of the communist New People's Army in Bulacan province, 40 miles north of the capital.

A constabulary officer,

speaking on condition he not be identified, said at least one soldier had been killed and several wounded. He had no reports of rebel losses.

The fighting followed renewed clashes last week in the five-province Bicol region in the south-east of Luzon island, after attacks on bridges and rail lines.

A small explosion was reported yesterday at the headquarters of the Constabulary. Sgt Bert Borawes said the blast in an outdoor rubbish container caused minor damage but no injuries. The cause of the explosion was unknown, he added.

banks have still not signed the July agreement which would stretch principal payments over 17 years, with a seven-year grace period, and lower the interest spread over Libor to 7 per cent. The rescheduling agreement must be signed by 97 per cent of the banks by November 15. The transaction that was most likely to derail the July agree-

ment has been left ambiguous by a Senate vote. It concerns a \$86m loan to a private fertiliser company, Planters Products, which Mrs Aquino agreed in July that the government would redeem so as to honour an undertaking made by the previous government.

Party in response to the President's anger, the Senate

voted on Friday to scrap the executive order. This would be enough to scuttle the rescheduling because Barclays Bank, leading a consortium of creditor banks, refused to sign the July agreement until the controversy over Planters Products had been settled.

However, the Senate committee accepted that the government should give Planters Products enough cash to ensure that its commitment can be met.

The required legislation will probably take until after the November 15 deadline for the rescheduling and it is too soon to say whether the alternative arrangement would be acceptable to the banks.

The tone of Senate debate last week shows that a warning sent by the then finance secretary, Mr Jaime Ongan, on September 7, went unheeded. In his letter to the Senate, he said that any unjustified unilateral action against the creditor banks would send the country into default.

Most senators ignored these arguments and only one defended them.

Iraq attacks confirmed by salvage companies

By Our Middle East Staff

IRAQ claims to have struck three tankers of Kharg Island, Iran's main export terminal at the weekend, were confirmed yesterday by salvage companies in the Gulf.

The attacks raised tension just as diplomatic efforts were being resumed at the UN in New York to persuade Iran to accept the call for a ceasefire embodied in Security Council resolution 598.

Iraq's air strikes also coincided with the arrival in Tehran of 22 Iranian and the bodies of three others who had been aboard the mine-laying vessel attacked by US helicopters on Monday.

The three vessels hit by missiles were all engaged on the shuttle services from Kharg Island to Larak Island near the Strait of Hormuz.

One of the three damaged tankers, the 225,582 deadweight ton Cypriot-registered Con-Cape, was hit twice by Exocet anti-ship missiles late on Saturday and again yesterday while it was being towed to the port of Bushire.

The unique combination of major imbalances in the world economy and the onset of a new technological revolution had created a new climate, embracing both vulnerability and opportunity, she said.

The

information revolution had brought an increasing

Gatt urged to keep closer watch on trade and economies

By PETER MONTAGNON, WORLD TRADE EDITOR

THE GENERAL Agreement on Tariffs and Trade should adopt active surveillance of trade and economic policy, if the entity is to cope with the twin problems of payment imbalances and rapid technological change, Ms Sylvia Ostry, a former chief economist of the Organisation for Economic Co-operation and Development, said in Washington.

"The need for institutional change in policy-making, both at home and internationally, is perhaps nowhere so acute as in trade policy," she said. She is now Canada's chief international trade negotiator.

Gatt should institute an effective, policy-based surveillance mechanism, involving enhanced analytic capacity in its secretariat, a designated forum at ministerial as well as official level, a link with its disputes settlement procedure and improved transparency of domestic policy-making procedures in member countries.

The need for institutional change in policy-making, both at home and internationally, is perhaps nowhere so acute as in trade policy," she said. She is now Canada's chief international trade negotiator.

Without such changes, world trading system would not be able to cope with the twin problems of payment imbalances and rapid technological change, Ms Sylvia Ostry, a former chief economist of the Organisation for Economic Co-operation and Development, said in Washington.

The purpose would be to exert peer group pressure at senior official and ministerial level for policy adjustment and implementation.

This would highlight the impact of trade-related policies on the country's domestic performance, on other countries' trade opportunities, and on the system as a whole, she said.

BY MAGGIE FORD IN SEOUL

THE 1973 kidnapping of Mr Kim Dae Jung, the leading South Korean opposition politician, by South Korean intelligence agents while he was in Tokyo has become a political issue as the country moves toward democracy.

Mr Taewoong Kim, Iraq's Foreign Minister, has rejected the suggestion that a link to the fighting in the seven-year-old conflict could be coupled with the establishment of a commission to determine which of the beligerents started the war.

In an interview with the newspaper Al Ittihad of the United Arab Emirates he said that resolution 598 would have to be implemented in a clear sequence.

First there should be a ceasefire, then a withdrawal of troops to international borders and finally a commission to determine which country was the aggressor.

Both Seoul and Tokyo said at the time that the abduction was a freelance effort.

A number of Japanese politicians have said that the interview suggests there was a clear violation of Japanese sovereignty and the

matter is to be raised in the Diet.

Mr Kim was seized at his hotel by the agents, blindfolded and tied up and forced on to a boat and taken to Seoul. He says that he feared being thrown overboard, but he was later released. Mr Kim, who almost beat former President Park in the 1971 election, was living abroad at the time, following the introduction of a new repressive constitution in 1972.

At a rally on Saturday in the industrial city of Inchon, Mr Kim told about 50,000 supporters that he wanted the Japanese and South Korean governments to reveal the truth about the kidnapping and to apologise to him. He was not asking for those responsible to be punished, he said, and he did not want to disrupt relations with Japan.

Kuwait targets illegal foreigners

Fear of Iranian reprisals has led to strict security measures, reports Andrew Whitley

Officially, the response to the amnesty is said to have been good, but not even Mr Munayes knows the full dimensions of the problem. Despite regular mass deportations over the years, the number of foreigners in the country is probably in excess of 100,000.

What particularly alarms the authorities, according to knowledgeable Kuwaitis, is the unknown number of people born in neighbouring states who have been passing themselves off as native Kuwaitis entitled to all the privileges and benefits which go with that status. For years they have got away without having to produce proper identity documents, trading on loud protestations that they were insiders.

Now successful Palestinian businessmen who have lived here for a quarter of a century, bringing up their families as Kuwaitis, are suddenly finding themselves unwelcome; many are stateless and have nowhere else to go. Pakistani civil servants, retiring after long years' service, are being handed their passports and told: "Thank you very much."

There are other nationalities; some 14,000 Filipinos alone are

now working in hotels and shops and as domestics. But these are a different breed; short-term expatriates saving hard to send money home, whose stay in the country is closely regulated.

One surprise from Kuwait's 1985 census was the size of the Asian population, which at 356,000 has grown faster than the relatively stagnant non-Kuwaiti population of Arab origin, which numbers 643,000. Palestinians, between 300,000 and 400,000 of whom live in Kuwait, still form the largest and most important national group.

A handful of foreigners every year manage to pole-vault over the high bar put in the way of those seeking Kuwaiti citizenship. Muslim faith and 30 years' uninterrupted residence are two of the basic requirements, and the bar is being notched up all the time.

For the remaining 1m, all they can do is to keep their heads down, stay out of trouble, and hope that the economic goldrush which brought them to this particular patch of desert is reactivated soon.

The best things come in threes:

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Swissair's Business Class.

Swissair's Economy Class.

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swissair

IMF AND WORLD BANK REPORTS

Fund warns of medium-term US deficit crunch

BY PHILIP STEPHENS IN WASHINGTON

THE International Monetary Fund yesterday warned that there are severe constraints on the ability of Central Banks to maintain stable exchange rates through intervention in currency markets or co-ordinated shifts in monetary policies.

In its latest World Economic Outlook, the Fund says that short-term measures aimed at influencing exchange rates can be justified if markets are disorderly, or when movements are considered too rapid. It adds, however, that in other circumstances efforts to influence rates must be ineffective or even counter-productive.

The Outlook paints a slightly more optimistic view of prospects than the Fund's last set of forecasts in April. It predicts a modest acceleration in economic growth and says there are signs of improvement in the massive trade imbalances between the US, Japan and West Germany.

It remains sceptical, however, that the present combination of policies and exchange rates in the largest economies will be enough to reduce the imbalances to sustainable levels. Over the medium term, exchange rates respond to fundamental factors such as relative inflation rates, fiscal position, and growth rates, the Outlook says.

The use of monetary policy or interest rates to sustain stability, "has definite drawbacks as a longer term strategy".

Since February's Louvre Accord, the major industrial nations have relied heavily on widening interest rates differentials between the US and the rest of the world and on massive intervention to defend the dollar.

The IMF says, however, that interest rate policy should be directed first and foremost at countering inflationary expectations.

Evidence suggests that "sterilised intervention" — when central banks neutralise the impact on the money supply and on interest rates or currency sales — has only "a transitory effect on exchange rates".

If intervention is "unsterilised", its effect is likely to be more durable, but at the risk of undermining the confidence of



WASHINGTON 1987

many, and the reverse occurring in the US. Inflation is forecast to remain under control though edging up to 3.4 per cent in 1988 from 3 per cent this year.

For the non oil producing developing countries, overall the Fund expects a growth rate averaging 5 per cent, but it says that the poorest countries of Sub-Saharan Africa can expect an increase in output only 2 per cent. That would represent the decline in per capita income for the African nations.

The outstanding debt burden of developing countries, which rose to \$1,100bn at the end of 1986, is projected to rise by an additional \$97bn in 1987 and \$37bn in 1988.

The Fund's concern about the risks facing the world economy centre on its medium term assessment, which, based on current policies and exchange rates, is that the US current account deficit and the parallel surpluses in Japan and West Germany will remain at unsustainable level into the 1990s.

A confidential paper prepared for governments as a background to the Outlook describes a central case for baseline scenario. This shows the US current account deficit remaining at \$150bn in 1991, with the Japanese and West German surpluses at \$70bn and \$30bn, respectively.

Deficits of that size would imply a massive build up in the ratio of US net indebtedness to output, from less than 10 per cent now, to 15 per cent in 1991 and 22 per cent in 1995. That latter figure would represent a net debtor position for the US amounting to \$1,600bn.

The IMF believes that such a rise in the US debt position would not be accepted by financial markets. Unless governments adopted appropriate measures to curb the imbalances, the markets could force a 15-20 per cent devaluation of the dollar. That in turn would have damaging implications for growth rates, for inflation, and for interest rates.

WORK HARD, study and keep out of politics, is the advice offered by Capt James A. Baker in a newspaper article, a copy of which hangs on the wall in the reception room outside US Treasury Secretary James Baker's office.

By studiously avoiding the advice of his grandfather, Mr Baker is recognised today as the most influential politician to occupy the Secretary's office at the Treasury in a generation.

In the past two years, with the advice and usually the support of recent retired Federal Reserve Board chairman Paul Volcker, he has helped to transform not only the tone of the Reagan Administration's international economic policy but also the framework within the industrial countries conduct their economic relations.

So far as the international economic policy imbalances among the industrial (and newly industrialising) countries are concerned, the situation is only a little better.

The decline in the dollar since 1985 has been more orderly than most economists imagined possible helping to sustain an upswing which has eased the world's economic problems.

A tempestuous stability has set in on the exchange markets since the Louvre accord in February, the US trade deficit has probably stabilised in nominal terms at around \$150bn-160bn and it is improving in volume terms. That in turn is helping to sustain US growth.

But the economic policy actions by the industrial countries needed to improve the prospects for the correction of fiscal and current account imbalances are still awaited.

Instead there are signs that the policy priorities of the industrial countries are diverging. In the US, with next year's Presidential election looming, the highest priority for the



Mr James Baker

Reagan Administration and its Republican allies is to sustain economic growth. West Germany and Japan, the key industrial powers in the economic policy debate, want growth too but not at a pace which risks triggering an upsurge in inflation, and that they fear, is what the US is asking for.

Mr Reagan's decision reluctantly to approve the legislation Congress passed last week to force action on the budget deficit could help reinforce confidence that this year's dramatic improvement in the US budget deficit will not be reversed in 1988 and 1989.

But some on Capitol Hill are

alarmed that the policy priorities of the industrial countries are diverging. The US Administration aims to sustain growth. West Germany and Japan fear it is asking from them growth which risks higher inflation.

warning that the new "budget fix" will not bear close scrutiny and, like its predecessor, the initial Gramm-Rudman-Hollings budget reform law, can too easily be ignored or reversed by Congress.

In addition, it puts off until further into the future the tough choices needed to reduce the deficit sharply. So while it strengthens Mr Baker's hand in the debate with his peers about whose economic policies need to be adjusted in the interests of international economic stability, it is far from clear that it will trigger any fundamental shifts in the judgment by its trading partners that the top priority is a more vigorous US attack on the deficit.

Mr Baker and his admirers, many of whom have held high office in Democratic administrations, can argue with justification that the world economy would probably be in much worse shape without the initiatives the Treasury Secretary launched two years ago.

Faced then with an overvalued dollar, a burgeoning trade deficit and the threat that the US Congress was about to approve protectionist trade legislation, Mr Baker abandoned the indifference to marshalling international fiscal and trade imbalances which had characterised US international economic diplomacy under his predecessor Mr Donald Regan.

He set in train the procedures which have led in the past two years to an orderly decline in the dollar's value to levels which now have economists divided on the question of whether the US currency has declined far enough to bring about a reduction of the US trade deficit.

Of longer term significance perhaps is the fact that the major industrial countries have also abandoned their faith in freely floating exchange rates adopted in the early 1970s.

Instead they are experimenting with attempts to stabilise their exchange rates, while still permitting sizable fluctuations

and to sustain this stability through better co-ordination of economic policies.

At the Seoul meetings Mr

Baker also launched the so

called "Baker Plan" which the

Treasury and the Federal Re-

serve had designed for trying to tackle the Third World debt

crisis by emphasising the need for economic growth in developing countries and the provision of funds by official lenders such as the World Bank and the IMF and commercial banks.

Today, however, Mr Baker will not be any more anxious than his President to entertain bold new initiatives to reduce the budget deficit or tackle the debt problem unless forced to do so. He must keep both eyes fixed on his party's electoral platform.

In just over a year's time the Republican Party, its Presidential and Congressional candidates, will once again be facing the voters.

Sometime before then Mr Baker will have left the Treasury to involve himself in those elections. Some who are close to him suggest that he will quit in the spring of next year, April or May. Others speculate that if the campaign of his friend Vice-President George Bush runs into difficulties, Mr Baker could come under pressure to leave earlier.

Meanwhile, his priority will be to ensure that the US economy is not struck by turmoil in the financial markets or a recession in the next 14 months. That would hand the Democrats the campaign issue they badly need and Mr Baker has practised politics too long not to know what the likely consequences of that would be.

Debt initiative shows no grounds for satisfaction, Stewart Fleming reports

Verdict on Baker's plans remains 'not proven'

bankers, debtors and creditors, know that it is failing.

Official statements to the contrary reflect a mixture of semantics (the "Baker Plan" is so malleable a concept that it can bear almost infinite redefinition without "failing") and an inability to agree on what could replace it.

So far as the international economic policy imbalances among the industrial (and newly industrialising) countries are concerned, the situation is only a little better.

The decline in the dollar since 1985 has been more orderly than most economists imagined possible helping to sustain an upswing which has eased the world's economic problems.

A tempestuous stability has set in on the exchange markets since the Louvre accord in February, the US trade deficit has probably stabilised in nominal terms at around \$150bn-160bn and it is improving in volume terms. That in turn is helping to sustain US growth.

But the economic policy actions by the industrial countries needed to improve the prospects for the correction of fiscal and current account imbalances are still awaited.

Instead there are signs that the policy priorities of the industrial countries are diverging. In the US, with next year's Presidential election looming, the highest priority for the

top priority is a more vigorous US attack on the deficit.

Mr Baker and his admirers, many of whom have held high office in Democratic administrations, can argue with justification that the world economy would probably be in much worse shape without the initiatives the Treasury Secretary

launched two years ago.

Faced then with an overvalued dollar, a burgeoning trade deficit and the threat that the US Congress was about to approve protectionist trade legislation, Mr Baker abandoned the indifference to marshalling international fiscal and trade imbalances which had characterised US international economic diplomacy under his predecessor Mr Donald Regan.

He set in train the procedures which have led in the past two years to an orderly decline in the dollar's value to levels which now have economists divided on the question of whether the US currency has declined far enough to bring about a reduction of the US trade deficit.

Of longer term significance perhaps is the fact that the major industrial countries have also abandoned their faith in freely floating exchange rates adopted in the early 1970s.

Instead they are experimenting with attempts to stabilise their exchange rates, while still permitting sizable fluctuations

and to sustain this stability through better co-ordination of economic policies.

At the Seoul meetings Mr

Baker also launched the so

called "Baker Plan" which the

Treasury and the Federal Re-

serve had designed for trying to tackle the Third World debt

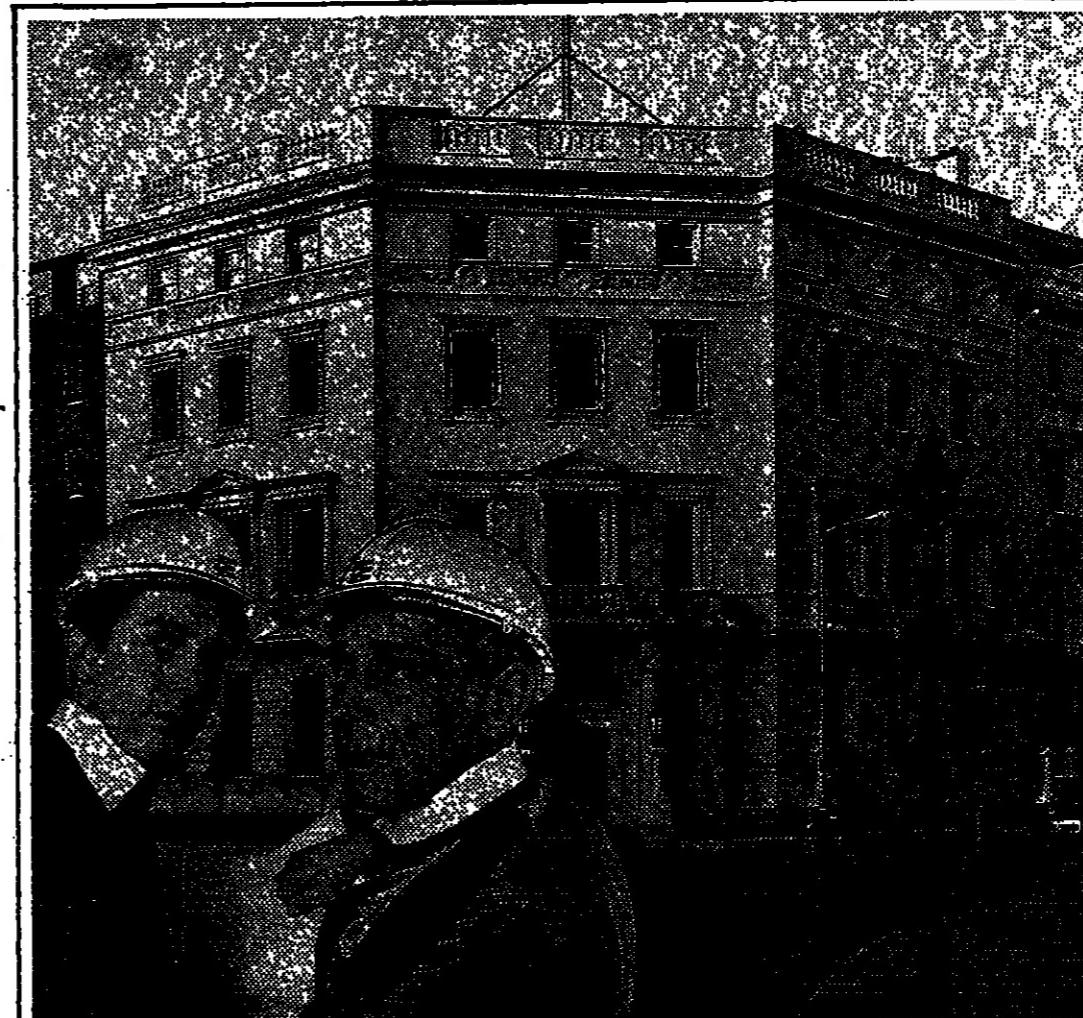
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IMF AND WORLD BANK REPORTS

Reagan backs new budget reform law

BY STEWART FLEMING, US EDITOR, IN WASHINGTON

PRESIDENT RONALD REAGAN announced on Saturday that he intends to sign the new budget reform law approved last week by Congress in an effort to pressure him to negotiate a compromise accord aimed at reducing the Federal budget deficit.

But even before Mr Reagan has put pen to paper some fiscal experts in Washington are saying that the new law may do less to reduce the deficit than it appears to promise.

In the view of Mr John Makin, an economist and budget expert at the American Enterprise Institute, a Washington think tank, the budget fix approved by Congress last week, which Mr Reagan has decided not to veto, in fact ensures that further major reductions in the deficit will have to wait until after next year's Presidential elections.

Moreover, citing one provision in the legislation—that would allow Congress to modify automatic spending cuts the legislation calls on the President to make if a budget accord is not

reached—Mr Makin says, "Congress has left itself an out here. That is why I did not expect the President to sign the bill."

In his regular radio address to the nation on Saturday, Mr Reagan said of the legislation, which was attached to a bill authorising an increase in the Federal debt ceiling: "I have no choice but to sign this bill to guarantee the United States Government's credit." But the President, heralding a confrontation on budget priorities, vowed to resist Congressional calls for a tax increase as part of the budget package and threatened to veto domestic spending bills.

It calls for a maximum of \$238bn in automatic budget cuts for the 1988 fiscal year, which begins in October, if Congress and the White House cannot agree on deficit reduction steps. Half the automatic cuts would be in the military budget.

The goal would be to reduce the deficit to \$144bn in the coming fiscal year from the \$150-\$160bn projected for 1987. The deficit hit a record \$220bn in 1986 and has fallen much more sharply than anticipated in the past year.

BRAZIL'S proposal for dealing with its \$68bn medium and long term debt to banks, though vague and avowedly open for negotiation, presents banks with one of their toughest challenges since the debt crisis began in 1982.

Put badly, a country which has paid them no interest for seven months is asking for the biggest new loan in the history of the debt crisis. It also wants a large rescheduling, a sharp reduction in interest rates on all the debt and the introduction of bonds which would force banks accepting them to take write offs.

In responding, banks have to weigh their desire to negotiate towards a resumption of interest payments and an orderly long term solution against their fear of setting precedents that many other debtors would immediately seek to match.

US banks are on a particularly fine knife edge. They want to be seen to be in negotiation with Brazil because US regulators could declare Brazilian loans "value-impaired" late next month, forcing new bank losses. Banks say they are treating the deadline seriously.

But equally, they do not wish to give in to the insistence by the regulators that they are likely to accept Brazilian proposals which would effectively devalue their loan portfolios.

Bankers are not hiding their distaste for many aspects of



President Sarney

Brazil's approach.

Not least among them is its public negotiating style. Reporters who staked out Friday's meeting in Washington received exactly the same document as had been handed out to the

US delegation.

"Everyone feels strongly that it is too early to veer away from orthodoxy to that degree," said one banker on the advisory committee.

Bankers are not hiding their distaste for many aspects of

"Put boldly, a country which has paid no interest for seven months is asking for the biggest new loan in the history of the debt crisis. It also wants a large rescheduling and a sharp cut in interest rates on all the debt"

not sure that saying "finance my interest and don't bus me on anything else" is the best way to make Brazil bankable."

Brazil's proposal contains other elements which, if accepted, would provoke calls from many other debtors for similar concessions. These include the elimination of any spread over money market rates on all the debt, and unspecified mechanisms for setting a cap on interest rates and for compensating Brazil for any substantial worsening in its terms of trade.

While bankers see the interest rate demand as an open negotiating gambit, they regard some other elements as either unacceptable or too vaguely worded to understand.

Brazil argues that conventional debt strategy has founders. Its new approach, it says, is a blend of the conventional strategy with "long term" agreement on the debt problem based on a restructuring linked to the true payment capacity of the country.

The conventional part of the plan comprises a rescheduling of maturities due from 1988 to 1992, and the new loan. This also includes early \$2bn which Brazil is due to pay the IMF this year and next. Banks would comprise \$4.3bn or 100 per cent of 1987 interest due from February, and \$4.1bn to cover 60 per cent of interest due 1988 and 1989.

The part of the plan termed

The Swire Group HS

Bankers are at least encouraged that they are talking to Brazil.

"Everything's negotiable, that's a lot more than we've heard for a long time," one advisory committee member said.

Economic growth likely to slow in UK

By Philip Stephens

BRITAIN'S economic growth rate is likely to slow to 2.3 per cent in 1988 after a 3.4 per cent increase in output this year, according to the latest International Monetary Fund forecasts.

The fund also predicts a steady deterioration in Britain's trade position but expects the current account of the balance of payments to show a smaller deficit in 1987, than the £2.5bn forecast by the Treasury in its March budget.

The IMF projections, published yesterday in the World Economic Outlook, point to a current account deficit of \$2bn (£1.355bn) in 1987, followed by a short fall of \$3.5bn (£2.3bn) in 1988.

A growth rate of 2.3 per cent next year would be below the average of 2.6 per cent expected for the industrial countries as a whole, but above the 2 per cent projected for European nations.

Britain's inflation rate, however, is forecast to remain higher than the 3.4 per cent anticipated for the industrial countries as a whole next year. The Fund predicts a rate of 4.2 per cent in 1987, rising to 4.5 per cent in 1988.

SOME SIGNS FOR OPTIMISM

G7's note of caution on reform and growth

THE FOLLOWING is the text of the economy issued on Saturday by the Group of Seven leading industrial non-communist nations—the US, Japan, West Germany, France, Britain, Italy and Canada:

The Finance Ministers and Central Bank governors of seven major industrial countries met today. The managing director of the IMF (Mr Michel Camdessus) also participated in the meeting. This continues the economic policy co-ordination process agreed by their Heads of State or Government at the 1986 Tokyo Summit and strengthened at the 1987 Venice Summit meetings. The Ministers and Governors are convinced that this process, including the use of economic indicators, provides an important and effective means of promoting a healthy and prosperous world economy and stable monetary system.

The Ministers and Governors reviewed together the events, policy developments and evolution of foreign exchange markets since the Louvre Agreement and the April 6-7 meeting in Washington. They were pleased with the exchange rate stability which has been achieved and which has benefited their policies and performance.

In the Louvre Agreement the Ministers and Governors set out the policies which they intended individually to pursue, and undertook to monitor them together and as necessary intensify or adapt them. They note that some important decisions have been taken in individual countries which were envisaged in the February statement, and that generally the evolution of policies has gone along the lines intended.

Some important favourable results are beginning to be seen. The substantial reduction in fiscal 1987 in the United States federal budget deficit is a very positive step, as is the continued determination in existing protectionist measures, and they particularly welcomed the announcement to-day by the President of the United States of his decision to sign legislation which will reinforce progress in reducing the budget deficit. The major programme of additional expenditures and income tax cuts in Spain is being rapidly implemented. In Germany the reduct-

tions in income taxes from January 1988 will be greater than previously planned and the legislation for them has already been enacted. There have been reductions in external imbalances in real terms, although they remain high. Growth in domestic demand in surplus countries is picking up, but it is important that it improves further in some countries.

The Ministers and Governors note that the large trade surpluses of some newly industrialised countries continue to be an important factor contributing to external imbalances. They repeat their view expressed on earlier occasions that these economies should reflect their growing importance and responsibilities by reducing

Ministers and Governors pleased with exchange rate stability, income tax cuts, and reduction in US deficit—but want more done to reduce deficits

trade barriers and pursuing policies that allow their currencies to reflect more fully underlying economic fundamentals.

The Ministers and Governors commit themselves to take further appropriate actions as necessary to achieve the agreed goals set forth in the Louvre Agreement. They will particularly intensify their efforts to liberalise markets, implement tax reforms and pursue other structural changes to strengthen the vitality of their economies, to foster a high rate of sustained non-inflationary growth and to reduce external imbalances. They reaffirmed their determination to fight protectionism and to promote an open world trading system.

The Ministers and Governors reaffirmed their intentions to carry forward their economic policy co-ordination efforts.

During the coming year the developments of their economies will be monitored closely under the strengthened surveillance arrangements outlined in the Venice summit.

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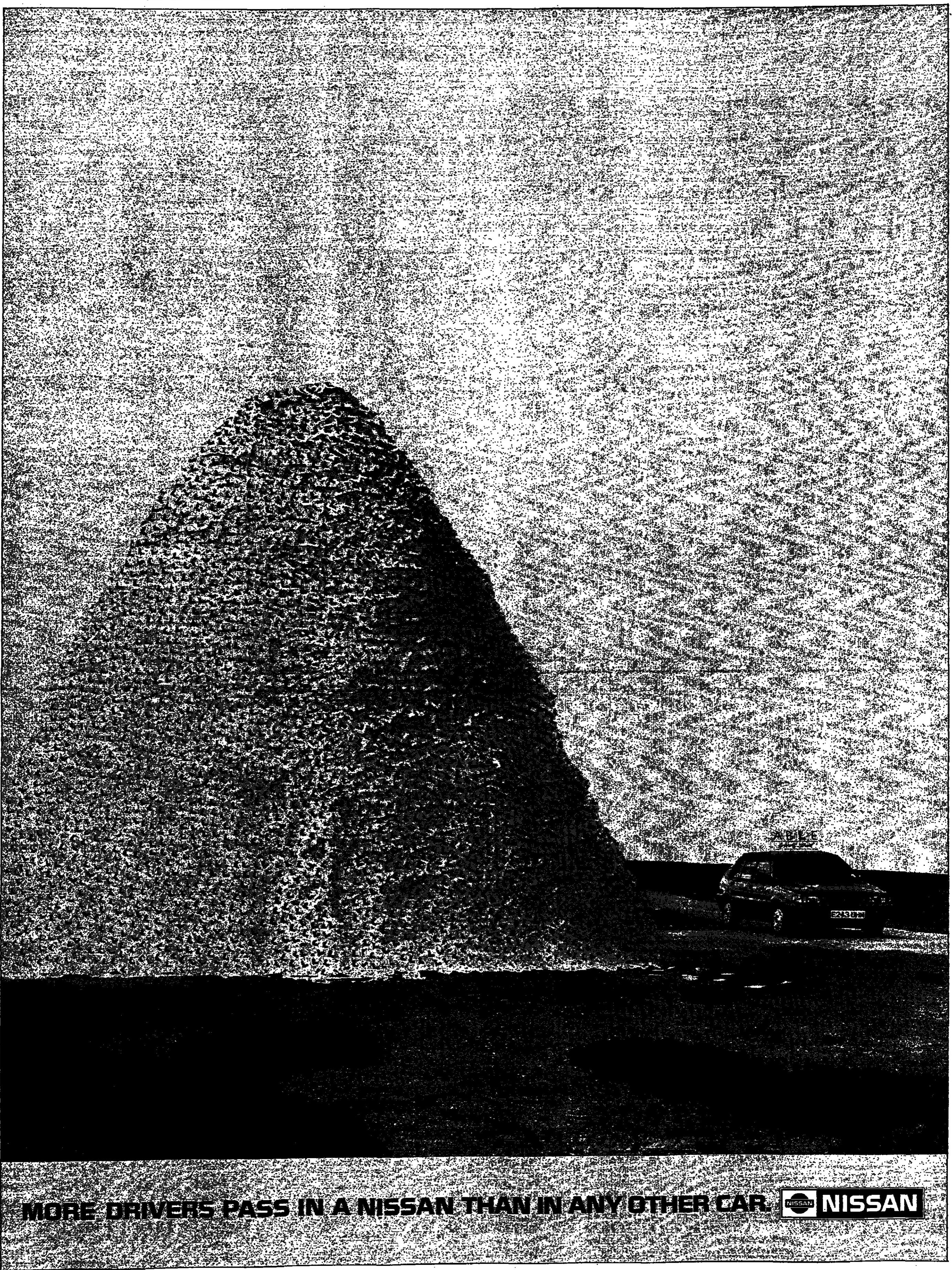
Capitalisation £000's	Company	Change Gmt Yield Price on week div. (%)	2% P/E
6,942	Ass. Brit. Ind. Ord.	203 — 7.3 3.6 12.4	
—	Ass. Brit. Ind. C/L	203 — 10.0 4.8 —	
900	Amalgam. & Rhodes	36 -1 4.2 11.7 8.0	
8,448	BBB Dealer Group (USA)	102nd -8 2.1 20.0 16.3	
10,765	Bardon Group	162 +7 2.3 1.5 31.1	
10,287	Bray Technologies	162 — 4.7 2.8 14.7	
949	CCL Group Ordinary	271 +4 11.5 4.2 8.9	
1,800	CCL Group 1/16 Conv. Pref.	144 +2 15.7 10.9 —	
21,239	Corporation Ord.	165 -1 5.4 3.2 14.5	
714	Corporation 7.5per. Pref.	162 — 10.7 10.5 —	
2,362	George Blair	160d +15 2.7 4.4 4.1	
3,069	Iain Group	120 — 3.4 3.7 10.3	
3,665	Jackson Group	33 +7 3.4 3.7 10.3	
15,364	James Burrough 10pc Pref.	1,150 — 12.9 8.7 NA	
4,908	James Burrough Spec. Pref.	133d — 12.9 8.7 NA	
35,378	Mutual Fund (Amrose)	605 — — 20.0	
15,100	Record Highway 10pc Pref.	700d — 1.4 — 14.3	
2,349	Record Highway Ordinary	870d — 14.1 16.2 —	
663	Robert J. Johnson	64 -3 — 2.8	
5,589	Sparrow	124d — 2.8 —	
6,278	Taylor and Francis	221 +1 0.8 3.0 10.7	
1,807	Treviss Holdings	42nd +0 0.8 1.8 3.9	
18,800	Unilever Holdings (GB)	93d -5 2.8 3.0 17.1	
68,537	Walsh Alexander	230d +2 5.9 2.3 16.7	
4,844	W. S. Yates	169 — 17.4 8.7 19.9	
4,240	West York Ind Hldgs (USA)	149 -7 5.6 3.7 15.8	
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Economic growth likely to slow in Q3
OPTIMISM of caution and growth

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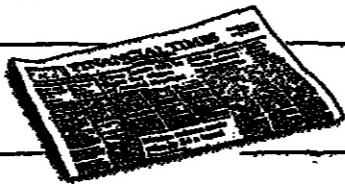
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EC states have failed to enforce sanctions'

By Quentin Peel in Brussels

A DOSSIER of statistics suggesting that EC member-states have failed to enforce their own trade sanctions against South Africa is to be presented to the Danish government, currently in the chair of the EC Council of Ministers.

The figures show that member-states like the UK and West Germany continued to import iron and steel products from South Africa, 10 months after they agreed to restrict them.

The steel ban agreed in September, 1986, affects only some 40 per cent of the total EC iron and steel imports from South Africa, including items such as pig iron, cast iron, steel plate, billets, slabs, bars and rods. Ferro-alloys, for example, are excluded.

Statistics collected by two Dutch Socialist members of the European Parliament show that UK imports of the banned products still totalled Ecu 9.2m in the first seven months of 1987, compared with Ecu 10.4m in the same period of 1986. West Germany did cut back to Ecu 12.5m worth in the first seven months of this year, compared with Ecu 24.8m in the same period of 1986.

British officials yesterday denied that there was any evidence of UK importers disregarding the ban, suggesting that the continuing imports must be coming in under long-term contracts signed before the trade sanctions were agreed.

Mr Alan Metten, one of the MEPs involved, rejected the suggestion on the grounds that the normal duration of such contracts was only six months. "The boycott is a joke," he said. "The governments are breaking their own agreement.

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"The boycott is a joke," he said. "The governments are breaking their own agreement.

Indian troops fire into Tamil mob

INDIAN Army troops opened fire on a Tamil mob setting fire to a bus near Batticaloa in eastern Sri Lanka yesterday, injuring at least three people, police said. AP reports from Colombo.

The Rev Plus Radhakrishna, a Roman Catholic priest in Batticaloa, said the mob was angered by the death of Thileepan Amdhalingam, a Tamil militia leader who died in Jaffna after a 12-day hunger strike.

Mr Jose Eduardo dos Santos is focusing

Portugal and Angola seek closer links

By Peter Wise in Lisbon

MR JOSE Eduardo dos Santos, the first Angolan president to visit Portugal since independence 12 years ago, arrived in Lisbon yesterday with the aim of mending a potentially rich relationship thwarted by the legacy of five centuries of colonialism.

Portugal's dealings with Angola are the most strained of all its ties with the five former African colonies, which were pitched into independence in 1975 after young Portuguese army captains, weary of long colonial wars, toppled the rightist regime in Lisbon.

Troubled by the activities of Lisbon-based spokesmen for the Angolan rebel movement UNITA, by the resentment of Portuguese settlers who fled Angola, and by the hot-and-cold attitudes of successive Lisbon governments, the two countries have failed to dispel the tensions that remain a barrier to economic co-operation.

After losing important Angolan contracts to European competitors, Portugal now feels that the expansion of its own economy and the political stability ensured by the Social Democrats' solid parliamentary majority will at last enable the country to take full advantage of its African connections.

Mr dos Santos says the object of his visit is to make up for lost time in healing the wounds inflicted by history and to nurture a special relationship with the Portuguese, whose shared language and familiarity with the Angolan economy make them ideal development partners.

"We share a common frontier of history and culture," Mr Vencacio de Moraes, Angola's deputy foreign minister told reporters. "That is why there is potential for an especially close friendship, but also why we react so strongly to negative behavior" — an allusion to UNITA propaganda.

This emotional undercurrent is dominating the five-day state visit. Many share in the reconciliation, symbolized by the embraces of the two presidents. Others participate in the demonstrations against Angola's Marxist government and the presence in Angola of an estimated 37,000 Cuban soldiers.

Mr dos Santos is focusing



Mr Jose Eduardo dos Santos

much of his attention on a series of meetings with businessmen, particularly in the industrial north. He is expected to tell them of planned changes in Angola's foreign investment laws, offering improved incentives for export-oriented projects and better conditions for repatriating profits.

The president's visit to the Sines oil refinery complex on the southern Atlantic coast could prove crucial to proposals for Angola to lease off storage and refinery facilities. Such a development could save the massive, underused complex from being the white elephant it has been since its construction in the early 1970s.

An extensive oil trade between Portugal, which imports 80 per cent of its energy, and Angola, whose oil exports account for 90 per cent of foreign earnings, seems logical but it will not be small later this year that the first shipment of Angolan oil will arrive. In Portugal under a contract worth \$57m a year. Most of the payment will be made in the form of bank credits to enable London to pay Portuguese companies working in Angola.

Talks are also expected in Lisbon on a recheduling of the Portuguese share of Angola's \$4bn foreign debt, that is being studied in its entirety by Portuguese specialists working for auditors Coopers and Lybrand International.

Sweden-Denmark tunnel plan in trouble

By Kevin Done in Stockholm

SWEDISH and Danish government plans to build a SKr4.3bn (\$1.45bn) road and rail link between the two countries have been dealt a blow by the party congress of Sweden's ruling Social Democrats, meeting in Stockholm this week.

The scheme, one of Europe's most ambitious communications projects, has run into stiff opposition from environmental activists among the Social Democrats, who want a single rail tunnel.

Rather than risk a damaging split only a year before the general election, the party leadership has been forced to back down and withdraw a motion backing the construction of a combined road and rail bridge from Malmö in southern Sweden to Copenhagen.

The scheme would have removed the final missing link in the transport infrastructure planned for decades to join Scandinavia to continental Europe.

In a compromise move, the issue of a permanent link across the Oresund, the busy straits separating Sweden from the Danish island of Zealand, is to be referred back to a comprehensive inquiry within the whole Swedish labour movement.

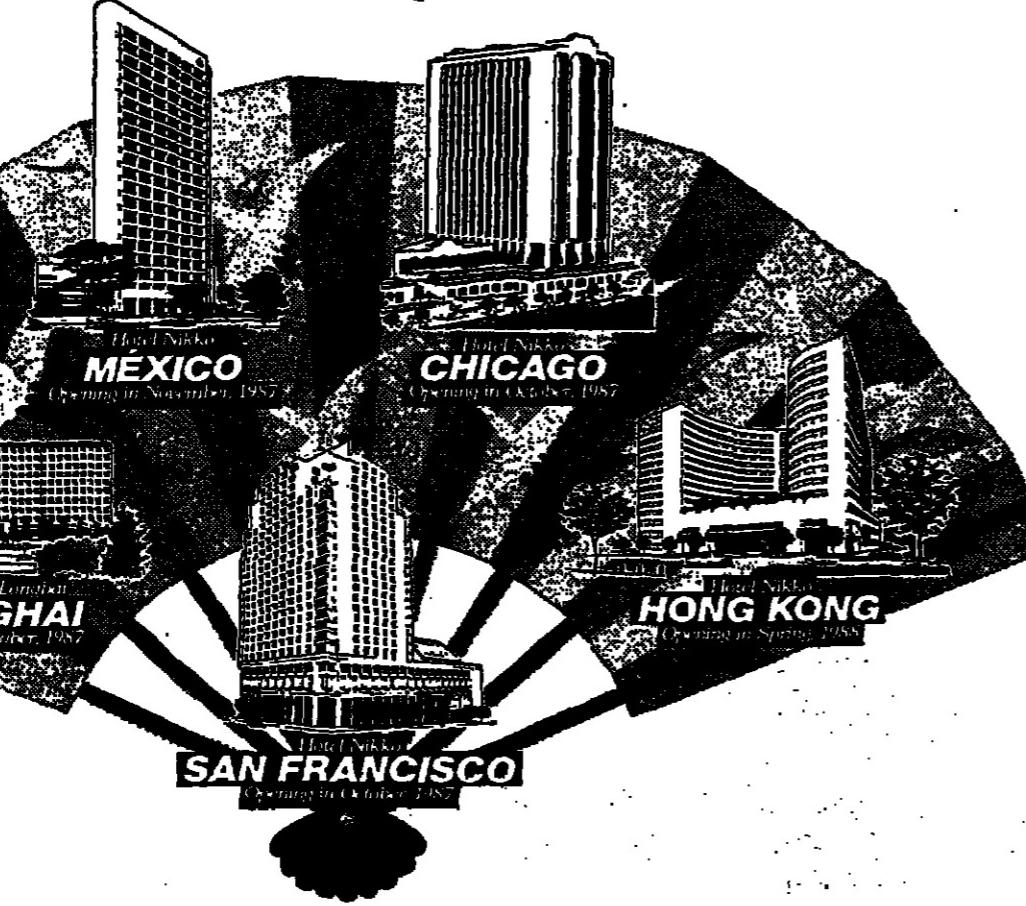
The inquiry is expected to delay a decision on the project well beyond the next election, due in September 1988. The Social Democrats have used this procedure previously when sensitive major issues — such as the development of nuclear weapons, membership of the European Community or the future of nuclear power — have threatened party unity.

Similar in magnitude to the Channel tunnel between the UK and France, the Oresund link has been under discussion for more than 100 years, but it has been bedevilled by political disagreements both domestically and between Stockholm and Copenhagen.

In August the scheme finally appeared to have received a green light, when a joint Swedish/Danish working party proposed the combined road and rail bridge solution, and the Transport Ministers of both countries expressed optimism that an agreement could now be reached.

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In the heart of Mexico City's Reforma Boulevard, adjacent to Chapultepec Park. Ten-story, 750-room, deluxe hotel.

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Standing at the edge of the world's most fascinating harbor on the Kowloon side, 461 guest rooms, rooftop swimming pool, gym, sauna, and many other outstanding amenities.

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Sweden-
Denmark
tunnel plan
in trouble

ITIALS.

Street

A L C A T E L

CIT

"Alcatel E10 makes ISDN a reality."

**Telecom France just introduced the RENAN network,
first commercial opening of Integrated Services
Digital Network in France.**

**Alcatel E10 is the key to ISDN in France, and
57 countries around the world have preferred the
Alcatel E10 digital switching system.
18,000,000 subscribers are connected to this system.**

Supplementary information



Alcatel, ahead of time.

UK NEWS

ELECTRONIC FINANCIAL SERVICES COMPETITION AND CO-OPERATION

London, October 19 and 20, 1987

The Financial Times fifth Electronic Financial Services conference will focus on competition and co-operation in financial institutions face in managing technology to secure competitive advantage. To what extent should they co-operate to share information so that their corporate clients benefit from more comprehensive cash management systems? What are the benefits and disadvantages of sharing an automated teller machine network? What is the best way to develop integrated account files for corporate and retail customers?

The key issues will be debated by a distinguished panel of speakers including Mr Trevor Nicholas, Barclays Bank plc, Mr Gens Lockhart, Midland Bank plc, M. Jacques de Keyser, Général de Banque, Mr Des Lee, Lloyds of London, Mr Bert Morris, National Westminster Bank plc, M. Bernard Thiolon, Crédit Lyonnais SA, Mr Matthew Orr, Debentures Investment Services, and Mr Rudolph Bauer, Commerzbank AG.

THE PROSPECTS FOR THE ADR BUSINESS

London, November 11 and 12, 1987

The FT Conference Organisation and the National Association of Securities Dealers (NASD) are joining forces to hold a major European-American Forum on the ADR business in November. The subjects for discussion will include access to US capital markets, ADRs as a vehicle, regulation of the ADR business, European company experience, the approach through NASDAQ and the role of the Stock Exchange in London.

The speakers include Mr Joseph Hardiman, NASD, Mr James Davis, The First Boston Corporation, Mr Charles Symington, S G Warburg & Co Inc, Mr Graham Whitehead, Jaguar Cars Inc, and Mr John Naisbitt, author of "Megatrends".

Details of "The Prospects for the ADR Business" will be available shortly. There have been many requests for a conference on this subject and this meeting is expected to be a major feature of the FT autumn programme in London.

WORLD ELECTRICITY CONFERENCE

London, November 16 and 17, 1987

A major addition to the FT energy conference programme is World Electricity to be held in London as the privatisation debate develops and many other power issues face the industry, those who direct it and those who finance it. Sir Philip Jones is to take the chair on the opening day and the speakers include: M. Pierre Delaport of Electricité de France, Mr Svend Erik Hovmand, the Danish Energy Minister, Dr Walter Fremuth, Chairman of the Austrian Electrical Corporation, Dr Axel Lippert, Managing Director of Bayer, Mr David Penn of Wisconsin Public Power, Mr Christopher Johnson, Chief Economic Adviser of Lloyds Bank, Mr William Varakas of Electricité de France, and Dr I. C. Bupp of Cambridge Energy Research Associates.

All enquiries should be addressed to: The Financial Times Conference Organisation, 2nd Floor, 126 Jermyn Street, London SW1Y 4UY. Tel: 01-2323 (24-hour answering service). Telex: 27347 FT CONF G. Fax: 01-925 2125.

BOC forms joint venture with Chinese group

BY DAVID CHURCHILL

BOC, the British group of gas and health care companies, has secured an important foothold in mainland China with the formation of a joint venture chemicals company in Shanghai.

The deal, announced in London at the weekend took two years to negotiate and was won in the face of strong competition from US chemical companies.

BOC becomes the first foreign company to establish a major joint venture in the Chinese chemicals industry. The new company will operate China's first liquified gas plant.

The venture has been concluded between BOC and Wusong Chemical Works, based in Shanghai, to form Shanghai BOC. BOC's initial investment is only £4.5m, although total assets in the new venture are understood to be worth about £20m.

Extra funding has come from the Chinese authorities especially the Shanghai Chemical Bureau.

Mr Richard Giordano, BOC's chairman, said at the weekend:

EETPU loses vote at Wapping plant

BY CHARLES LEADBEATER, LABOUR STAFF

PRODUCTION staff at the News International's Wapping printing plant in east London, have voted by a significant majority to seek a union other than the 'electricals' union, the EETPU, to represent them.

The vote will strengthen the hand of the print unions Sogat and the National Graphical Association, which have been seeking recognition at Wapping since News International in January 1986 transferred to the plant printing of the Sun, News of the World, Times and Sunday Times newspapers.

The print unions have consistently accused the EETPU of colluding with the company's plan to set up the Wapping plant, which came into production after the sacking of 5,500

print workers, mainly members of Sogat and the NGA, from the company's former central London plants.

The transfer provoked a bitter year long dispute between the company and the print unions and widespread criticism of the EETPU from union leaders.

The EETPU is the largest union among the 1,007 production staff at the plant, but the print unions have always maintained that they should represent the workforce.

In a ballot held over the last fortnight 322 workers voted to seek another union to represent them. Of the remaining workers 239 voted for self representation through the Salaried Staff Council and 140 voted to support a recognition agreement with the EETPU.

This announcement appears as a matter of record only.

New Issue

Private Placement

September 1987

**PROMISE CO., LTD.**

Tokyo Japan

Swiss Francs 40000000
4% Straight Notes 1987-1992
guaranteed by

The Sumitomo Trust and Banking Company, Limited
and
The Long-Term Credit Bank of Japan, Limited

Issue Price 100.25%

The Long-Term Credit Bank of Japan (Schweiz) AG

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Dai-Ichi (Switzerland) Ltd.

Nordfinanz-Bank Zürich

Alpha Securities AG

Chase Manhattan Bank (Switzerland)

Goldman Sachs Finanz AG

Morgan Guaranty (Switzerland) Ltd.

Shearson Lehman Amex Finance SA

Sumitomo Trust Finance (Switzerland) Ltd.

Nomura (Switzerland) Ltd.

Daiwa (Switzerland) Ltd.

The Royal Bank of Canada (Suisse)

Banca Commerciale Italiana (Suisse)

Cosmo (Switzerland) Ltd.

Kreditbank (Suisse) S.A.

S.G. Warburg Soditic SA

Swiss Cantobank (International)

Benlox makes £2bn bid for Storehouse

BY LUCY KELLAWAY

BENLOX HOLDINGS, a small engineering and investment dealing group worth about £45m, yesterday launched a £2bn all share bid for Storehouse, the retailing group headed by Sir Terence Courtenay.

These tiny machines, weighing between one and six tonnes, are easily the fastest growing part of the construction machinery market in the UK.

They and their larger excavators

have sold in the UK, but by last year sales had risen to 1,133 units, a dramatic development in the construction machinery market which showed no great growth in overall unit sales over that period. For some types of much bigger machinery, such as rigid dump trucks and crawler loaders, demand has fallen.

However the UK is as nothing compared to the Japanese market. The Japanese had known anything about this type of machine 20 years ago, but demand now runs to about 30,000 mini-excavators a year.

A tiny company in Bourne,

Lincolnshire, called Richard Smalley Engineering, claims to

have invented the mini-excava-

tor concept and it began produc-

ing the machine in 1963.

A row with the Austin car

company - later subsumed into

the Rover Group - prevented it

from using the word "mini", but

the Smalley 5, as the eight horse

power machine was called, was

a success.

In the middle 1960s, Smalley

was selling 100 of these units a

year in Japan. By 1967, however,

the Japanese had decided to

start making the mini-excavator

themselves and imposed a 40

per cent import tariff on Smal-

ley equipment to help them do

it.

By 1970 the Japanese had

their own mini excavators on

the market, and they have never

looked back. Characteristics

of the Japanese engineers arrived

with an added idea. Their ma-

chines were on tracks while the

Smalley was a "walking" ma-

chine, pulled along by the front

bucket.

In the UK last year Kubota

took 50 per cent of the market,

followed by Komatsu and Ni-

sza, each with 13 per cent,

ahead of Chieftain, another Ja-

nese-made machine sold by

equipment distributors Black-

wood Lodge.

The Smalley company,

though, lives on. In 1982 the re-

cession in construction equip-

ment forced it into receiver-

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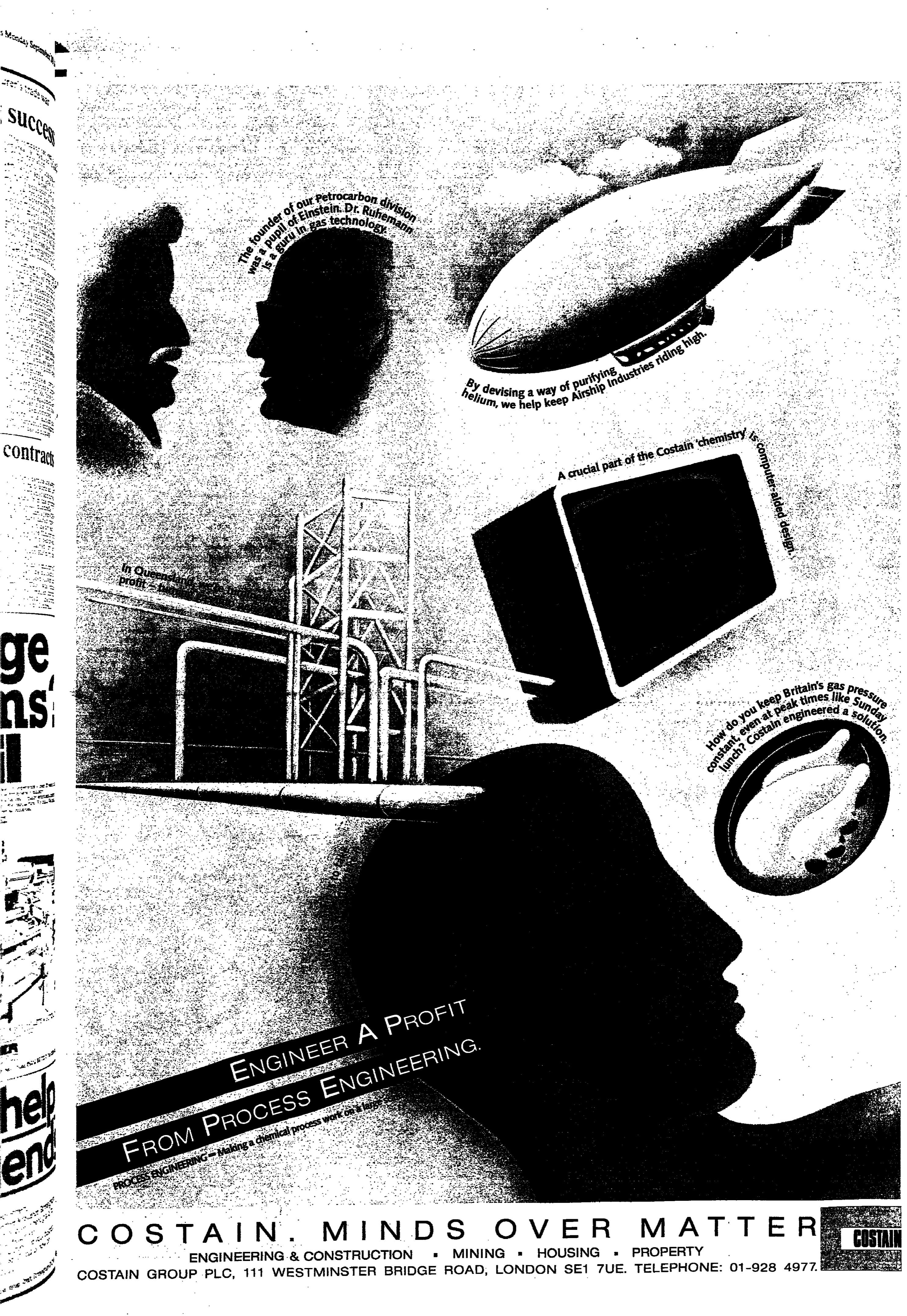
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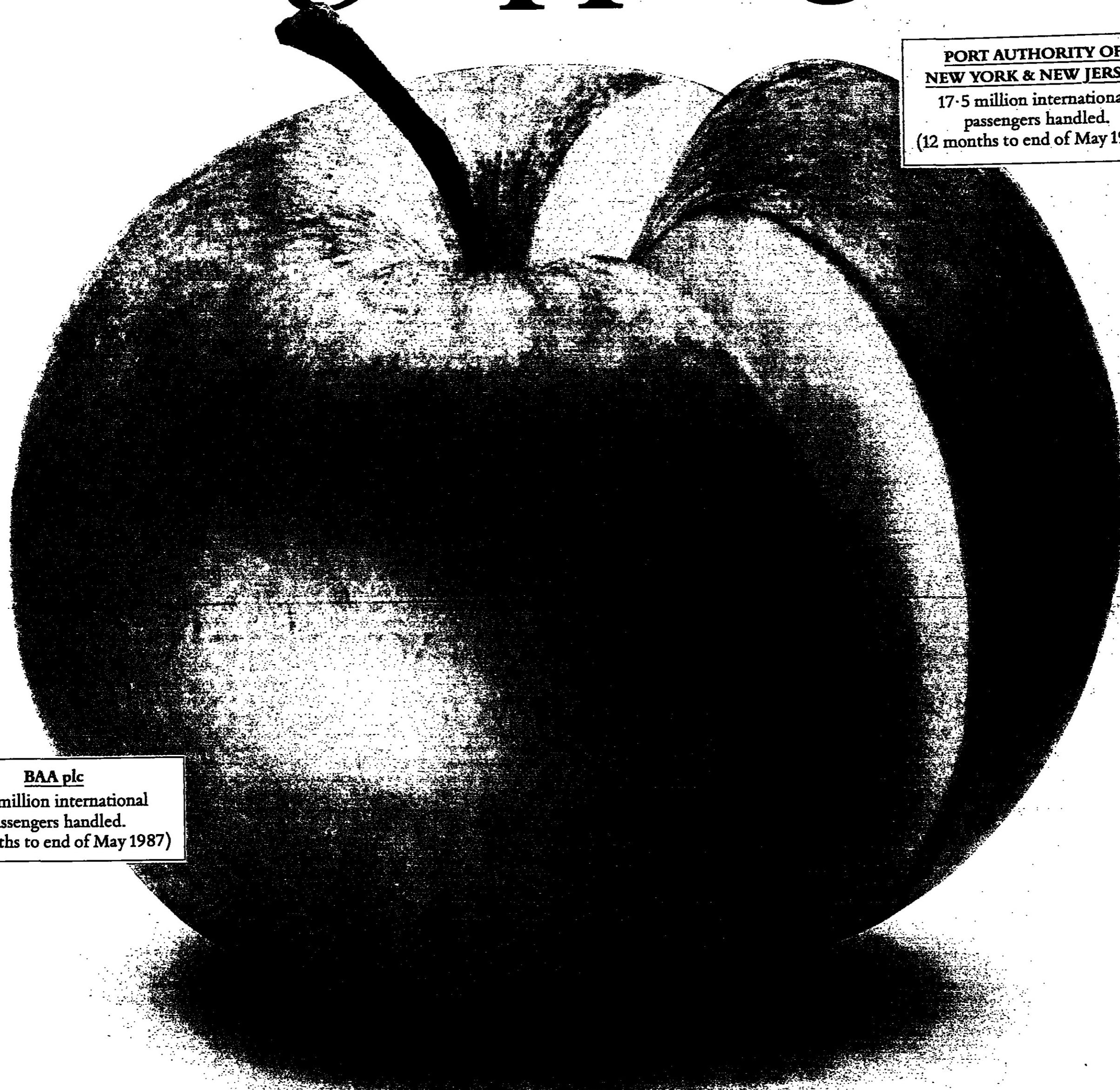
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ing the machine in 1963.

A row with the Austin car



How we made the Big Apple green.



BAA plc

45.7 million international
passengers handled.
(12 months to end of May 1987)

**PORT AUTHORITY OF
NEW YORK & NEW JERSEY**
17.5 million international
passengers handled.
(12 months to end of May 1987)

Far be it from us to call New York a lemon. But in the international airport business the biggest slice is on this side of the Atlantic.

In the hands of BAA plc.

This is the company that owns Heathrow, Gatwick, Stansted and the four major Scottish airports.

The most recent international passenger figures do more than just confirm our position as the world's number one. They give us a whole new reason to celebrate.

Not only does BAA plc remain the world's leading international airport group.

Not only has Heathrow clocked up 25 years as the world's premier international airport.

But Gatwick has now overtaken JFK to become the second busiest international airport in the world.

Not bad going for one of Britain's most recently privatised companies.

To say nothing of our plans for the future. At Gatwick, the new North Terminal is

due to open for business in Spring 1988.

At Heathrow, hot on the heels of Terminal 4, we're currently re-furbishing Terminal 3 to be ready for 1990.

And Stansted has got the green light to open a major new terminal in 1991.

No wonder the Big Apple's green.

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The world's leading international airport group.

◀ Heathrow ▶ Gatwick ▶ Stansted ▶ Glasgow ▶ Edinburgh ▶ Prestwick ▶ Aberdeen ▶

UK NEWS

Employment in engineering 'to fall below 2m'

By NICK GARNETT

EMPLOYMENT IN the UK's engineering-related industries, which was more than 3m in 1980, looks set to fall below 2m within the next two years.

The latest half yearly economic trends report from the Engineering Employers Federation forecasts that over the next 12 months engineering employment will fall by 45,000 or 2.02 per cent compared with a rise of 156,000 during the previous two years.

The trend would push total engineering employment below 2m the following year. The federation's definition of engineering includes vehicle building, electronics and computers, office equipment, aerospace and mechanical engineering.

Engineering output volume is forecast to rise by almost 6 per cent in the 18 months to the autumn of next year. Car building and electronics-related sectors will mainly account for this growth, the report says.

Total cash sales for engineering industries this year, when

corrected for inflation, are expected to be just 3 per cent above the level of 1980.

In electrical engineering and aerospace, inflation-adjusted sales this year will be more than 20 per cent above those of 1980. Sales in mechanical engineering and metal goods will be about 15 per cent below.

The report, by Reward Regional Surveys, says that managers' basic pay, without bonuses, increased by 7.1 per cent in the year to September 1987.

It says a similar increase can be expected over the coming year because of the measures taken by many companies to stop their trained staff being poached.

The report found that managers in the West Midlands, the north-west of England and in Scotland find it easier to buy houses than they did in 1984. For the average manager in Scotland, the cost of a three-bedroom detached house is equivalent to 3.4 years of pay, compared with 3.8 years in 1984.

In London, by contrast, the average manager requires 8.4 years' salary to pay cash for a three-bedroom house, compared with 5.2 years in 1984. A manager in the south-east outside London, needs 6.2 years' pay compared with 5.1 years in 1984.

The report says that about 25 per cent of UK managers receive a bonus over and above base salary, compared with 23 per cent a year ago.

That is the result of companies moving away from bonus schemes and towards a system of base pay increases.

Sir Philip, replying, said area boards and the Electricity Council would take on board the makers' concerns.

Other privatisation questions will be aired at a conference in London next month organised by the National Electricity Consumers Council. Speakers are expected to seek assurances on the degree of competition to be introduced into electricity supply.

They will include representatives of the newly formed Association of Independent Electricity Producers. It fears some monopoly features of electricity utilities would survive transition to the private sector. It plans to work with the Energy Intensive Users Group, which represents industries making similar complaints about the marketing policies of British Gas.

Managers' pay up by 7.6%, says survey

By Michael Shipman

TOTAL REMUNERATION of British managers has increased by 7.6 per cent over the past year, largely as a result of the increased demand for competitive staff, according to a report out today.

The report, by Reward Regional Surveys, says that managers' basic pay, without bonuses, increased by 7.1 per cent in the year to September 1987.

It says a similar increase can be expected over the coming year because of the measures taken by many companies to stop their trained staff being poached.

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That is the result of companies moving away from bonus schemes and towards a system of base pay increases.

The report is based on a survey of managers, other than directors, in more than 600 UK organisations.

Reward - Salary and Living Cost Report, September 1987. Available from Reward Regional Surveys, Reward House, 1 Mill Street, Stone, Staffordshire ST15 5EA. £25.

Counties to lobby for east coast motorway

EIGHT COUNTIES are to organise a campaign for the creation of an east coast motorway.

On the initiative of Bumber-side county council a working party drawn from Cleveland, Durham, North Yorkshire, Lincolnshire, Cambridgeshire, Norfolk and Suffolk met in June to plan the move. A seminar and exhibition will take place in 1988 to publicise the concept.

Peter Marsh looks at the changing fortunes of a leading domestic appliance manufacturer

Swan warms to Far Eastern toast technology

EARLY NEXT month the flow of industrial technology between Britain and Hong Kong - which for most of the post-war period has been in the direction of the Far East - will slip for a time into reverse gear.

The occasion will be the start-up in Birmingham of the first toaster production line run by Swan Housewares, a leading UK kitchen goods manufacturer. Swan admits that it has learned about toaster technology from the island colony - where up to now all Swan's devices of this sort have been made.

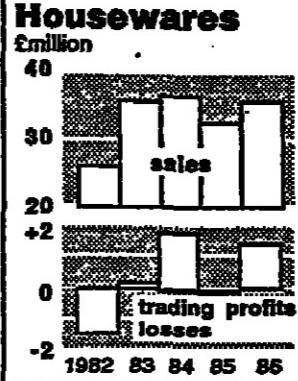
For Swan, which is owned by BSR, the electronics group, the event will mark an important step in a series of significant changes over the past two years to boost competitiveness.

The company, which was in a poor way financially in the early 1980s, made a clean break two years ago. It cut 600 jobs, nearly half its workforce, and brought in new management.

Since then Swan's fortunes have improved. Employment at its two factories in the Birmingham area has crept up to just over 900, including 40 workers recently taken on to run the toaster production line.

Swan has sold toasters - an area in which it is the UK market leader, accounting for about a fifth of total annual toaster sales of about £30m - for the past four years.

Swan Housewares



Source: Robert Fleming Securities

tinental Europe. Under Swan's plans, the company will start production in the UK at the rate of a few thousand toasters a week, building up to 10,000 a week by the end of the year. Swan will sell the Birmingham-built devices in addition to the Hong Kong models, which the company intends to continue to import at the rate of about £100,000 a year.

The company is dropping its share of BSR's attempts to diversify into domestic appliances, a move which it made in the 1970s with the purchase of Bulpitts, Judge and Goblin, three long-standing Midlands companies later put together under the Swan name.

BSR, which moved into this area as part of a plan to reduce dependence on its main business of record changers, later admitted that the plan had gone awry. The company had difficulty fitting in the three domestic goods businesses, which during 1970s employed between them several thousand people, with its other interests - which include communications and computer products and hi-fi.

Mr John Sparks, Swan's engineering director, acknowledges that his company has picked up many ideas about toaster production from GEW. He says: "We built up a lot of experience and knowledge about toasters. Finally we realised we could make them ourselves in Bir-

mingham."

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Privatisation worries electrical plant makers

By MAURICE SAMUELSON

MAKERS OF heavy electrical plant are worried that an expected recovery in orders for power stations and other equipment will be interrupted by prolonged uncertainty pending privatisation of the electricity industry.

Their fears emerge in letters between Sir William Barlow, president of BEAMA, the plant makers' umbrella group, and Sir Philip Jones, Electricity Council chairman, who pledged Sir William's point would be "fully taken on board".

Sir William, saying that deliberations on privatisation could last three years, wrote that equipment suppliers "would not like to see any change in the ordering policy of the electricity supply industry in respect of capital equipment."

He said orders from area boards and the Central Electricity Generating Board had been improving and hoped this would continue.

He went on: "Any unnatural interruptions in the ordering pattern would give the electrical manufacturing

great problems and would have an immediate effect on the employment prospects within the industry. In other words, we would not like to think that the privatisation process will cause any disruption."

Sir Philip, replying, said area boards and the Electricity Council would take on board the makers' concerns.

Other privatisation questions will be aired at a conference in London next month organised by the National Electricity Consumers Council. Speakers are expected to seek assurances on the degree of competition to be introduced into electricity supply.

They will include representatives of the newly formed Association of Independent Electricity Producers. It fears some monopoly features of electricity utilities would survive transition to the private sector. It plans to work with the Energy Intensive Users Group, which represents industries making similar complaints about the marketing policies of British Gas.

Royal Life campaign 'not misleading'

BY ERIC SHORT

INVESTORS APPLYING for Royal Life's unit trust offer are not being misled by the 'prospectus' style advertisements and marketing campaign.

The conclusion, reached in an independent survey, rebuts widespread criticism that Royal Life's marketing campaign is conveying a misleading impression to investors regarding the immediate benefits of unit trust investment.

The approach has been attacked from several quarters as conveying to the public the impression that unit trusts can provide large immediate investment returns in line with those seen from the various privatisation issues. The critics feel the public is not being made aware that unit trusts are a much more long-term investment.

Some critics have gone even further and claimed that the advertisements could contravene the rules of 'market abuse' laid down under the financial services legislation. The Securities and Investments Board is

believed to be concerned about certain aspects of the campaign.

Royal Life Fund managers have reacted to this criticism by employing Audience Selection to carry out an independent survey of investors who had applied for both the Royal Life and a BP prospectus. This survey showed that 38 per cent of those interviewed found the Royal a more attractive investment while 36 per cent favoured BP.

When the survey asked for the attractions of the campaign, 30 per cent referred to its safe and long-term investment appeal. 19 per cent wanted to make their money work for them and 16 per cent were attracted to unit trusts.

Further analysis showed that 62 per cent of those favouring Royal said their choice had been made because unit trusts offered a wider and better choice of investments while 14 per cent were attracted to the long-term investment potential.

By comparison, 50 per cent of those who preferred BP's share offer expected to make a quick return and instant profit with only 15 per cent attracted by the long-term prospects.

Mr Peter Baines, general manager of Royal Life Fund Management, said: "The survey shows that the Royal Event is seen as a medium-to-long-term investment. In addition, respondents see a distinct difference between the Royal Event and privatisations."

The survey also showed more than half the applicants for a Royal unit trust did not hold any other unit trusts. This indicates that the Royal is fulfilling one of its objectives of reaching a wider investment public.

Royal Life Fund Managers claim applications are running at 10 per cent to 15 per cent above targeted numbers. It expects comfortably to exceed the 200m target when the offer closes on Wednesday evening.

Only a few years ago, you invested a fair amount of money in personal computers. And now people in your department or company tell you they need new machines. That the old ones can't compete anymore.

They also give you good reasons why. We must have more storage space, they say. For bigger programs. For more files. For new applications. For downloading from the mainframe to the micro.

They're right, of course. But only when it comes to defining the problem. Not when prescribing the remedy.

What if we told you, that for a fraction of the cost of a new system, you could upgrade their existing personal computers to do all the things people want them to do?

Sounds like magic? We'd rather call it a card trick.

The Hardcard™ trick. Hardcard from Plus Development is (as our technical people say) a hard disk drive integrated in a printed circuit board. It's a totally self-contained unit that quickly plugs into a single expansion slot — with no additional cable connections, power supply requirements or controller cards. You or your dealer simply slot it in (the only tool needed is a screwdriver), install

the operating system and start loading your programs in minutes. Saving you

all the money you have already invested in software and user training. Plus the money you thought you'd have to spend on a totally new system.

With Hardcard, you can give your people 20 or 40 Mbytes of additional mass storage in the machines they already work with. At the same time avoiding the shortcomings of bulky, conventional hard disks, which take hours or even days to install. Which computer system do you have today? It makes no difference. Hardcard can be installed in personal computers from IBM, Olivetti, Compaq, and a host

of compatibles. Look inside, and you'd find 250,000 Plus Hardcards at work in Europe and the United States today. And the number is growing daily.

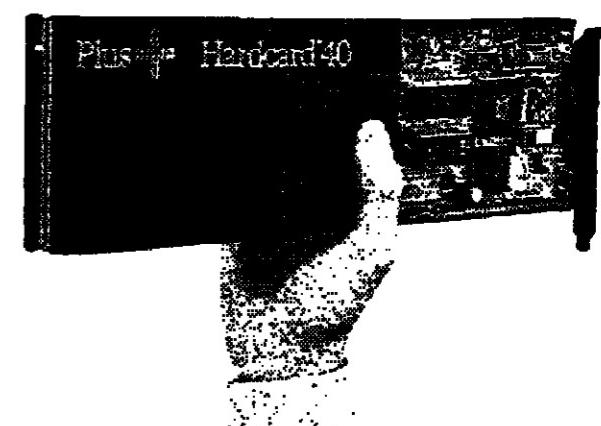
See Hardcard at your local computer dealer. Or call our distributor, Computer Marketing Plc, on (04867) 4555 for details of your nearest Hardcard dealer.

Also available from:

Data Distributors Ltd, on (0925) 821646.

P & P Micro Distributors Plc, on (0706) 217744.

Plus Hardcard™



117 floppy disks or 21,000 pages of typewritten text can be stored on Hardcard 40.

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Advertisement

OVERSEAS NEWS

Insider trading charges laid against 7 in Quebec

BY DAVID OWEN IN TORONTO

THE QUEBEC Securities Commission has laid charges against seven individuals, including Mr Peter Blaikie, former Federal Conservative Party president, linking them with insider trading in the shares of Memotec Data, a small Montreal-based data communications firm.

The seven are charged with using information before it was made public concerning Memotec's successful C\$48m bid in February for government-owned Teleglobe Canada - the company that handles all Canada's overseas telephone traffic.

Charged along with Mr Blaikie were three Memotec directors, two Montreal residents and a fellow senior partner at

the Heenan Blaikie law firm. Heenan Blaikie helped to prepare Mr Blaikie's successful bid for Memotec.

The changes, which involve activities occurring between November 1986 and January 1987, amount to a penal offence under Quebec securities law. They carry a maximum fine of C\$1m and up to two years in jail. It is the first time that the QSC has attempted to prosecute under the insider trading sections of the province's securities Act.

An associate of Mr Blaikie, who bought 1,000 Memotec shares in mid-July at a cost of \$10.50 each, has said that he felt the QSC was mistaken in its contention. "We are satisfied that there is no substance to the charge," he added, maintaining that the

Italian business attacks politicians

By John Wyles in Rome

SENIOR Italian industrialists, led by Mr Cesare Romiti, managing director of Fiat, appeared deeply disenchanted with the country's politicians at the weekend, alleging an anti-capitalist revival among Catholics and marxists.

Amid a growing public debate about the need for legal curbs on the growth of Fiat and other large corporations, Romiti took to the platform of a young businessman's conference in Capri to warn that Fiat would fight the hardest possible campaign against any attempt to draw up a "vengeful" anti-trust

law. Referring to what he called "anti-capitalist vomit", he said there was a Catholic strain which has always regarded profit as a sort of sin, while the marxist left has not been able to stomach the fact that the country's progress in the last two years has been led by the corporations.

This tough language from the country's largest company partly reflects general business disappointment with the contents of the government's 1988 budget proposal, which would push up corporate tax bills and only slightly trim employers' welfare contributions.

Mr Carlo Patrucco, vice-president of Confindustria, the Italian industrialists' federation, claimed previously that the country's politicians "were frightened of the independence which companies have acquired because this reduces the powers of intermediation which they have always enjoyed."

Mr Romiti presented the currency with IRI, the state holding group, and Fiat's refusal to accept Mrs Maria Bellisario as its nominee to the managing directorship of the proposed joint venture between Fiat's Teletra and the public telecommunication company, Italset, as a necessary demonstration of determination to confront the state over the improper use of political power.

Fiat has said it has nothing against Mrs Bellisario personally, but implies that Socialist Party pressure for her nomination led to an unacceptable distortion of agreed procedures for establishing the management.

The Fiat manager conceded that an anti-trust law could be worthwhile to deal with monopolies. Lee Yung-der and Hsu Lu, the first reporters to openly defy a 38-year-old ban on travel to the Chinese mainland, visited Beijing and southern China, filing reports widely read by Taiwanese readers.

The Nationalist government lost a civil war to the Communists in 1949 and fled to the island of Taiwan with about 2m supporters, many of whom left friends and relatives behind.

Cairo metro buries its problems

By TONY WALKER IN CAIRO

It may have been one of the most complicated construction jobs ever undertaken, but yesterday difficulties were temporarily forgotten as the leaders of Egypt and France declared open in Cairo the Arab world's first underground rail system.

President Hosni Mubarak, with Prime Minister Jacques Chirac looking on, cut a blue ribbon to inaugurate the metro. The opening ceremony took place at a station named after the late Egyptian President Anwar Sadat beneath Cairo's main Tahrir square.

The first stage joins a 4.5km sub-surface line with an existing rail system to Helwan, an industrial area in the south of the city.

A second phase, connecting the metro with a line to the north, will be completed late

next year.

The new system, which includes six subway stations, links up a 62km rail network to help ease congestion in overcrowded Cairo.

Contractors are Interinfra-Arabe, comprising 17 French and two Egyptian companies led by Arab contractors. Consultant engineers are RATP of France, aided by Arab consulting engineers.

The French, however, are for the moment trying to shrug off the difficulties. "For us" said a French official, "these things belong to the past. Everyday, there's a new problem, but that's nothing new."

men-imposed delays, mainly through lack of coordination between various instrumentalities are responsible for the job not being finished on time.

There were also frequent stoppages because of difficulties in the tunnelling phase. Burst water pipes and severed cables were just two of the more familiar problems.

The French, however, are for the moment trying to shrug off the difficulties. "For us" said a French official, "these things belong to the past. Everyday, there's a new problem, but that's nothing new."

Nakasone pledges support on Kampuchea

By PETER UNOPHAKORN IN BANGKOK

Mr Yasuhiro Nakasone, the Prime Minister of Japan, yesterday ended a three-day visit to Thailand pledging support for efforts by the Association of South-East Asian Nations (ASEAN) to solve the conflict in Kampuchea.

Mr Nakasone echoed ASEAN's call for the withdrawal of Vietnamese troops but was careful not to commit Japan to proposing "cocktail party" talks in which the warring Kampuchean and Vietnamese factions would meet informally. He added that Japan is ready to provide economic support for a neutral and independent Kampuchea.

Mr Nakasone was in Thailand to celebrate the centenary of official bilateral relations. The Japanese government has taken the opportunity to stress the importance it attaches to relations with Thailand and to improve Japan's image there.

The Japanese government has promised to recycle \$2bn of its foreign exchange surpluses to an ASEAN development fund, the details of which are expected to be announced at an ASEAN summit in Manila this December.

On September 18 the two countries signed a soft loan

agreement in which Japan will lend Thailand \$30.8m.

Attempts by ASEAN to start negotiations in Kampuchea are deadlocked over the timing of Vietnamese participation. Vietnam and Thailand recently agreed on informal talks involving initially the Vietnamese-backed Haing Samrin Government and the three groups in the resistance coalition, including the Khmer Rouge. The Vietnamese would join such a meeting later.

But the other ASEAN countries objected on the grounds that this arrangement would diminish the importance of the Vietnamese presence in Kampuchea, regarded by many as the key issue.

At an audience with the King of Thailand on Friday, Mr Nakasone offered \$4bn in grant aid to be spent over the next three years for an irrigation project in the south of Thailand.

He also promised to look into the possibility of uniting some of the strings attached to Japanese grant aid, which has provoked Thai protest by favouring workers and products from Japan.

Bush meets Polish leader

By CHRISTOPHER BOBINSKI IN WARSAW

MR GEORGE Bush, the US vice-president, yesterday met General Wojciech Jaruzelski of Poland on the second day of his Polish visit designed to speed up an improvement in relations which broke down six years ago in the wake of martial law.

The visit crowns a year of lower-level bilateral contacts which started after General Jaruzelski amnestyed Polish political prisoners last autumn.

The US has so far adopted the toughest line among Poland's Western government creditors on rescheduling the country's \$20bn foreign debt. Mr Bush's visit is seen as the Polish authorities' an ideal opportunity to put the case for easier terms and a resumption of credits.

The visit takes place just before Mr Bush is formally to announce his candidature in next year's presidential election and the programme has been finely tuned to put him in the best light for the TV audiences back home.

He is to visit Auschwitz before he leaves Poland tomorrow and has laid a wreath in Warsaw at the monument to the victims of the ghetto uprising. His support for Polish national aspirations was underlined by a meeting with Mr Lech Wałęsa, the Solidarność leader yesterday evening.

At the last minute however, the Americans withdrew a previously extended invitation to Mr Janusz Grabowicz, a leader of Freedom and Peace, a pacifist group who had been planning to raise the case with Mr Bush of Mr David Kerley, from Kansas, serving three years for refusing to register for military service in the US.

Yesterday Mr Bush, a Presbyterian, attended a Catholic church service just outside Warsaw. He told an applauding congregation in a speech from the altar steps "the last few years have been difficult and we in the United States have watched and suffered with you. But we are confident you will prevail".

Referring to the discomfort of Polish officials, Mr Bush met a leader of Farmers' Solidarity, Mr Grzegorz Janowski, at a private dinner which the authorities had insisted Mr Bush should attend. Mr Janowski had been invited by the owner, Mr Jan Salwowski, who had been chosen as a better representative of the private sector than a farm picked for Mr Bush to visit by US officials.

So far Mr Bush has failed to attract significant crowds and the hundreds of people who

have turned up have invariably found themselves in the company of at least four busloads of Polish plainclothes policemen who are following him wherever he goes.

Vienna arms talks progress expected

By Judy Dempsey in Vienna

NATO and the Warsaw Pact countries resume another round of informal negotiations in Vienna today aimed at giving a fresh impetus to cuts in conventional forces in Europe.

If these negotiations are given a mandate, they could supercede the 13-year-old deadlocked Mutual and Balanced Force Reduction Talks (MBFR).

The talks, referred to as "23", have been held informally in Vienna since February. They are taking place within the framework of the Helsinki follow-up review meeting of the Conference on Security and Cooperation in Europe (CSCE), which, except for Albania, involves all the countries of Eastern and Western Europe, the Soviet Union, Canada and the US.

Diplomats are "cautiously optimistic" that today's talks will lead to progress.

The more optimistic air is also due to the fact that both sides have put forward proposals as to what the talks should focus on. In June, the Warsaw Pact tabled a draft plan which included a suggestion that short short-range nuclear weapons and some tactical aviation systems should be covered.

Nato, which opposes this, presented a draft framework on "conventional stability" in July.

Taipei reforms snag for Peking

By ROBERT THOMSON IN PEKING

THE unprecedented visit to Taiwan of two Taiwanese journalists, who returned home yesterday, has forced the Chinese government to focus attention on the rapid change taking place on the nationalist-held island that it regards as a province.

China, which is attempting to bring Taiwan back to the fold, has officially ignored the recent lifting of martial law and easing of foreign exchange restrictions, and so was taken aback by the sudden appearance of the two journalists, who visited four cities during their 13 days on the mainland.

On the one hand, Peking welcomed the journalists as a sign of increasing contact with Taiwan, but officials here could only be dismayed by the discouraging reports of China's backwardness, blandness and police control that appeared in the journalists' newspaper, the Independent Evening Post.

The Taiwanese reforms have unsettled Peking because they are quickly changing the terms of reference of a relationship that Communist Party officials presumed would remain static in the short-term.

Peking is also concerned by the rise of a political opposition party, the Democratic Progressive Party, that has "self-determination" in July.

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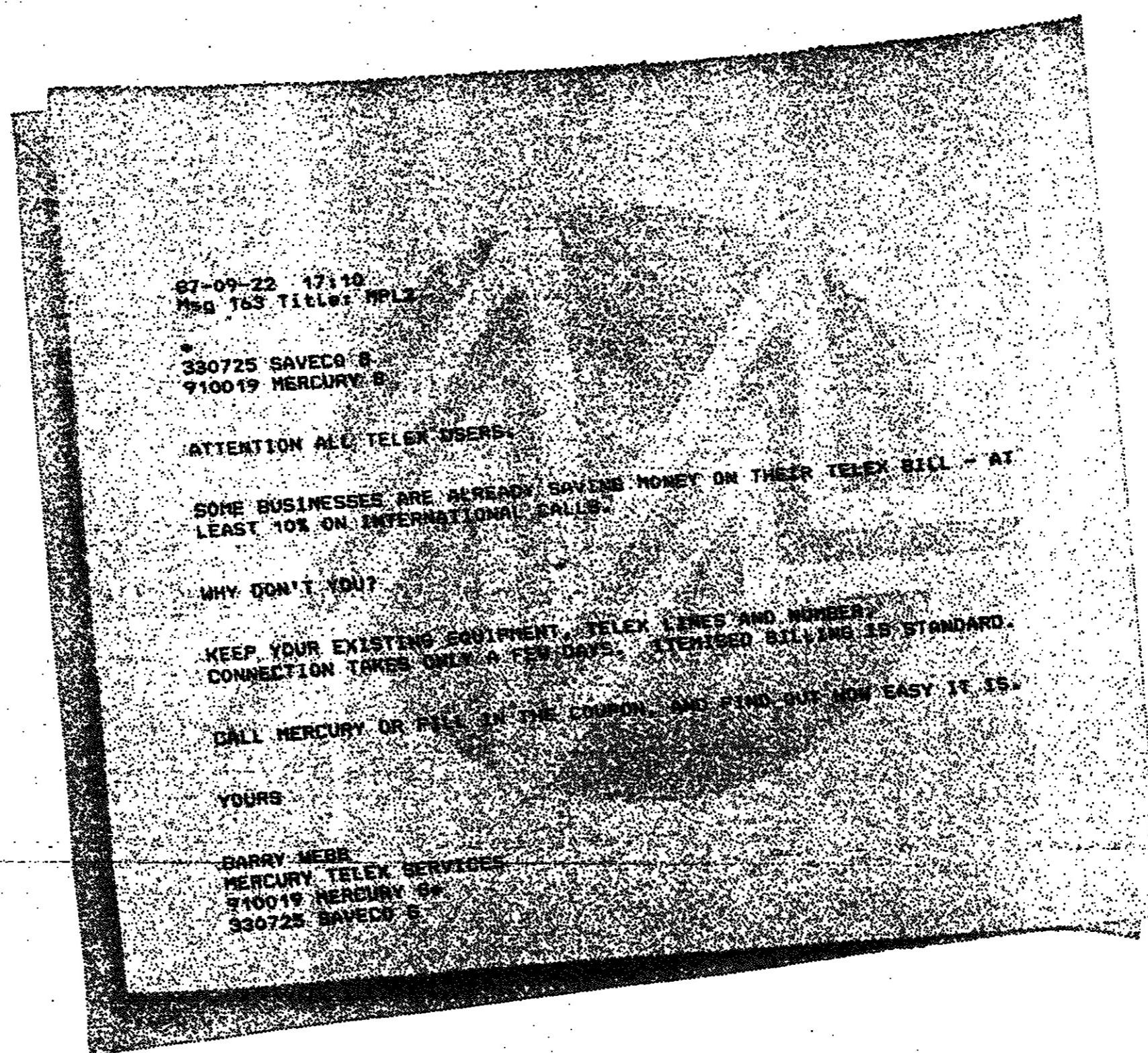
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UK NEWS

Inner-city revival scheme for 'mini' corporations

BY PETER REDDELL, POLITICAL EDITOR

A NEW GENERATION of 'mini' urban development corporations to help revive inner-city areas is due to be announced by the Government before the end of the year.

The number and identity of the corporations has yet to be decided and will depend on the current Whitehall reviews of public spending and urban policy.

The Department of the Environment is confident that before Christmas it will be able to announce several new corporations with similar sweeping powers to the existing six in England but smaller in scale and also financially cheaper.

Among the likely sites are cities in the East Midlands, such as Leicester and Derby, where ministers feel that local authorities are holding up the development of land and are sometimes hostile to business.

However, unlike most existing corporations in places such as the London Docklands and Teesside, the obstacles to the new sites are not so much those of needing large sums of money to make derelict land suitable



Nicholas Ridley, recycling money

for development but rather those of planning constraints.

The new 'mini' or 'cashless' corporations will therefore require much less money than the existing ones for land reclamation and will have the advantage of being planning authorities with land assembly and compul-

sory purchase powers. The aim will be to ensure business confidence and to attract private sector capital.

This reflects the view of Mr Nicholas Ridley, Environment Secretary, that the role of his department should be to spend money, often in conjunction with the private sector, to help to improve and regenerate land and property for resale at a profit.

That would provide money that could be recycled, reducing the call on the Treasury.

Final decisions will depend in part on a current Whitehall review of urban policy to assess the legal distribution of the various grants.

Mr Ridley has also yet to reach agreement with the Treasury on finance for new projects such as the 'mini' corporations and the housing action trusts that would take over local authority estates.

Detailed proposals for the trusts and for a changed system of housing benefits after rent deregulation will be set out in a housing white paper to be published tomorrow.

B & C to set up venture company

By Charles Batchelor

BRIITISH & Commonwealth Holdings, the financial services group headed by Mr John Gunn

is to set up a £100m development capital fund to rationalise its existing patchwork of investments and to back ventures of its own.

Council leaders hope the deal will yield up to £100m in social and economic benefits from the corporation and developers.

The wide-ranging agreement is a breakthrough in the LDDC's often strained relations with local authorities since the Government set it up in 1981. It marks a shift in the political climate as urban development financing to concentrate on management buy-outs and expansion funding.

Mr Ian Hislop, joint director of the new management company, said: 'There is no difference between a £20m company which is quoted and one which is unquoted.'

'We think there is a gap to be filled in providing funds for the smaller quoted company. Their shares are often under-researched by the brokers and are relatively unmarketable.'

Mr Hislop and Mr Richard Wevill, also joint managing director, have been brought in to set up B & C Ventures after establishing a development capital arm of Abaco Investments, the professional services group in which B & C has a 28 per cent stake. They have a team of five executives that will expand to eight.

B & C began making venture and development capital investments before the terms became fashionable but its complicated company structure, comprising operating subsidiaries, associate companies and investments, often confused the City.

'We have to become more focused,' said Mr Hislop. 'People now know where to come within B & C if they want money.'

Excluding the parent company's stakes in trading subsidiaries, its quoted and unquoted investments have a book value of £100m. Not all of those will be transferred, however, and more than half of the new fund's value will be new money.

B & C Ventures expects to be able to take a longer-term view of its investments than the normal venture capital fund, said Mr Wevill. Unlike the normal fund manager it will not be under pressure from institutional backers.

al, computing and accounting facilities for the tenant business and believes that commercial would be available as an enterprise agencies set up or located there.

Managed workspace schemes have already proved themselves successful incubators of small businesses, improving survival prospects and shepherding the best prospects to faster growth elsewhere on industrial estates.

RAT Industries was among the early pioneers with a ware-

house conversion in the Liverpool docklands. One of the most spectacular successes has been the Dean Clough Industrial Park in Halifax, West Yorkshire, a 1sq km complex of disused carpet mills.

The conversion was carried out by Mr Ernest Hall, the co-founder with Mr Tony Clegg of the Mountain Group. Dean Clough is 60 per cent occupied by more than 250 businesses which pay more rates in total than the mills did when they made carpets.

He envisages every project providing centralised secretari-

New targets for urban funds

BY IAN HAMILTON FAHEY, NORTHERN CORRESPONDENT

THE GOVERNMENT is to switch its urban programme funds into job creation by severely limiting the type of project it will support.

In future the money will be concentrated on turning derelict factories into managed workspace for smaller or growing businesses. 'Community projects', favoured by Labour-controlled authorities, will not be permitted.

In an interview with the Financial Times, Mr David Trippier, the inner cities minister, said: 'I would rather support managed workspace than a socialist club with, possibly, political colouring.'

The shift of urban programme funds from "social spending" into job creation was signalled by Mrs Thatcher when she toured Teesside last week. She said that funds were to be "retained".

"Social" projects - such as building clubs, resource centres and community centres - which are usually led by a local authority now seem doomed. Mr

Trippier hopes that private-sector developers will play a leading role in what he sees as an "old factories into new jobs" initiative.

Under the urban programme the Government pays 75 per cent of the cost of those parts of any project which qualify for support. The minister said that he would insist that was acknowledged through prominent display on every project of its Action for Cities logo and slogan.

Ministers are believed to be tired of local authorities taking most of the credit for urban programme schemes, denying the professional status of the favourable publicity involved.

Mr Trippier cited east Manchester, where many old red-brick mill buildings are either disused or only partly occupied, as a prime target. He wants to channel urban programme money into structural repairs and refurbishing the buildings for smaller businesses.

He envisages every project

providing centralised secretari-

Motor trade 'faces no oversupply of used cars'

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

THE MOTOR trade is not facing a widespread or ominous oversupply of used cars even though new-car sales in August reached a record 407,333 units, says Glass's Guide to Car Values, one of the motor trade's widely used reference books.

That is partly because the trend towards private sales has again driven the trade of a growing number of the more desirable cars, it says in its editorial for next month.

Used cars in good condition and under five years old are fetching prices between 1 per cent and 4 per cent higher than for the corresponding period last year "and there is little indication that this will deteriorate in the coming months."

The book says: "We feel that in the weeks ahead the disposal of good clean cars at all mileages will pose few problems, while the below-average cars which will become more difficult to sell."

It says the introduction of the prefix letter to car numbers

plates annually in August appears to have had "an effect both greater and longer-lasting than was originally expected".

It estimates new-car sales last month will amount to 21 per cent more than the total expected for the year. That is very close to the average 20 per cent for August in each of the five years since introduction of the prefix letter in 1983.

In contrast, the average for sales in August for the past five years of the suffix, that is for 1978-82, represent only 16 per cent of the annual total.

The book predicts that new-car sales this year will rise 19.4m. That concurs with latest statistics from the Society of Motor Manufacturers and Traders.

Those show that, after the record August, in the first 20 days of September new-car registrations were 3.6 per cent ahead of those for the corresponding period last year, at 105,423.

ADDITIONALLY

- Legrand's U.S. subsidiary, Pass & Seymour, which manufactures electrical wiring devices for industrial and commercial construction, has announced the signing of an agreement with Slater Electric, under which the latter - subject to approval of its stockholders - is to sell the bulk of its manufacturing assets and business to our subsidiary.

- Slater Electric (1986 sales: US\$45 million) specialises in electrical wiring devices for residential use (switches, receptacles, ground fault interrupters, weatherproof fittings, cover plates, etc.).

- During the recent meeting of the Group Board of Directors and on the motion of Mr. Edouard Decoster, Chairman of the Board, Mr. Francois Grappote, currently Deputy Chairman and Chief Operating Officer, has been appointed Chairman of Legrand's Board of Directors to take effect January 1, 1988.

- The Board voted unanimously to appoint Mr. Edouard Decoster Honorary Chairman as from the same date.

- Group consolidated sales through the end of August were up 8% over the previous year.

legrand

Legrand S.A., the leading international manufacturer of electrical wiring devices reports as follows on results for the first six months of 1987.

Group consolidated figures (in millions of French Francs)

	1st half 1987	1st half 1986	%
Sales	2,455	2,341	+6%
Pre-tax income	397	307	+29
After-tax income (group share)	229	170	+35
% of sales	9.2%	7.5%	-
Funds provided from operations (cash flow)	375	302	+24
% of sales	15%	13%	-

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operandi were announced in the Brighton and Hove area two weeks ago.

Under the scheme, VPFS provides property owners eager to dispose of illegitimate parking spaces with signs for prominent display on their sites. They proclaim that unauthorised parkers will be clamped and that a £25 fine will be charged for the clamp to be removed.

Doubtless much to the relief of the client company or other property owner, it is to VPFS itself that the notices direct the "clamps" for removal of the clamp to be removed.

Only two requirements are made of the "client", said Mr Hancock - to pay for the signs

Council agrees Royal Docks deal

By BRIAN GROOM

LABOUR-CONTROLLED Newham Council in east London has buried its differences with the London Docklands Development Corporation and has reached an important agreement to co-operate with the commercial development of the Royal Docks.

Council leaders hope the deal will yield up to £100m in social and economic benefits from the corporation and developers.

The wide-ranging agreement is a breakthrough in the LDDC's often strained relations with local authorities since the Government set it up in 1981. It marks a shift in the political climate as urban development cor-

porations are set up around the country.

In return for council approval for roads and infrastructure works, the corporation will attempt to ensure that 1,500 homes are built which are cheap to rent or buy. It will put £10m over two years into community projects such as schools, meeting places and environmental schemes - a figure which could eventually grow to £50m, though not all from LDDC con-

tributors for the training needs of potential employees.

The council may also put some of its land assets into proposed developments, which would enable it to receive a proportion of the profits made by companies moving into the docks.

The LDDC is in negotiations with three consortia to develop different parts of the docks. One of these, Rosehaugh Services, will seek outline planning permission for its proposals from the corporation's planning committee tomorrow. A second consortium includes Conran Roche, Mean and Mowlem, and a third has John Laing and Mountleigh among its members.

The agreement between Newham Council and the LDDC is due to be signed tomorrow. Some of its provisions require approval by the Environment Department.

Newham Council expects criticism from community groups that the deal does not provide enough benefit for local people and the development of the Royal Docks could detract from East Ham and Stratford as shopping centres to the west.

However, Mr Steve Timms, chairman of the council's joint planning and policy committee, has told protesters: 'We are getting the best deal we can. These are not the crumbs from the table we have been used to.'

BBC China radio strengthened

By Raymond Snoddy

BBC EXTERNAL Services yesterday turned up the sound for tens of millions of potential listeners in Peking, Shanghai and throughout northern and central China.

Until yesterday the corporation's signal from transmitters in Singapore only just made it to Peking. The faint, often inaudible signal had to compete with a powerful Voice of America transmitter on the airwaves, many of Second World War vintage.

Mr John Tusa, managing director of BBC External Services, who will be holding a press conference in Peking tomorrow, is being opened up to us with the introduction of this new facility.

China, where the number of radio sets has grown from 1m in 1955 to more than 150m now, will receive daily 10 hours of English-language World Service and 24 hours of Mandarin, an increase of one hour.

Broadcasts to Japan will also increase. The corporation is waiting to hear from the Foreign Office whether it can have the £150,000-a-year extra funding needed to launch a Korean-language service.

The corporation hopes five radio transmissions a day in English will also be a significant audience-builder. Its English-lang-

UK NEWS - LABOUR AT BRIGHTON

Hattersley strategy for revival

LABOUR had to rehabilitate socialism in the same way that Mrs Margaret Thatcher had revived conservatism, Mr Roy Hattersley, the party's deputy leader, claimed yesterday in Brighton.

Mr Hattersley, who was addressing the Solidarity rally on the eve of Labour's annual conference, said the Tories had promoted a range of policies from privatisation to privatisation for ideological reasons. Labour now had to advocate its beliefs with equally triumphant certainty.

He rejected the idea that Labour could never again form a government on its own. Its task was not to reject ideology but to choose and maintain a correct and clear ideology. What we need is not the abandonment of philosophy but clear association with the real philosophy of democratic socialism, Mr Hattersley suggested.

He added: "Our future depends not in pretending that we have no firm principles, but in asserting that the principles on which we stand point the way towards a fairer and more efficient society."

The deputy leader claimed that Labour could not afford to entertain the idea of coalition politics. A party built around a clear, consistent and coherent ideology could not negotiate away its programme and its principles to secure the support of a minority party.

He added: "This year the issue does not arise. Talking today about coalition with the SDP would be like proposing marriage to a corpse."

Mr Hattersley also rejected those within the Labour Party who were calling for proportional representation. On Friday, he would be advising the



Roy Hattersley: pointing way to a fairer society

party to vote decisively against, not just for tactical reasons but on an argument of principle.

He said proportional representation was an electoral contrivance which produced two inevitable and undemocratic results - the election of the 'second best' and the eclipsing of radical policies in a way which Proportional representation, is published in all the hand-

claimed, led to "the soggy middle ground of minimum commitment, minimum conviction and minimum confidence in ultimate victory."

Mr Hattersley warned that if Labour attempted to portray itself as a party of pragmatists, the public would think either that it believed in nothing at all or in every half-baked idea that denied voters a real choice.

He said Labour was not about to indulge in a bout of recriminations but was ready to rewrite those policies which now needed rewriting in a steady and remarkably frank and open way. He said he was not, at this stage, prepared to say which policies would have to be changed.

With a reference to the luxuriant sex-and-headbands culture, Mr Skinner said the party should move drifting towards Ramsay. Labour had had the election because there was "not enough socialism."

Both Mr Skinner and other speakers at the meeting attacked the leadership approach epitomised by recent speeches of Mr Bryan Gould. Ms Diana Abbott, the black MP from Hackney elected to parliament for the first time last June, attacked moves to the centre appealing to "the mythical yuppie vote."

Similarly, Mr Ken Livingstone, new member for Brent East, dismissed as "nonsense" Mr Gould's alleged view that wider share ownership would help to produce a big increase in Labour support and a shift in the balance of power.

On one point, however, all in the party are agreed. There can be no negotiation of any kind deal with the Liberals, the SDP or any merged party. The unusual alliance of Benn, Livingstone, Gould and Hattersley has firmly stamped on suggestions of such an electoral pact or understanding made earlier this summer by Martin Today and the New Statesman, those house journals of the fashionable left.

Similarly, there has been a firm rejection of calls for proportional representation, which have been made in a number of resolutions to the conference, and it is significant that Mr Hattersley has been asked to reply.

The Labour leaders of all shades are agreed that any electoral pact would do great damage to the party without providing any electoral benefits in return. They point to opinion polls showing that the Tories have benefited as much as Labour, if not more so, in the past couple of months from the fall in the Alliance vote.

At a Fabian meeting, Mr Gould was cited that Labour's salvation lies in its own hands in ending and improving its appeal, and a deal with the Liberals would inhibit that process.

At the same meeting, Mr Richard Holme, a close adviser to the Liberal leader, Mr David Steel, also rejected talk of an electoral pact, but urged Labour to accept proportional representation. He said this would mean that Labour would have to accept electoral competition, rather than clinging to monopoly and its electoral cartel with the Tories.

Labour, however, is firmly committed to regaining office and power on its own, without any such deals or changes in the electoral system. But it is a high-risk strategy since, as Mr Gould warned, "unless we win the next election, the future of the Labour Party itself will come into question."

The newsletter asserted: "For four years the party has lived in a dream world. The disastrous result of the election, however, should have made clear that concessions to the capitalist status quo and Tory philosophy did not work."

"Far from winning us votes, they actually prevented Labour from projecting itself as a credible and positive alternative to Thatcherism."

Much of the hard-left criticism is concerned with the policy review and with proposals for widening the franchise of the selection of parliamentary candidates.

Under the headline, "Roll Back New Realism", Mr Eric Heffer, the MP for Liverpool Walton, writes in Labour Briefing that the new proposals "are simply another means of weakening party democracy and another excuse to drop socialist policies."

Criticising suggestions for a series of public meetings, he says: "What kind of political party simply schools whatever ideas happen to be popular at any given time? If people tell us they want to see hanging brought back, does that mean hanging should become official Labour party policy?"

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THE MONDAY PAGE



JOHN PLEDGER

WHEN ALMOST every one except Mrs Thatcher is in favour of Britain becoming a full member of the European Monetary System (EMS) it

is surely time for the Monday Page to indulge in a modest outbreak of Thatcherism. It could just be that the EMS is the wrong solution to the wrong problem and that full membership might be rather damaging to Britain's economic health.

The economic case for full membership rests heavily on the notion that by joining the exchange rate mechanism Britain would bolster its medium-term strategy against inflation. In place of money supply targeting, long since discredited, we would have that unfinching guardian of monetary rectitude, the Bundesbank, standing as guarantor against Britain's supposedly endemic propensity to generate double-figure rates of inflation. The British population could then sleep safely at night while British manufacturers enjoyed stable exchange rates and, other things being equal, lower interest rates.

All very enticing. And certainly it would make sense to

become part of a D-mark bloc if double-figure inflation were a serious worry and if the expectations of the EMS stood a chance of being realised. But is it and are they?

Much of the recent weakness in world bond markets reflected fears that a 1970s-style oil and commodity price upsurge was imminent—a curious concern, given the less than buoyant state of world demand. In the event the boomlet proved temporary. The fact is that inflation in the 1980s is not so much a global threat as a nagging problem for countries with weak currencies and trade deficits. For the United States, which has been losing its debt and a presidential election looming, it provides an all too obvious adjustment mechanism when policy is

frozen.

Many economists cheerfully lump Britain into the same category. But this is a gross oversimplification. Thanks to North Sea oil, it is sitting on a mountain of external assets in a world of free flowing capital. This ought to mean—pace the stock market after last week's trade figures—that Britain can expect to grow without balance of payments constraint.

While wage inflation has been running at 7½ per cent, this has largely been offset by productivity increases. So Britain's export sector has not yet seen any dramatic decline. In its overseas competitiveness after last year's sterling devaluation, because the average inflation rate of

in fact, it is remarkably easy to paint a scenario in which Britain is uniquely placed to maintain a competitive exchange rate and enjoy non-inflationary growth. Its industrialists are more confident than they have been for decades. There is a huge pool of under-used labour available. The Government has responded to signs of overheating well in advance, but without over-reacting. Does anyone seriously believe that Mrs Thatcher will preside over a new inflationary spiral? Only the stock market analysts, whose enthusiasm to fight the inflationary tactics of the 1970s could conveniently contribute to maintaining a competitive exchange rate against Europe, while dollar weakness helps damp down imported inflation.

The purpose of this column is not to set odds on whether this rosy prospect will come true, but to observe that full membership of the EMS—or over-enthusiastic shadow membership—could well make it impossible to achieve. Consider, after all, the case of France, for whom the EMS has similarly failed to deliver a stable exchange rate, a durable reduction in inflation or substantially lower interest rates.

As Mr Charles Gave, of the economic and investment consulting firm Coopers & Lybrand, points out, the average long-term interest rate in France over the past seven years has stood at 12.5 per cent, more than five points more than the West German equivalent.

French interest rates are twice as volatile as those of Germany. And after years of experience of the EMS, the markets now expect an average devaluation of the franc against the D-mark of more than 5 per cent a year.

For the French, the EMS has been an economic equivalent of the Maginot Line, through which West Germany has exported deflation to the rest of Europe, while running a huge trade surplus, near-zero inflation and amazingly high real rates of interest. Does Britain really want to sacrifice itself to West Germany's dismal growth rate of around two per cent?

The recent changes in the exchange rate mechanism are supposed to put more of the burden of adjustment on the Germans. Yet the Germans

declare that they will not concede sovereignty over monetary policy, which casts doubt on it all. For in the absence of joint agreement on fiscal and monetary policy, a fixed exchange rate system is no more likely to produce mutually satisfactory economic results than a floating regime.

For Britain the EMS looks suspiciously like a draconian measure solution to problems that call for more answers. In other words a Tory Government should, as I argued on this page on June 1, tackle house price inflation through the housing market. The EMS arguably has much more to offer Labour, for whom inflation is a tougher nut to crack. But that, with many remaining caveats, is a story for another day.

INTERVIEW

A skilful run for the line

William Dawkins meets Peter Sutherland, European Commissioner for competition policy

PETER SUTHERLAND, Ireland's pugnacious representative on the 17-nation European Commission, is said by some of his colleagues to treat negotiating sessions with those who fall foul of the Community's competition rules like a game of rugby.

The analogy is appropriate for a man who broke his nose nine times while playing for University College Dublin, where he was captain of the team. It refers to the way in which this increasingly controversial Commissioner, in charge of competition policy, stuns his opponents with shows of aggression, only to them up late, in legal arguments (skills which he learnt during training as a barrister). A good rugby team will often use a similar tactic: opting with a display of force and waiting until the opposing side is shocked and exhausted before trying a more strategic approach.

The story illustrates how this 41-year-old former Irish Attorney General, under Garret Fitzgerald's Fine Gael government, has taken the political high ground in enforcing European Community (EC) competition policy. His approach marks a radical change from the Commission's earlier, more flexible stance on state aid and anti-trust regulations, the two main areas where this policy is applied.

He has taken an unprecedently tough stance against all kinds of state aid, price fixing and market sharing and seized for the Commission a more vigorous role in shaping the Community's competitive landscape.

In the process, he has tackled—though not yet beaten—the cosy price-fixing and capacity-sharing cartels of national airlines, imposed a record penalty on a polypropylene price-fixing cartel run by 15 of the EC's leading chemicals companies, forced the repayment of a record amount of illicit state aid in a decision against the FF 336m paid to Boussac, the French textiles group, and is starting to put pressure on member states to adopt a Community-wide merger control policy.

All this has brought Mr Sutherland some notoriety. He has had several political clashes with the French Socialist Jacques Delors, Commission President, who feels that the Irishman sometimes pushes competition rules too hard at the expense of jobs.

Inevitably, Mr Sutherland's stand-offish views have brought him into conflict with left-wing Commissioners—although luckily for him the

Brussels executive has a conservative majority. It is no secret that he does not see eye to eye on state aid with Stanley Clinton Davis, the British Commissioner for environment and transport policy, though outside the politically heated corridors of the Berlaymont building, the two have been known to enjoy a game of golf.

While the controversy aroused by Mr Sutherland partly to do with what some describe as his Quixotic personality, it is also a corollary of his job. His is one of the few areas where the Commission can take decisions which profoundly affect member states even to the extent of telling them how they can spend their money without first having to consult national governments.

PERSONAL FILE

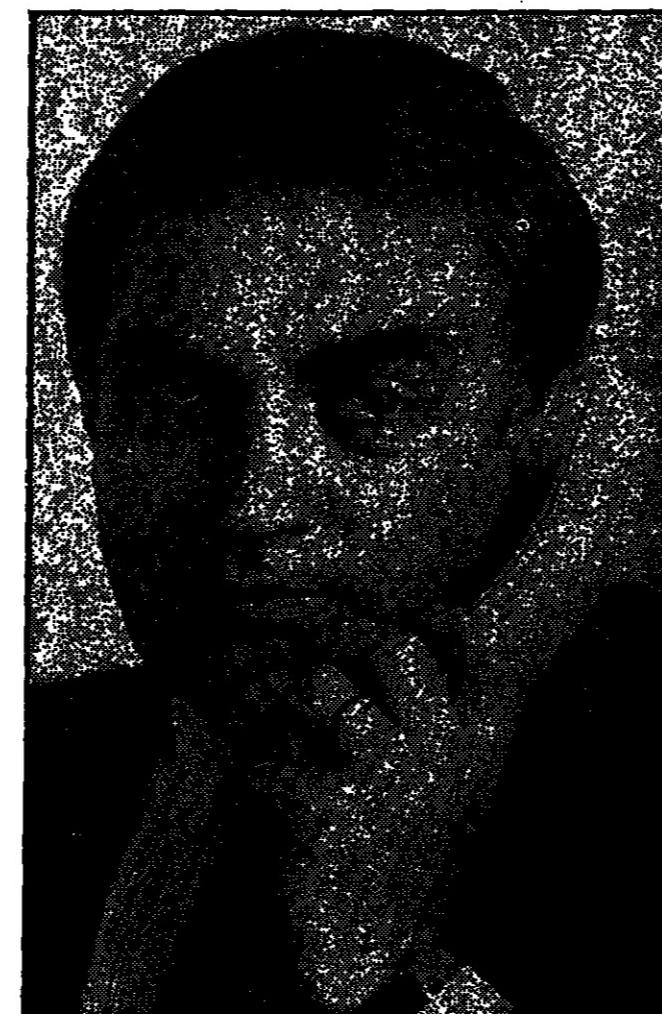
1946: Born April 25
Educated: Cragga College, University College, Dublin and Honourable Society of King's Inns
1962-1961: Practicing member of the Bar, Senior counsel 1960; appointed Attorney General of Ireland June 1961 August 1962 and December 1964
1965: Appointed member of the Commission of the European Communities in charge of competition and relations with the European Parliament

"It's about as close as you can get to touching the nerve of sovereign power," he admits. But how far in this direction does he think he can go and what kind of competition policy does he envisage for the EC?

He is keenly sensitive to any suggestion that he is sending that policy against the tide. The Commission's tough stance on anti-trust enforcement has been shown only recently, for example, by its decisions to scrutinise the proposed merger of British Airways and British Caledonian and to press for an agreement on EC-wide merger control regulation.

Meanwhile, critics might argue, industrial logic points to the need for larger groupings. They can cite the Reagan Administration's relaxed stance on mergers, as reflected in US courts' increasingly liberal view of some restrictive trade accords. While less merger regulation across the Atlantic does not necessarily mean Europe should follow suit, it does at least beg the question of why Mr Sutherland appears to be nudging the EC in the opposite direction.

Deregulation has become a sort of buzz-word of the right in European politics and brings about a knee-jerk reaction of capacity. That is the result of



a failure in Europe to take on state aid and interventionism, and allowing national short-term considerations to dictate industrial policy.

Leaving aside the need to improve efficiency, Mr Sutherland sees a contradiction between allowing state aid to continue and the EC's attempts to create a genuinely free Community market by 1992. "It's self-evident that state aids have as big a distorting effect (on free trade) as anything placed by way of impediment on a border. This has to be a central facet of the present policy for the completion of the internal market," he argues.

In other respects Mr Sutherland sees the development of the internal market—for all its practical problems—as having little influence on the general thrust of EC competition policy.

All this invites the question of where Mr Sutherland feels the Commission's authority over competition law should stop and where national governments should take over. His opponents, especially among the West German state governments whose generous regional aids are the focus of a Sutherland scrutiny, argue that he is already trespassing too far on their sovereignty. Yet his supporters, most notably among members of the EC, would argue that in the case of airlines and steel he and his colleagues have been 90% of the Treaty of Rome.

This would allow the Commission to tailor its competition regulations to the special circumstances of state monopolies, a largely untried device. It would give the Commission the power to force monopolies that provide services of general economic interest "to comply with competition rules designed to combat the abuse of dominant positions, on condition that they are not prevented from performing their public tasks."

In the case of the airlines a liberalisation package is being

blocked by a row between Britain and Spain over the disputed territory of Gibraltar. With no agreement in sight, the Commission is taking legal action against individual airlines to force them to change their capacity-sharing and price-fixing agreements in line with EC competition rules.

The Commission is now mulling over replies from 10 leading European airlines to its demand that they should individually reform the more restrictive elements in their agreements. If the replies are unsatisfactory, the Commission can issue a so-called "reasoned opinion" laying out which aspects of the agreements contravene competition law, thereby opening them to legal action by customers.

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He believes the limit is simple to define. "The Treaty of Rome says we draw the line at anything that affects intra-community trade—and that is the only line we accept as an infringement of our powers."

About his personal ambitions he remains reticent. However, observers have tipped him for either a more senior post in the next Commission, in January 1989, or a return to Irish politics. Meanwhile, he will be a force to be reckoned with in EC politics for some time yet.

Spycatcher: a new twist to the plot

SPYCATCHER continues to

capture the legal headlines. The latest judicial pronouncement in the protracted litigation over the attempted banning of the publication of a book by one of the British Government's former secret service officers has provided an entirely new twist to the legal contours. The majority of the Court of Appeal of New South Wales—chiefly in the shape of the reasoning of the court's radical and liberal president, Mr Justice Kirby—has held that the Australian courts cannot entertain the British Government's action. Hitherto, the central point at issue has been whether the material that has been keeping into the public domain, both here and abroad, has drowned any concept of confidentiality that attached itself to the un-covered secrets of MI5.

There has long been a rule in the English common law (in this respect inherited in its entirety by the Australian courts) that the court has no jurisdiction to entertain an action for the enforcement of a penal, revenue or other public law.

The rule reflects the principle of territorial supremacy, which is fundamental to the community of nations. What is claimable in one nation's courts may not find instinctive acceptance in another country's courts.

Courts abroad will refuse to enforce any claim which in their view is a manifestation of a foreign state's sovereign authority. By the law of nations such claims are assigned exclusively to their domestic forum. How does this truly apply to the British Government's private law claim to remedy the breach by a Crown servant of his obligation never to reveal the secrets acquired by him in the course of his public duties?

Crimes are considered as entirely local and punishable exclusively in the country where they are committed.

"Penal law" is a law which imposes punishment for an offence against the state. It is a criminal law and not merely a rule imposing liability on a wrongdoer, which is not limited to the damage suffered by his victim.

Had the British Government's claim arisen out of an alleged breach of the Official Secrets Act, there would have been no question of the Government trying to enforce a breach of it against the publishers of Mr Wright's book in Australia. If Mr Wright and his publishers had been in the United Kingdom, the suggested claim to confidentiality could be readily enforced in the English courts. But from the outset of the litigation the Government has dismissed any attempt to enforce any branch of the Official Secrets Act. The claim has been unequivocally presented as a private cause of action either in contract for breach of confidence or for breach of a fiduciary duty.

Tax-gathering is not a matter of contract, but of authority and administration as between the state and those within its jurisdiction. As such, courts have never enforced foreign revenue laws. Foreign revenue laws, however, are recognised, for at no stage in the proceedings before Mr Justice Powell did Mr Wright or his publishers seek to preclude the Australian court from entertaining the British Government's action.

The persistent disregard by the UK Government of any question that it was seeking to enforce, directly or indirectly, its penal law—the Official Secrets Act or any other part of its criminal or public administrative law—speaks volumes.

The Government has been to acknowledge that, in the real world of international commercial activity, there is a need to move away from notions of sovereign authority.

JUSTINIAN



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United Kingdom, the suggested claim to confidentiality could be readily enforced in the English courts. But from the outset of the litigation the Government has dismissed any attempt to enforce any branch of the Official Secrets Act. The claim has been unequivocally presented as a private cause of action either in contract for breach of confidence or for breach of a fiduciary duty.

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The exclusion of "other public law" reflects much the same approach. It is envisaged as covering such topics as import and export regulations, trading with the enemy legislation, price control regulations, and anti-trust legislation. In practice, however, the important topics falling within this category are those which authorise governmental interference with private property, whether in the form of requisition, nationalisation or confiscation.

Given the liberal trend to whittle away the nationalistic element in the rule of non-enforcement, how did Mr Justice Kirby come to apply the rule in its full vigour? The judge acknowledged that there was no point in having a security service if it could not guard its secrets at least in some cases and for a period of time, if not

forever. The High Court of Australia, the final court of appeal for that country, will this week decide whether to grant the British Government leave to appeal. If the new test adopted by the New South Wales Court of Appeal demands further review, the British Government will no doubt encourage that its defeat on this score gives fresh hope for ultimate success.

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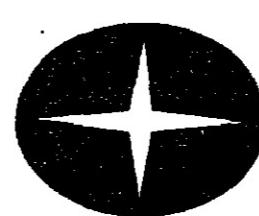
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Honourable Grace M. McCarthy, Minister Responsible

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Pursuant to earlier announcements by the Province of British Columbia, the B.C. Enterprise Corporation is in the process of selecting a private sector development partner with the credentials to successfully develop the former Expo 86 site in Vancouver, British Columbia. Options for participation range from outright purchase to a joint financial venture for the development of the entire site.

This is a major waterfront property immediately adjacent to downtown Vancouver, and presents a unique

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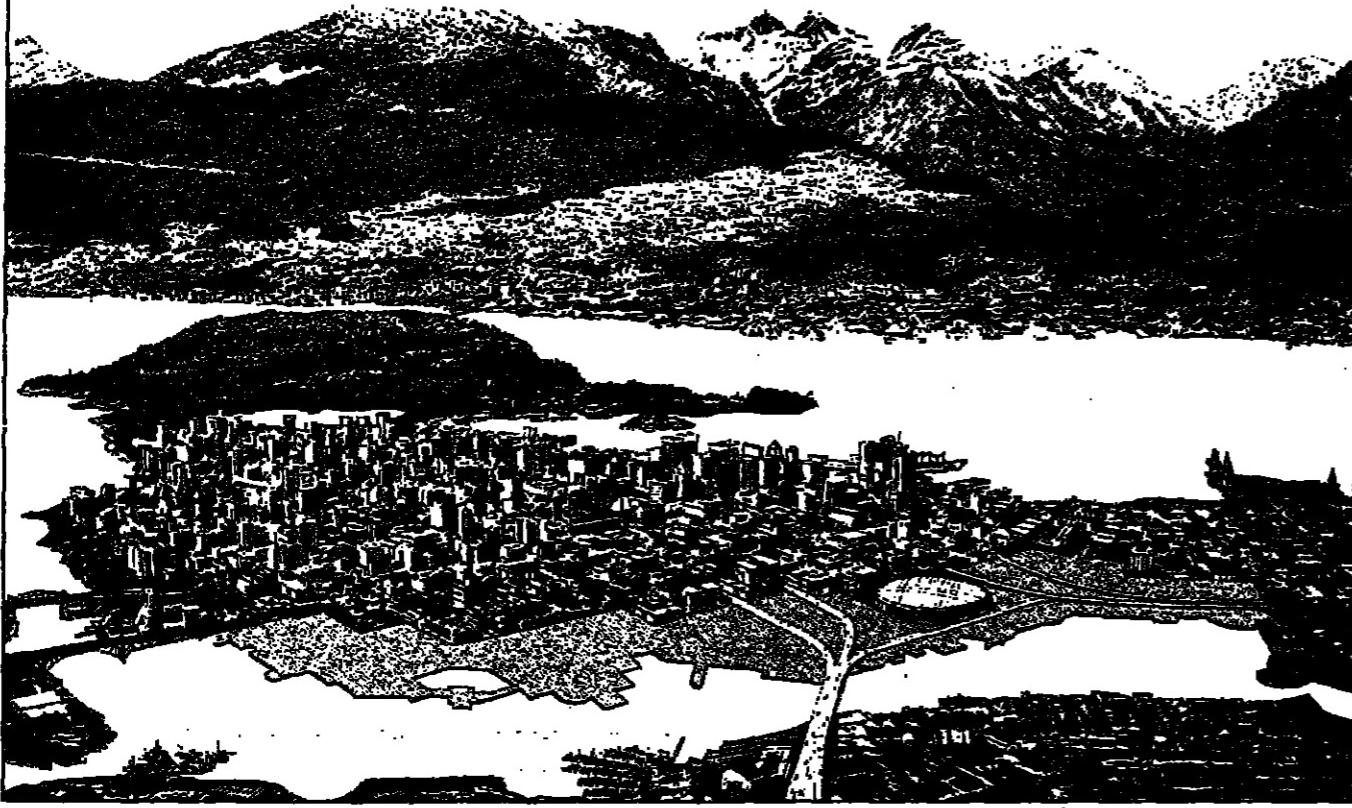
If you are a developer with the experience, capability and

financial resources to undertake a project of this scale, you are invited to formally express your interest. A number of potential partners have already been in touch and are preparing for a proposal. Expressions of interest must be received by October 15, 1987, for the applicant to be included in the pre-selection process.

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APPOINTMENTS

Lloyds Bank general manager

Mr Sydney Shore has been appointed general manager, corporate banking, at LLOYDS BANK from October 1. Mr Shore, who joined the bank in 1969, was based in Essex and London and had a number of managerial appointments in central London before setting up the bank's business advisory service in 1976. After a period as manager of Colmore Row, Birmingham, he became regional general manager, West Midlands in 1981. He has held his present post as assistant general manager, corporate banking division, since 1983.

Mr Peter Broadbent has been made production director at RICHARDSON SHERFIELD with responsibility for production, engineering, robotics and machine tool development. He has been manufacturing director at Elico, the West Midlands component supplier to the automotive industry.

MANN EGERTON has made changes in responsibility at board level: Mr Michael Gotts remains as deputy chief executive, a role he previously combined with finance director. He will concentrate on developing the Mann's product portfolio of businesses, through acquisitions, new franchise representation and new facility investments. Mr Elias Back has been appointed finance director in addition to his current role of company secretary. Mr Paul Reynolds joins the group as managing director of Gerard Mann. Mann Egerton's Mercedes-Benz passenger car and commercial bus units located in Birmingham and Coventry. He succeeds Mr

CARADON MIRA, part of the Caradon Group, has appointed Mr E.J. Whistene its managing director. He succeeds Mr

D.C. Arden, recently appointed deputy chairman and member of the Caradon main board.

DOMINO PRINTING SCIENCES has made the following organisational and management changes following the acquisition of American Technologies Inc. The operating companies of the Domino Group are: Domino Amjet Ltd, Domino Amjet Inc, Domino Amjet BV and Domino Printing Systems Vertriebs GmbH. Mr Alan Barnard, group managing director, becomes chairman of each of these subsidiaries and heads the group management board comprising the following appointments: Mr Roger Dye, formerly financial planning and control director at Trust House Forte Hotels, replacing Mr Andrew Irvin who has left the group; Mr Howard Whitesmith, managing director of Domino Amjet Ltd; Mr Richard Leach, president of Domino Amjet Inc, Mr Jürgen Klinger,

managing director of Domino Printing Systems Vertriebs; Mr Coert van Ee, managing director of Domino Amjet BV, and Mr Selwyn Image, divisional director, group planning and development.

At QUEENS MOATHOUSES Mr Robert Abson has become operations director UK and joined the main board. He was operations director.

The JIFFY PACKAGING CO has appointed Mr Alan Johnson as its sales director. He was sales manager for the northern division f Ambassador Packaging, another group company.

CANADA LIFE has appointed Mr Ian Gemm vice president and general manager for the UK and Republic of Ireland. He has been the investment director of Canada Life in the British and Irish division for the last five years, but has latterly assumed responsibility for corporate planning in the division.

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For the quarter ended
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31% on the same quarter
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The November half year
dividend is fifteen cents a
share fully franked,
meaning that, for non-
resident shareholders the
dividend will be free of
Australian withholding tax.
This compares with the 14.6
cents a share paid on a bonus-
adjusted basis in November,
1986, which was subject to
the withholding tax.

NET PROFIT*

	1st Q	2nd Q	3rd Q	4th Q	1st Q
Year ended 31/5/87	162	226	210	222	230
(Quarterly Group Consolidated); Australian \$ millions					

GROUP SALES

	1st Q	2nd Q	3rd Q	4th Q	1st Q
Year ended 31/5/87	2105	2301	2115	2241	2349
(Quarterly Group Consolidated); Australian \$ millions					

Brian Lockett,
Managing Director and
Chief Executive Officer.

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marketplace, once again
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strengths — quality assets,
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successful long term growth
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For further information,
please contact
Dr. C. B. Belcher, Investor
Relations Dept., BHP,
33 Cavendish Square,
London W1M 9HF.

*Net profit before minority interests and extraordinary items.

**Figures in A\$.

BHP

Australian International Resources Enterprise

Bryant Construction
Invest in Quality

Solihull
Bracknell

Mixed bag for Crown House

CROWN HOUSE ENGINEERING has received 15 mechanical and electrical engineering contracts valued at £20m. They include two large projects each worth well over £2m, one an electrical engineering services installation contract for Marks and Spencer's new data centre at Selsdon Park, the other a mechanical and electrical services contract for Grattan's new warehouse in Bradford.

The awards also include three contracts for leisure and entertainment complexes with a total value of £4.2m for Doncaster Leisure Park, the Aberdeen Leisure Centre and Cameron Hall Developments' Fantasyland, which is an extension of Tyne-side's Metrocentre.

The remaining 10 projects, totalling over £10m, cover a variety of office developments, shopping complexes, hotels, computer production facilities and hospital extensions.

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CONSTRUCTION CONTRACTS

£24m coal preparation plant

A joint venture between DAVY MCREE and CEMENTATION CONSTRUCTION (a member of the building and civil engineering division of the Trafalgar House Group) has won a contract valued at about £22m for a new coal preparation plant at British Coal's Maudby Parke mine.

The project comprises the design, manufacture and installation for the plant and coal handling system, including all civil works, mechanical and electrical engineering systems. Prior to completion, which is scheduled within 96 weeks, the plant will undergo full commissioning and testing.

The works cover four principal areas of operation. The first, raw coal handling facility allows for pre-screening, stockpiling, reclaiming and other handling facilities for raw coal from shaft side to the coal preparation plant. The coal preparation plant itself, the second main operation is designed to handle a number of processes which include deslimming, large and small coal concentrate, filtration, water classification, tailings disposal, clean coal classification and product crushing and blending.

£4m orders for Booth

Office development in City of London

A £15m contract for the construction of a seven-storey office behind part of an existing facade in King William Street, London EC4, has been awarded to TAYLOR WOODROW CONSTRUCTION by Ropemaker Properties.

The project entails constructing a shell and core of 17,450 sq m of office building without internal finishes. The structure will have a mezzanine and lower ground and basement levels, as well as a glazed internal atrium from the third floor to the roof.

The building will be of structural reinforced concrete up to ground level with a structural steel superstructure. The exterior facing onto King William Street will be faced in Portland stone to blend with the partially retained facade. Other external walls will have a combination of granite and aluminium cladding. The work is scheduled for completion in February 1989.

Bypassing Newbridge

EDMUND NUTTALL has received a £2.8m award from the Welsh Office to construct the A482 Newbridge bypass. The two and a half year contract will commence on October 5.

The main structure on the 3.5 km bypass is the 348 metre long five-span viaduct over the River Dee. The voided piers of maximum height 50 metres are of in-situ reinforced concrete and are founded on spread footings in deep excavations in the sides of the Dee Valley. The deck is an in-situ post-tensioned concrete box constructed by the balanced cantilever method.

There are four other structures: a 40 metre span double cell-post-tensioned concrete deck with cantilever abutments and two farm underpasses comprising reinforced concrete boxes 4.5 metres wide by 4.25 metres high.

In addition to the 2.5km of single 7.3-metre carriageway for the main bypass the roadworks involve about 1.3km of single 7.3 metres wide carriageway linking the bypass with the existing A5 trunk road.

Improvements to existing roads are required at Black Park Road and Low Barracks

Road. The works include two at-grade roundabouts, one priority junction and, at the northern end of the project, a connection to the Wynnstar junction which has been constructed as part of the Ruabon contract.

The route of the bypass and the Whitehurst link road passes over an area of previous mining activity and ground stabilisation works to treat abandoned mine shafts and shallow mine workings, and other measures concerned with minimising settlement in the area of a backfilled opencast mine, are also included in the works programme.

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NEW ISSUE

18th September, 1987



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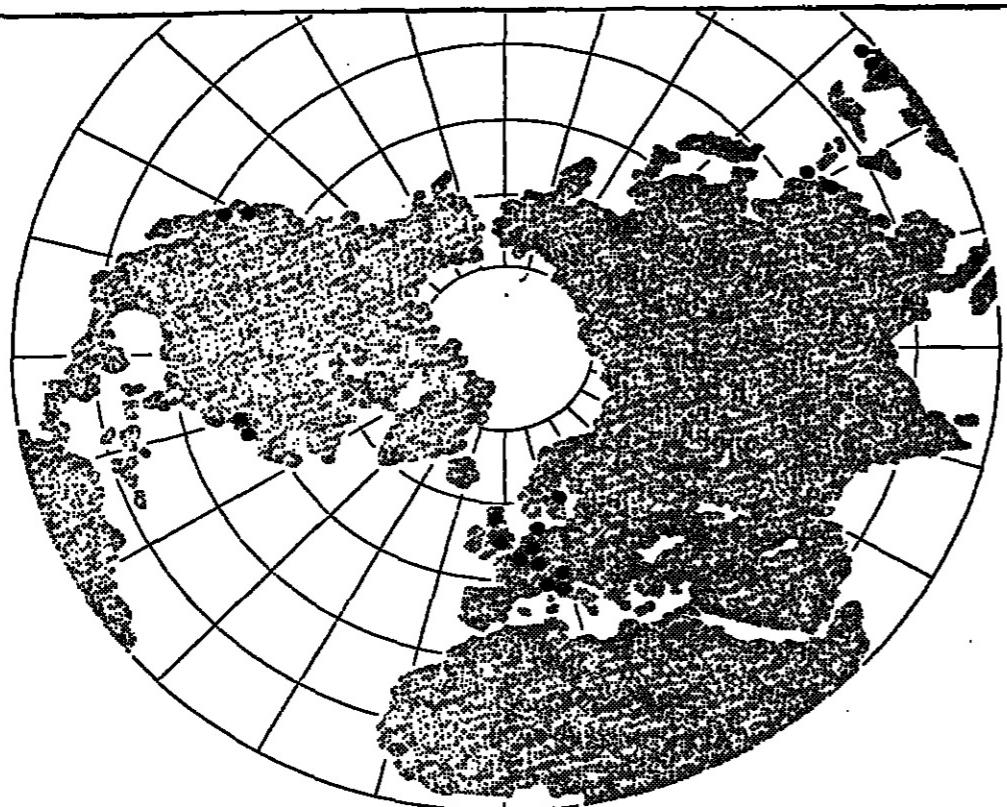
Postbank NV, PO Box 29005, 1000 EX Amsterdam, The Netherlands.

THE IVORY COAST

Houphouet-Boigny's 'Ivorian miracle' challenged

Testing time for democracy

BY NICHOLAS WOODSWORTH IN ABIDJAN



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IN ONE of the few significant challenges to government authority during his 27-year rule, President Houphouet-Boigny of the Ivory Coast last week made it clear that his country is not yet in a position to accommodate the rough-and-tumble of multi-party opposition politics.

"Do not make us choose between disorder and injustice..." the 82-year-old leader said last week in the semi-official govern-

ment daily "Fraternité Matin."

"I will not hesitate to choose disorder. One always has the time to redress an injustice, but when disorder takes over it is the life of the regime, the life of men, that is at stake."

The stiff pronouncement follows the arrest earlier this month of union leaders for the alleged embezzlement of union funds. The real significance of the case, though, lies in the limits it defines to political activity in the Ivory Coast.

The Head of State has used the occasion to make a public affirmation of the nature of Ivorian democracy and warned that any threat to it would be severely dealt with.

"The PDCI (Democratic Party of the Ivory Coast) is the framework in which all Ivorians, as long as there is only one party, must evolve," the President stated. "In the future, there will perhaps be several parties, as is provided for in the constitution, but the precondition must first be revised: national unity." Any tendency in the opposite direction would be corrected. "There are those who wish to constitute themselves as a state within the Ivorian state," he said. "This is very serious. They shall be punished."

Such strong words are not often pronounced in a country seen by the world as a model of stable and peaceful Third World development. From 1960 until the recent severe slump in the price of its major exports, coffee and cocoa, the Ivory Coast has pursued a course of uninterrupted growth under the tutelage of its former colonial master, France. By its policy of

attracting foreign advice, investment and loans, it has achieved a living standard that has made it the envy of its neighbours.

But the "Ivorian miracle," as it is sometimes called, has had as preconditions to success not only foreign economic domination but an unquestioning obedience to the political programmes of Felix Houphouet-Boigny and the party he founded in 1946. "Dialogue and 'consensus'" are the key words in political life here, and rare is the congress address or policy statement in which they do not figure prominently.

No such words were pronounced in July at the 15th congress of SYNESCI, a national secondary school teachers union, and one of the few non-government-backed unions in the country.

SYNESCI has long been a thorn in the side of government. Until July a model of everything a public body in Ivory Coast should not be, it has over the years provoked considerable anger without actually doing anything it could be punished for.

While its often strident demands for more funds, more teachers, and more facilities have at least been tolerated by the Government in the past, it has last proved itself particularly obnoxious by its call for the reform of a policy which

permits only 5 per cent of students entering secondary school to qualify for university entrance. SYNESCI sees such a reform as a move that would allow less privileged sections of the population greater opportunity. The Government, on the other hand, can only think of the effect of such a policy on its plans for future economic and political stability. The prospect of large numbers of unemployed and frustrated university graduates—perfect candidates for revolution—does not one the Ivorian Government likes to contemplate.

Bella Keita, Minister of Education, made the message clear last year when he warned SYNESCI members not to allow classrooms to become "laboratories for destabilisation." SYNESCI was effectively muzzled in July when dissident factions within it removed its executive council from power by a political sleight of hand.

According to its former secretary-general, Laurent Akoun, now in prison, SYNESCI was the object of an illegal takeover condoned by the Government. In his version of events, the congress was physically disrupted by a pro-Government union faction which forced its suspension.

After the election had been delayed, he claims, this same group voted itself into power. Government approval was later implicitly given by the attendance of eight ministers at the

closing ceremony. To prevent the new executive from taking immediate control, Akoun appropriated union property and funds. The new executive replied by filing an employment suit against the old leadership, and since then the matter has become an affair of state.

Buffeted by the winds of economic reversal, by plunging commodity prices and an unpayable \$8.4bn debt, Felix

'Our country has a sense of measure'

Houphouet-Boigny remains nonetheless calm and in full control in the last years of his reign. He is confident in the face of this latest threat. "We will see what happens," he said. "Our country has a sense of measure."

Despite mediation attempts by the African Association of Jurists, the imprisoned leaders, who claim to have the continued support of the better part of SYNESCI, have vowed to fight to the end. Their trial, and the possible disruption to the beginning of the school year next month, threaten to give Ivorian democracy one of its severest tests yet.

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FINANCIAL TIMES SURVEY

TOP Franchising faces a more optimistic future than was the case a year ago. The threat of unwelcome EC legislation has receded, and the industry's main trade body has set about putting its house in order after spectacular collapses. Survey by David Churchill

Growth and a cleaner image

THE UK franchise industry can look forward with rather more confidence to next month's National Franchise Exhibition at the Kensington Exhibition Centre in West London than was the case a year ago.

At that time, the industry was still reeling from the shock induced by the collapse of the Young's Franchise Group and the poor publicity for its La Mina fashion franchise operation.

The Young's debacle (although it is now trading normally under new ownership) seemed to leave the British Franchise Association - the industry's main trade body - uncertain of how to cope with the industry's problems.

As if this were not enough, hanging over the whole franchise movement was the legal uncertainty caused by the European Community's competition rules which could have severely hampered franchising's growth.

Not surprisingly, the problems facing franchising a year ago were causing concern in Whitehall and civil servants were exploring with ministers the possibility of legislation to improve franchising standards.

But now the outlook for franchising is far more optimistic.

There have, for example, been no further spectacular collapses to mar franchising's image. The BFA, moreover, has

acted in a number of key areas to get its own house in order - largely through tighter controls of members and a new code of ethics - as well as making new efforts to represent individual franchisees and not just franchise companies.

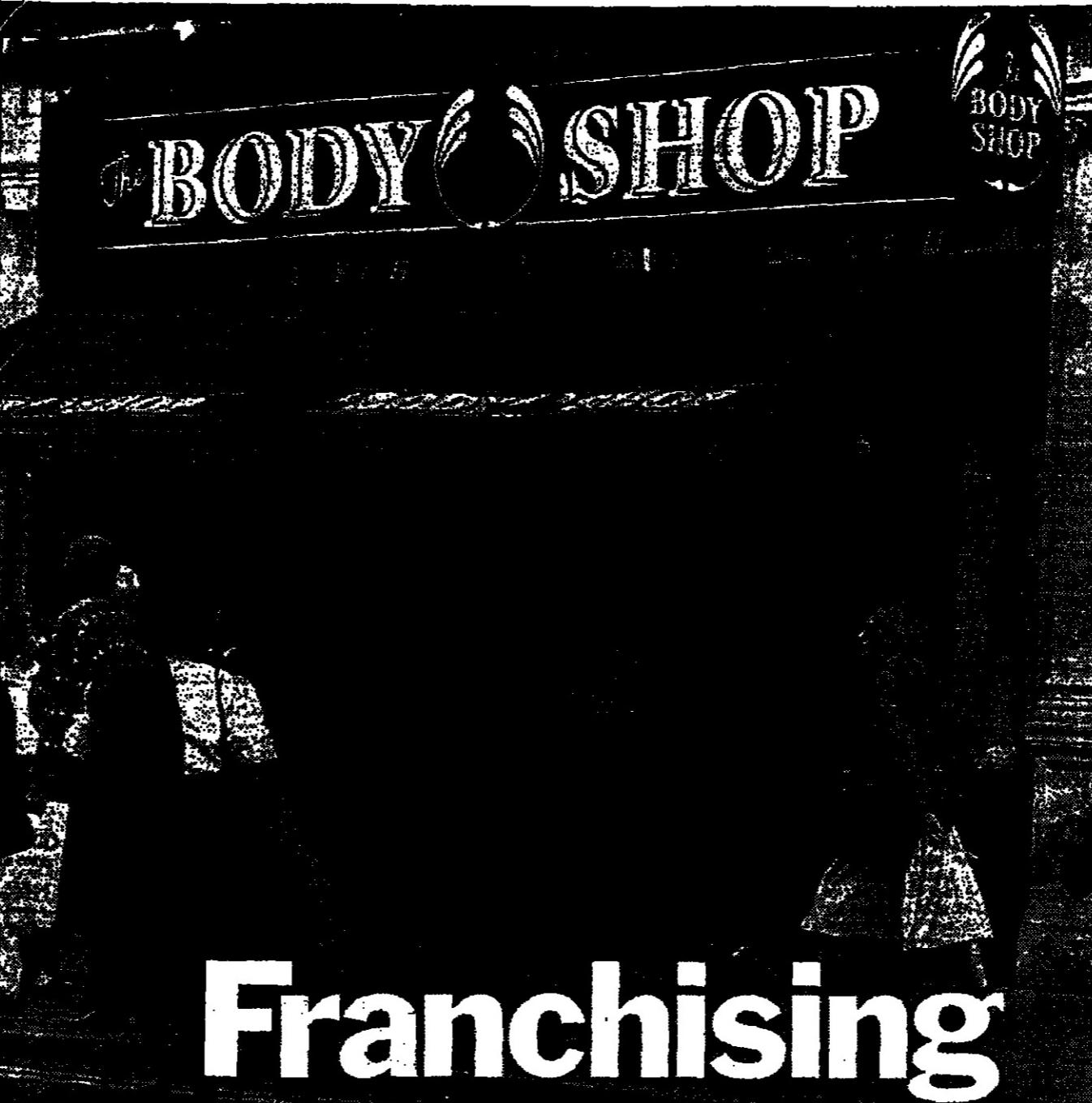
The European Commission has also made its long-awaited ruling in favour of the existing franchising format in Europe - and the UK Government appears to have backed off for the moment from bringing in new legislation to protect franchising.

It would be wrong, however, to suggest that franchising in the UK remains without problems. The growth of the sector in the 1980s clearly continues to attract companies which have neither the commitment nor the resources adequately to franchise their business.

Nor is franchising immune from attracting the crooks of the business world and, unfortunately, these people seem to find a ready market in individuals willing to part with their savings to take up a rather dubious franchise operation.

Investors should be aware of the hype surrounding the now fashionable franchising industry," warns Mr Andy Pollock, franchising manager at accountants Arthur Young.

"They should not rush into a



Franchising

Body Shop has become the most successful British retailer abroad. Its route to growth has been through franchising - see p2

der a specific name belonging to or associated with the franchisor.

Entitles the franchisor to exercise control during the period in which the franchisee carries on the business.

Obliges the franchisor to provide the franchisee with assistance in carrying on the business.

Requires the franchisee periodically, during the period of the franchise, to pay to the franchisor sums of money in consideration for the franchise, or for goods and services provided by the franchisor to the franchisee.

Accurate statistics on the size of the franchise market have not in the past been readily available. However, last year

Should you go for a franchise? How to decide if a franchise would suit you and questions to ask before you pick your company

Advantages for companies Body Shop is typical of the way in which franchising has enabled many companies to expand

Profiles Oliver's Oasis 2 · Updating the ethics code 3

Opportunities New ideas for franchising opportunities

Financing Banks are now happier to lend

Tie Rock One woman's story of how she set up in business

British Franchising Association 3

They have to realise, however, that it's not a short-term option but something which will affect their whole company in ways in which they may not realise at first."

But he points out, senior executives are coming to see franchising as one marketing and financial option in their expansion plans. "We don't say that the only way is franchising," he says. "We look at the company's needs and options and it may be that they would be better off raising finance on the stock market rather than going via the franchise route."

Mr Acheson is a member of the Franchise Consultants Association, a body set up, among other things, to help weed out people calling themselves consultants who try to find franchises for franchise companies. Both the BFA and FCA are fundamentally opposed to the sale of franchises by intermediaries.

The Power survey last year revealed that the UK had some 440 business format franchise systems, with an average number of franchised units per system of 45. Average annual sales per franchise unit were £113,000.

Spurring on the growth of franchising in the 1980s has been the changed economic and political climate. "The present economic and political environment has created the mood for individuals to try out their entrepreneurial skills by starting up their own business," points out Arthur Young's Mr Pollock. "This means that any company looking to expand will find that the franchising option is viable because there are so many willing and able franchisees."

The growth in franchising has been encouraged by two other factors. One has been the change in life-styles which has prompted increased demand for companies offering service and convenience - such as the new US-style convenience stores which are ideal for franchising.

The other factor has been the greater involvement of the clearing banks and other financial institutions to provide not only funds but specialist advice to both franchisors and franchisees.

Mr David Acheson, a former chairman of the BFA and now a franchising consultant with the Stoy Hayward accountancy firm, also believes there is greater realism among companies who want to expand through franchising.

Optimism, too, has been generated by the number of new companies which are beginning to consider franchising. "More and more companies operating in traditional forms of business such as Bally Shoes, Clarkes and Sketchley are entering the franchising arena," points out Mr Duffield from the BFA.

The Abben National Building Society, moreover, has plans to franchise its Cornerstone estate agency chain next year. Other major UK companies, especially in the catering sector, are expected to announce large-scale franchise ventures within the next few days. The 14,000 estimated visitors to next month's National Franchise Exhibition will have plenty of food for thought this year.

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FRANCHISING 2

How to decide whether to go for a franchise

First ask some searching questions

THE TYPICAL would-be franchisee is male, aged around 40, has been employed in a white-collar job, and used mainly personal savings to finance his first franchise operation.

That picture, while accurate according to the relatively meagre research into what comprises a franchisee, can't be very misleading. Franchising is the 80s, however, the imagination of man is at the "safe" way of running their own business. This means that there are people from all types of backgrounds and aspirations who have joined the franchise system in recent years.

"It is quite possible that as many as 50 per cent of franchisees would not otherwise have become self-employed were it not for the franchise format," points out Professor John Stutts, world director of the small business unit at the Polytechnic of Central London.

Franchising offers most of the advantages of running your own business - such as independence and job satisfaction - without many of the drawbacks which result in such a high failure rate for small businesses. Franchise operations clearly fail as well, although the rate is said to be less than that for business as a whole.

Moreover, taking on a franchise with one of the more reputable and well-established franchise operations, and raising finance through a clearing bank, usually minimises the potential risk loss. Neither banks nor established franchisors want their franchisees to fail, so their screening procedures to weed out those unsuitable are fairly rigorous and are becoming increasingly sophisticated.

But they are not foolproof, as the failure of several franchise operations over the past couple of years have shown. The most spectacular was the collapse of the Young's Franchise Group - significant because it was run by a former chairman of the

Would you mind working unsocial hours in a fast food outlet or being constantly on call for a service business such as drain cleaning?

up a franchise, probably the first step is to ask some searching questions about why you want to do it. You have to try objectively to assess your own motivation: whether, for example, you have the emotional stamina to work long hours to establish the business, and whether you can cope with the lack of security that working for a salary from a large company can provide. Will your family, moreover, share your enthusiasm for the new way of life?

If you are satisfied that you have the motivation and access to the required capital, then you have to decide what sort of franchise will suit you. Do you mind working unsocial hours in a fast food outlet or be constantly on call for a service business such as drain cleaning? Or would you prefer to work more normal hours in a retailing franchise such as printing or clothes hire?

The amount of capital available also influences choice: £20,000, for example, would probably enable you to buy a low-cost franchise such as ServiceMaster cleaning operation;

£20,000 would be needed as a minimum for a retail franchise such as ProntoPrint; while a food franchise such as Pizza Express costs a minimum of £150,000.

The Young's collapse sent shock waves throughout the franchise world, although many now see the positive advantages it has brought in bringing home to franchisees and franchisors that the franchise formula is not all plain sailing.

If you are thinking of taking

such tactics as are hardly necessary for Ms Roddick, who is managing director of company with 50 stores in the UK and 120 shops overseas in 28 countries.

Body Shop, in fact, has become the most successful British retailer abroad with a larger presence overseas than giants such as Marks & Spencer or Mothercare.

Body Shop's route to growth was through franchising and now some 80 of its UK shops are franchised, with all the stores overseas franchise operations.

The integrity of the franchisor, the quality of its management and its financial stability are the key questions to consider.

Find out how long it has been in business and ask about its policies and plans for development. Consider also how the franchise is being offered.

"Whenever you feel that you are being sold, back off," advises Mr Crook.

"Franchises should never be 'sold'. Instead, there should be a developing dialogue between you and the franchisor on the question of you joining the franchise to the mutual advantage of both."

If possible, contact some of the existing franchisees of your own choice and see how they support those they have recruited and the problems they have found. Be wary of a franchisor who refuses to give you names and addresses of those to contact.

For would-be franchisees wanting to get more information on franchising without any obligation, the national franchise exhibition being held next month at the Kensington Exhibition Centre will provide an opportunity to compare a number of possible franchisors.

"Investigate carefully, listen to advice, and make the final decision yourself," advises Mr Crook. "Then work hard to make your franchise a real success."

RAISING finance to enable her to buy a franchise was one of the major hurdles faced by Jackie Brierton when she decided to open an Oasis fashion retailing franchise in Edinburgh two years ago.

"Although I had previously run my own retail business with some degree of success, the banks were still wary of the single business woman set-up," she recalls.

"It simply amazed me. There was at that time - and still is to a certain extent - a very large gap in the fashion franchise market. I was basically asking for an overdraft facility of £12,000 to open a fashion outlet in one of the most fashion conscious cities in the UK."

Ms Brierton, who had previously run her own newsagents shop in Scotland, decided that running a low-margin and long-hour-type of operation such as a confectioners-tobacconist-newsagent was not for her.

"There are few people offering a good, comprehensive, but flexible fashion franchise package," she believes. "I like the options that Oasis could offer me - they had a good style and image

WHEN Anita Roddick launched her first Body Shop in a small shop in Brighton in 1976 she devised a Machiavellian publicity stunt: a phone call to the local newspaper protesting at alleged practices by neighbouring funeral parlours to block the shop and its name.

Now, some 12 years later, such tactics are hardly necessary for Ms Roddick, who is managing director of company with 50 stores in the UK and 120 shops overseas in 28 countries.

Body Shop's route to growth was through franchising and now some 80 of its UK shops are franchised, with all the stores overseas franchise operations.

The integrity of the franchisor, the quality of its management and its financial stability are the key questions to consider.

"You should be wary of sets of annual projections which lack detail and omit such important factors as depreciation and the cost of money being borrowed."

The Young's collapse sent shock waves throughout the franchise world, although many now see the positive advantages it has brought in bringing home to franchisees and franchisors that the franchise formula is not all plain sailing.

If you are thinking of taking

A way to achieve growth and find good managers

Route to expansion

costs; and £1,750 for the design fee. The franchise premium is £2,000.

Body Shop is typical of the way in which franchising has enabled many companies to expand their operations over the past decade or so. The main advantages are twofold. First, it enables a company with a successful operation to grow more quickly than could otherwise be achieved using its own capital.

Second, the problem of finding highly-motivated branch managers is overcome by the excellent policy of having the "manager work for him or herself" as a franchisee.

Mr Acheson, who is franchise consultant for the association from Stay Home Stores, says his 20 years' experience in franchising says that franchising has other managerial advantages.

"A company like Kentucky Fried Chicken would need one area manager to control five company-owned outlets," he points out. "With franchising, the ratio would be something like one area manager for 25 franchised outlets."

Other benefits to a franchisor, he says, include a better service to customers from more committed managers; outlets in areas where a company may not want to expand itself; and less head office administration.

But franchising as a means to growth can also have its drawbacks. Management control over franchisees can sometimes lead to a harming of the image that a franchisor is seeking to establish.

The classic example of this was the Wimpy chain which, after many years of franchising, found that its market image was slipping because of poor-quality service in some outlets.

Wimpy runs training sessions for new and existing franchisees, most of whom come from outside the catering industry.

As franchisor, it also provides substantial marketing support for the brand name, spending almost £1m this year on television advertising and support promotions.

Other problems faced by franchisors sometimes include the feeling that success is due more to his or her own efforts than those of the franchisor. This can lead to the franchisor resenting having to make regular royalty or other payments to the franchisor.

Communications can also become a problem, which can lead to conflicting objectives and less willingness by franchisees to co-operate in the running and development of the system.

Stay Hayward's Mr. Acheson

points out that although profits potentially can be very substantial for both franchisor and franchisee, "do not think it is easy - it takes time, effort, and some money and the attitude must be right".

Companies that are considering franchising as a means of expansion need to take several factors into account. These include whether there is a sufficiently large market demand for a product or service, and whether it can easily be franchised.

In addition, the franchisor should consider whether or not the product or service has any staying power, or whether it is just a passing fad. Would-be franchisors should be clear whether effective and simple controls can be established and whether the company itself has sufficient depth of management to recruit franchisees and to develop the franchise.

If a company believes it has these qualities, then a developmental scheme should be launched for at least six to nine months. Although industry experts believe a series of experiments for a year or more should be carried out.

While franchising reduces the cost of expansion compared with traditional methods, setting up a properly constructed franchise operation still costs money.

Mr Acheson adds a firm reminder to would-be franchisors: "The success of the franchisor must derive from the ongoing success of individual franchises."



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Oasis Fashion chain



that I knew would work in the Edinburgh retail environment."

Ms Brierton eventually persuaded her bank manager to lend her the money and, with a total investment of £35,000, opened her first store in Edinburgh in an upmarket shopping centre development.

Earlier this year she opened her second store, this time in Glasgow, and now employs 18 staff (nine full-time) to run the two branches.

Although a Wimpy fast food operation has recently opened next door to him, Mr Dewar maintains that this has not affected his business since they are in different markets. However, just to make sure, he is considering spreading his risk by opening another franchised outlet in Dunfermline.

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FRANCHISING 3

Opportunities

New ideas all the time

AS FRANCHISING has grown in popularity during the 1980s, so the range of opportunities available has become wider and more diverse.

A few years ago, for example, VDU Services would not have existed - simply because there were relatively few visual display unit screens that needed cleaning. Now, with terminals in virtually every office, the cleaning of computer equipment is big business.

Similarly, Stained Glass Overlay is a franchise that caters for the affluence of the 1980s. Backed by the home improvements company Anglian Windows, Stained Glass Overlay is a process which creates stylish and colourful effects on plain glass or mirrors, the thing for those that have everything.

There are now several hundred companies offering franchise opportunities, with more being added all the time. While many new areas are being considered, most of the established franchisors operate in a handful of major sectors.

The best known is probably the fast-food business. Yet, perhaps surprisingly, many of the major companies in the sector have been fairly reluctant in the past to expand rapidly through franchising - a consequence of worries over market growth in what has proved to be

a notoriously fickle and competitive market.

This reluctance to franchise may, however, be changing. McDonald's, for example, which is mainly franchised in the US, has kept to company-owned outlets in the UK for the past decade. But now it has just started carefully to offer franchises.

Kentucky Fried Chicken, another of the stalwarts of the fast food business, but one which has welcomed franchising for many years, ran into some difficulties with a group of its franchisees earlier this year who were worried about changes within the group.

Burger King, which has more than 80 per cent of its 5,000 restaurants worldwide as franchise operations, is now keen to find new franchisees with an investment of £1m each, and is prepared to spend. It is actively seeking entrepreneurs and corporate organisations with funds, who believe that fast food is headed for fast growth in the late 1980s.

Apart from fast food, another well-established franchise sector is provided by car services. This sector has also had its problems over the years, in line with the fluctuating fortunes in the UK car market, but now appears to be more stable.

With over 18m cars on the road in the UK, there clearly remains plenty of scope for

growth. Homestune claims to be the world's first and largest mobile car engine tuning service. Established in 1983, the company's franchisees tune more than 180,000 cars a year.

New services are those such as AutoSheen, a car valeting service carried out at a customer's home or office. The company has increased its number of franchisees from 20 to over 100 in the past year.

The Mintel market research company, in a report on franchising, has pointed out that "where a car services franchisor has a sound business format, the franchisee can earn a reasonable living without risking a fortune or, where a franchisee already has a strong established business, a franchise such as Budget-Bent-A-Car can represent a profitable addition".

Retailing is another major franchise area, although it is not as developed in the UK as in parts of continental Europe. The Benetton fashion chain, for example, has used franchising to spearhead its growth across Europe.

The convenience food sector is a prime target for franchising since it requires individuals prepared to work for long hours and provide a service. Late Supershop, for example, are convenience stores developed by

the Co-Operative Wholesale Society. Franchisees can take advantage of the CWS's huge buying power to help sell at competitive prices.

Another convenience store franchiser is Circle C, owned by a private company which has a history in grocery retailing since 1958.

Other retail outlets provide a variety of services. The instant print sector - such as ProntoPrint or Kall-Kwik - continues to grow rapidly, providing a service mainly to business customers.

Film developing outlets - such as Foto Inn - are also doing well, helped by the surge in tourism both at home and abroad.

New market opportunities are appearing all the time. With over 30 homes in the UK made more than 60 years old, for example, the business opportunities in refurbishing property are a clear growth sector.

Gum-Point, for example, is a patented mortar pump and gun which repoints buildings. Its franchising scheme means that it now covers the whole of England and Wales. "There is a huge demand for this type of service and we are already having to turn away work until we get more franchisees," maintains Mr Ian Buddleben, Gum-Point's marketing director.

Financing

Banks happier now to lend

appoint a manager to deal solely with franchising way back in July 1981. The bank now has franchise managers with a support team of four other staff.

"Our decision to enter the market has been vindicated by our high profile in the UK franchise market place and 250k lent to franchisees and licensees since inception, virtually free," points out Mr Peter Stern, NatWest's senior franchise manager.

The NatWest approach is to provide detailed information

packages as a basic guide to franchising for both customers and branch managers.

"We also want to be active in the market place and to use the knowledge that we gain to give guidance to formative franchisors," points out Mr Stern. "Our specific contacts include the British Franchise Association and the bankers, accountants and consultants who have developed an interest in franchising."

Mr Stern makes it clear that the bank does not reward or recommend any specific franchise opportunity and is insistent that professional advice is sought before entry into any franchise.

The banks' major concern with advancing money to any small business venture - including franchising - is the high failure rate among small businesses in general.

An estimated mortality rate for small businesses in the first year would be of the order of 25 per cent, and for failures in the first five years, estimates suggest the failure rate varies between 40 and 70 per cent.

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Tie Rack 'outshone the rest of the pack'

Boss with back-up

LUCY BRENNAN was "bored, stuck in a rut, and needed a change" when she worked as an advertising executive in a London advertising agency. So she decided to start up her own business.

Ms Brennan, 26, decided that her lack of experience in running a small business meant that she should take up a franchise.

She researched various franchise opportunities, with assistance from the British Franchise Association information packs, and decided that Tie Rack outshone the rest of the pack.

Tie Rack was founded in 1981 by Roy Bishop and, it is claimed, is the world's leading specialist retailer of ties and accessories for men and women. It has some 110 retail outlets, mainly franchised, with plans for a further 40 stores to be opened throughout the UK this year.

In June this year the company was floated on the stock market and was over-subscribed 85 times.

"The flotation has added further impetus to our expansion programme," says Roy Bishop, Tie Rack's franchise director.

"We are looking for people of all ages and from diverse backgrounds who are prepared to make a commitment to the success of the business."

Ms Brennan points out that being a franchisee means the buck still stops with you on most things, but I also have the support and back-up of the Tie Rack network, drawing on their experience and expertise."

She believes that one of the most important factors in the franchisor/franchisee relationship - which can often be strained - is an open communication system with encouragement to share news and views.

"Our Tie Rack area manager

and redistribution is a benefit for the system."

Ms Brennan remains enthusiastic about franchising: "I love being a franchisee, although I am a bit scared when I have to speak to people when I am installing the January sale at 11.30 pm on Christmas Eve," she says. "But then you love it when the doors open and people flood in to snap up bargains." Her success in the first year has encouraged her to plan setting up a second franchise soon.



Lucy Brennan

British Franchising Association

Ethics code is being updated

The British Franchise Association, the main trade body for the franchise movement, has formed an uphill task over the past decade in ensuring that franchising develops into a significant and stable business sector.

The association was formed early in 1977 to help weed out the "cowboy" operators who were beginning to give franchising a bad name, as well as establishing guidelines for new entrants to the industry.

In particular, the well-publicised pyramid selling scandals of the late sixties and early seventies did considerable damage to public awareness of franchising, even though pyramid selling was only a tiny part of the franchise movement.

The damage done, however, was enough to bring together eight large UK franchising companies to form an association of franchisors.

The association carries out a screening of new applicants for membership. This covers a complete check of the franchisor's financial background, an examination of its legal agreements with franchisees, its willingness to abide by the association's code of ethics, and whether or not there is a successful pilot franchise already operating.

There are two membership grades: those companies with full membership have been trading for some time and are establishing their franchisee base.

Concerned with criticisms

that the association is not worried about individual franchisees, the association has designated 1987 as "The Year of the Franchisee". Among its activities to help franchisees have been more face-to-face meetings with individuals through regional seminars.

"What the association is endeavouring to do is to ensure that prospective franchisees evaluate for themselves whether they are well-suited and have the qualities it takes," points out Mr Duffield.

"This goes back to the education process and is exactly why we are so committed to exhibitions, seminars, and conferences where we can spell out what franchising entails."

British Franchise Association,

Franchise Chambers, 75a, Bell

Street, Henley-on-Thames, Oxon,

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578049.

apart from La Mama - under new ownership.)

Mr Tony Duffield, the association's director, says that "over the past year there has been considerable activity within the association to ensure that the greatest possible safeguards are built in for the prospective franchisee."

He points out that the association has improved its accreditation procedures and is now looking for more financial information, such as an auditors report on companies. We have also instituted internal audits for member companies renewing their membership."

From the original eight founders, the association now has over 100 members, of which some two-thirds are full members.

The development over the past year has been the updating of the association's code of ethics which is now available in booklet form.

These guidelines cover all aspects of the franchise agreement, including of franchisees, resolution of disputes, and disclosure requirements for franchisor companies.

The ethics booklet also includes details of the new arbitration scheme for franchisors and franchisees, which is being administered by the Chartered Institute of Arbitrators.

Concerned with criticisms

that the association is not worried about individual franchisees,

the association has designated 1987 as "The Year of the Franchisee". Among its activities to help franchisees have been more face-to-face meetings with individuals through regional seminars.

"What the association is endeavouring to do is to ensure that prospective franchisees evaluate for themselves whether they are well-suited and have the qualities it takes," points out Mr Duffield.

"This goes back to the education process and is exactly why we are so committed to exhibitions, seminars, and conferences where we can spell out what franchising entails."

British Franchise Association,

Franchise Chambers, 75a, Bell

Street, Henley-on-Thames, Oxon,

RG9 2BD; Telephone: 0491

578049.

apart from La Mama - under new ownership.)

Mr Tony Duffield, the association's director, says that "over the past year there has been considerable activity within the association to ensure that the greatest possible safeguards are built in for the prospective franchisee."

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MANAGEMENT

Disposable nappies

Celatose: soaking up the own-label market

BY GEORGE GRAHAM IN PARIS

WHEN CELATOSE'S entire production plant burnt down twice in the space of six years, many of its clients and competitors thought they had heard the last of the nappy maker from Lille in northern France.

Starting again from scratch in the cut-throat disposable nappy market presented the intractable problem of how to make headway against the dominant brand names like Pampers and Peaudouce.

The marketing budget needed to defend Celatose's Cousinette nappy brand was beyond the company's means. Instead, Celatose fixed on a double strategy of concentrating on producing private label nappies for supermarket and other retailers and of expanding its sales outside France.

"We decided to treat the whole of Europe as our back-garden," says Pascal Motte, the chairman.

The strategy has been so successful that Celatose is now Europe's leading producer of private label disposable nappies, and fifth in the world. In its home French market it has a 21 per cent share, second behind Peaudouce but outstripping Procter & Gamble's Pampers or the Tendresse and Caline brands of Colgate, while in West Germany and the UK its share of the total disposable nappy market is also close to 20 per cent.

Besides three plants in France, Celatose now has two in Wales - the second, at Blackwood, near Cardiff, opened this year - one in West Germany, and a new factory opening at Barcino in Spain.

Private label nappies, which accounted for only around 3 per cent of the French market a decade ago, now represent 32 per cent. Celatose produces two thirds of them, supplying major supermarket and hypermarket chains like Carrefour, Auchan or Promodes.

In the UK, the private label market has developed further and now accounts for 52 per cent of the 2bn disposable nappies sold each year - though the throwaway nappy only takes 64 per cent of the total nappy market in Britain compared with 98



food - makes the buyer highly sensitive to price, and keen to save 15 to 20 per cent by switching to a supermarket's own label.

A woman spending a tenth of this amount on sanitary towels is far less sensitive to price and more susceptible to brand marketing, comments Motte.

For the retailer, too, the private label approach can pay dividends. A supermarket can sell twice as many own label nappies per linear metre of shelving as it can of national brands, according to Etienne Thil, a marketing consultant working for Celatose.

In France, nappies represent FF1bn a year of sales for supermarket and hypermarket, 1 per cent of their total turnover, and the sixth most important product range after coffee, pastis-type aniseed drinks, cooking oils, tinned goods, biscuits and detergents.

To gain ground with private label nappies, however, the product has to provide the technical qualities that consumers need. Motte says a key factor has been Celatose's determination to design and build its own production equipment, which allows it to install new machinery in around four months, a third of the time which would be needed if it relied on outside suppliers.

This has enabled the company to keep up with changes in nappy technology over the last ten years - the shift from the rectangular nappy to the knicker-shaped nappy, reusable waistbands, bottom-hugging elasticated contours, moisture-indicating logos which disappear when the nappy is wet, and the new "ultra" nappy which has the same absorption characteristics as traditional materials with 40 per cent less bulk.

"We only introduce innovations if they really bring an advantage for the user. Brand names battling it out with each other often add gadgets which don't really do anything functional," says Motte.

Celatose has also exported turnkey nappy factories to North and South America, the Near East and South-East Asia.

The results have shown up in

per cent in France. Celatose supplies retailers like Mothercare, Sainsbury, Tesco and Asda.

Now 44, Motte became sales director of Celatose in 1967 and managing director in 1973, just before the second of the two fires that devastated the company's plant.

He believes that the boom in sales of private label nappies owes a good deal to the fact that Celatose stepped into the market offering retailers a product that met their needs.

"I believe that private label nappies could take a much bigger share of the US market if there were a well-focused source of supply," the Celatose chairman says.

Private label products make good sense in the disposable nappy market. A French family spends FF1250 to FF1300 (£30) a month on nappies for each baby, an average of five changes a day for two years.

This sort of outlay - probably more than is spent on the baby's

graphical expansion beyond the 1.5 per cent of its output under its own brand name, they rose to FF1.15bn last year - FF1.20bn outside France.

This year turnover is projected at FF1.35bn, with FF1.00m outside France, and a further 18.5 per cent sales growth is expected in 1988.

Profits growth has also followed, from FF110m net in 1976, when it sold 90 per cent of its output under its own brand name, to FF1.15bn last year, but Motte warns that 1988 was an exceptionally good result that is unlikely to be repeated. Financial expenses were unusually low and the result includes exchange rate gains of FF10m. The projections are for FF1.30m this year and FF1.40m in 1988.

This has been backed with a heavy investment programme, totalling FF1.06m in 1986 and FF1.31m this year, including the costs of the new Spanish plant.

Celatose's medium and long term debt burden is equivalent to 41 per cent of its equity base, but a further FF1.45m capital increase, to be followed by the company's flotation next month on the second market of the Lille regional stock exchange, has improved this ratio.

Diversification is planned into adult incontinence products, where Celatose sees a potential European market of FF1.6bn.

"There are 2m incontinent adults in France alone. We believe enormously in this market," says Motte.

But his eyes are really on geo-

Private label share of market

A Private label in total nappy market
B Celatose in private label market
C Celatose in total nappy market

France 32% 63% 20%
UK 52% 35% 18%
West Germany 30% 67% 20%

French nappy market 1987

Peaudouce 27%

Celatose 21%

Pampers 16%

Colgate 15%

Lotus 5%

Other brands 4%

Other private labels 12%

World nappy market

Unit sales

US & Canada 11.0bn

France 2.5bn

S. America 2.0bn

UK 2.0bn

West Germany 2.0bn

Italy 2.0bn

Japan 2.0bn

Benelux 0.6bn

Spain 0.5bn

Scandinavia 0.4bn

Other 2.0bn

Celatose's strong sales growth in 1987 from 1.5 per cent of its sales in 1986, when it sold 90 per cent of its output under its own brand name, they rose to FF1.15bn last year - FF1.20bn outside France.

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THE ARTS

Falstaff/Covent Garden

Andrew Clements

Only three performances of the scheduled revival of Verdi's *Falstaff* have survived the Royal Opera House strike. Ronald Eyre's staging has been shown on some of its extraneous detail since it was first seen in 1982, and now moves more directly with the potential at least of greater vitality. But little of that was realised in Friday's opening; a few isolated moments apart, it was a thorough drab occasion.

The root cause of that dullness was, alas, easy to establish. The conducting of Giuseppe Patane—he takes over the role from Jeffrey Tate, who has been ordered to rest—managed to motivate neither singers nor orchestra. A highly promising cast was furnished with textures that lacked clarity, rhythms of uncertain intention. The simple lack of physical impulsion made an accurate correlation of stage business and musical description on which any convincing account of this open must depend, nearly impossible.

Little wonder that the majority of the cast quickly abandoned the unequal struggle. Just two singers convincingly overcame the impediments. Ingvar Wixell's Falstaff survived the shambles of the opening with increasing confidence, reflective al-

most introverted to begin (and never to become a thigh-slapping caricature), gradually gaining in ebullience, and singing with increasing confidence and panache. Brigitte Fassbaender's Mistress Quickly would have graced the most fortunate production — a splendidly eccentric assumption generously embroidered with witty detail, and sung (it hardly needs to be said) with the most scrupulous attention to verbal weight, colour and meaning.

The confrontation of Falstaff

and Quickly in the first scene of the second act was the only sustained passage in the opera to strike convincing dramatic sparks.

Of their colleagues there is

rather less to be said. The women just outpolished the men in their commitment: an elegant yet here rather colourless Meg Page from Anne Howells, the busy, well grooved Alice of Ileana Cotrubas, and Barbara Bonney's quick, nicely girlish Nannetta. Against them were several low-key Ford (*Giovanni Summers*), stand-and-deliver Fenton (*Alejandro Ramirez*), and Pisgol and Randolph (*Geoffrey Moses* and *Francis Egerton*) whose comic patter was given absolutely no sense of purpose from the pit. Chances for some improvement tonight and on Wednesday.



Ileana Cotrubas and Ingvar Wixell

The Cunning Little Vixen/Swansea

Rodney Milnes

By some strange quirk of fate, Charles Mackerras had not until last Saturday conducted *The Vixen* in the opera house, though his prize-winning recording is of course part of the Decca Janacek cycle. The Welsh National have now put that right at the Grand Theatre, Swansea; their new musical director is in charge of the latest revival of David Pountney's seven-year-old production, which one might be tempted to describe as a classic were it not still so utterly fresh (thanks to Pountney himself and his assistant John Eaton). M/C 24

As on record, Sir Charles' approach to the score is highly individual. Just a few bars of the prelude, taken quite briskly and with dry string tone, serve to conjure up not a hazy, impressionistic, somnolent forest, but one where the insects that buzz so graphically in the orchestra seem to rule. Along with the astringent textures and crisp attack favoured throughout there is always the threat that the score will just as threateningly penetrate the vocal line, the potential of the instrumentation and in the introduction to the third act. The playing is quite superb throughout, with the rasping brass in particular adding to the ever-present air of menace.

The tension between this distinctly darksome reading and the generally sunny, life-enhancing playfulness of the Pountney production works

positively: the whole of Janacek's all-embracing vision is there. The only problem is one of balance. Maybe Sir Charles and his players have not yet quite gained the measure of the Grand Theatre's acoustics; but the singers had some difficulty in getting their words through the orchestral sound.

This problem was emphasised by the particular circumstance of using female voices—for the first time in this production—for the Fox, the Dog, and the Cockrel, thus ending (for all time, one hopes) the last hangover of the Weisseck-Budapest-Budapest-Budapest syndrome in this piece. The roles were written for women, and they served the tonally distinctive sound as if they were, and the potential artificiality of the convention is part of the division between the human and the natural world.

But tenors penetrate orchestras more easily than sopranos. Catriona Bell's vividly acted Cockrel was virtually voiceless, and Dorothy Hoads Dog fared little better; most successful was Rita Willis as the Fox; her warm, mettlesome soprano sitting more easily on the vocal lines than any tenor can, and her impersonation a little miracle of wit, one whose satirical content was noticeably sharpened by the travesti element.

Anne Dawson, the new Vixen, had difficulties with her words in the middle of the

voice, but gave a likeable and energetic performance. Among the smaller roles, Arwel Huw Morgan's younger-than-usual, ineffably melancholy Parson stood out. Barry Mora, every word emerging through his clear, closely focused and warm baritone, proved to be one of the best Foresters this production has yet seen. Was his weakness for alcohol total surrender or temporary release? Either way, no wonder the Mosquito reeled with shock after taking a blood sample.

Prizes for British broadcasters in Italy

British broadcasters have once again done outstandingly well at the Prix Italia, Europe's oldest and most keenly contested programme festival at Vicenza in Italy. British contenders took three of the actual Italia awards and two of the "special" or "second" prizes. Most of the glory has gone to the BBC, which won the grand Prix Italia for television drama with Simon Green's black comedy *After Pudding*, and the top prizes for both radio and television in the new ecology section.

Making a clean sweep for Britain in television drama, perhaps the most hard-fought category, ITV took the Special prize with *Behind the Mask*, which analyses and exhibits the work

drama about personal relationships within a family affected by the miners' strike. In the television music class Channel 4 won the Special prize with *Behind the Mask*, which analyses and exhibits the work of the contemporary composer Harrison Birtwistle. The prizes, both "Italia" and "Special", are worth £10m, about £4,500, but considerably more in prestige.

Richard Fairman

Tippett commission
A new opera by Sir Michael Tippett, *New Year*, has been commissioned jointly by Glyndebourne, Houston Grand Opera and the BBC. The world premiere will be in Houston in 1989 and the production, directed by Kenneth Alun Taylor and produced by Bill Kenwright in association with the Nottingham Playhouse.

The cast will include Glynn

Barber, Rodney Bowers, Geoffrey Davies and Jack Hedley.

"And Then There Were None"

And Then There Were None by Agatha Christie will open at the Duke of York's Theatre on October 7, directed by Kenneth Alun Taylor and produced by Bill Kenwright in association with the Nottingham Playhouse.

The cast will include Glynn

Barber, Rodney Bowers, Geoffrey Davies and Jack Hedley.

Nash Ensemble/Wigmore Hall

Richard Fairman

A very special entente cordiale lives on. In the war years a long series of concerts devoted to French music was given at the Wigmore Hall under Free French patronage and influential figures from the musical salons of Paris, such as the composer Jean Francaix and the Princesse de Polignac (a wartime refugee in England), became familiar faces there.

In this first concert of a new series, entitled "Paris 1867-1887", a selection of pieces composed by members of their

circle was gathered together again in the form of a typical soiree. The Nash Ensemble has compiled a variety of thematic series in recent years, carefully weighing the enjoyable against the didactic, but this must be the first time it has had such a profusion of elegant, witty and light-hearted music on which to draw.

It was followed by Henri Sauguet's *La Voie*, a scene for soprano and ensemble, which certainly has no shortage of words. The texts (a trio of poems on astrology and palmistry) were written by the composer, who has only himself to blame for providing intractable material; but musically there was much to enjoy here, too, with a score that is bright and wholly unpretentious. Phyllis Bryn-Jones is the brilliant, rather hard-edged soloist.

Finally, a couple of works by Stravinsky, qualifying as a Russian exile in Paris. There was a thoughtful and mellow account of the Sonata for Piano, given its first run-through at the home of the Princesse de Polignac, by Susan Tomes; and the *North* Ensemble under Lionel Friend, who had been with a lively audience on the whole programme, gave a well-characterised performance of *The Soldier's Tale*. A more delightful way to spend a Saturday evening is difficult to imagine.

September 25—October 1

Arts Guide

Music

PARIS

Scottish Chamber Orchestra conducted by Wilfried Böschler, Ronald Brautigan, piano, Hakan Hardenberger, violin, Peter Haydn, Mozart (Mon). *Théâtre des Champs Elysées* (4444).

Orchestre National de France de Toulouse conducted by Michel Plasson; Albert Roussel (Tue). *Salle Pleyel* (4561 0639).

Paul Kuentz choir from Paris and Brest; Mendelssohn, Elias (Tue). *Saint-Sulpice Church* (4563 7556).

Saint-Sulpice Requiem sung by the Orchestre François d'Orsay conducted by Jean-Pierre Lortie (Tue). Saint-Roch Church (4261 0326).

Paris Opera Choir and Orchestra, Mahler 2 (Thur), Paris Opera (4742 5750).

Orchestre de Paris conducted by Daniel Barenboim, Lilia Cubaril, soprano, Jard van Nes, mezzo-soprano; Mozart (Thur). *Salle Pleyel* (4563 7956).

LONDON

English Chamber Orchestra conducted by Sir Alexander Gibson and Leeds piano competition winner, with Christian Steele-Perkins, trumpet. Mozart and Haydn. Barbican Hall (Tue). (338 8891).

Academy of St Martin-in-the-Fields conducted by Sir Neville Marriner with Arleen Auger, soprano and Keith Lewis, tenor. Haydn and Mozart. Royal Festival Hall (Tue). (228 3191).

London Philharmonic conducted by Klaus Tennstedt with Russell Hall; Sir Colin Davis conducting.

Flöwright, soprano; Wagner and Bruckner. Royal Festival Hall (Wed).

NETHERLANDS

Amsterdam, Concertgebouw. Antoni Ros-Marbà conducting the Netherlands Philharmonic with Alexander Rudin; cello; Mozart, Haydn, Schubert (Mon). *De Telegraaf* (71 63 45).

Rotterdam, Doelen Recital Hall: 17th-century vocal and instrumental music (Mon). *Glen Wilson* and Stanley Hoogland, fortepiano quartet-musici; Mozart (Thur). (413 2460).

Hilversum, Schouwburg. Radio Wind Ensemble: Dutch, Jaapke, Martini (Wed). (71 11 22).

NEW YORK

Carnegie Hall: Tonkünstler Orchestra of Vienna. Alfred Beckenbauer conducting. Gail Dolbin, soprano, Manfred Geyharter, violin, Raphael Fliegel, cello; Mozart, Beethoven, Weber, Haydn, Johann Strauss, Joseph Strauss (Thur). (247 7800).

Julian Concerts (IBM Gallery): Steve MacPherson xylophone, Michael Bach, Tchikovsky, Prokofiev, Ravel (Wed). (12 30). *Metropolitan Museum* (Wed). (572 3141).

Merkin Hall (Goodman Hall): New York Woodwind Quintet, Mozart, John Harbison, Mstislav Rostropovich, Janácek (Tue); Kurt Weill Festival with the St. Luke's Chamber Ensemble conducted by Julius Rudel (Wed). (616 w. of Broadway). (632 5710).

Kaufmann Hall: Il-Hwan Baek violin recital with Jonathan Feldman piano. *Stravinsky, Mozart, Chaissong, Tchaikovsky* (Thur). *135 Lexington* (Wed). (811 3863).

New York Philharmonic (Avery Fisher Hall); Sir Colin Davis conducting.

WASHINGTON

National Symphony (Concert Hall): Mstislav Rostropovich conducting. Toch, Mozart, Berlioz (Tue); Catherine Conine conducting, Alexis Weissenberg piano. Bernstein, Elgar, Beethoven (Thur). *Kennedy Center* (254 3776).

Philadelphia Orchestra (Concert Hall): Riccardo Muti conducting. Malcolm Frager piano, Ligeti, Weber, Beethoven (Wed). *Kennedy Center* (254 3776).

Chicago Symphony (Orchestra Hall): Sir Georg Solti conducting. Joseph Golshani violin, Bartók, Paganini (Thur). (455 8121).

TOKYO

NHK Symphony Orchestra, piano, Christophe Eschenbach and Trifunovic (Thur).

Al-Brahms programme.

Yamaha Ariane Rubinstein Centennial Concert. *Hilomi Memorial Hall*: Showa Women's College, Sangenjaya (Mon). (572 3141).

The Tokyo String Quartet with Hiroko Nakamura, Haydn and Dvorák. Sentry Hall (Tue). (233 1861).

Christoph Eschenbach, piano, Teiko Machida, violin, Bach, Beethoven, Schumann, Hilomi Hall, Showa Women's College, Sangenjaya (Wed). (573 3582).

Sho Tanaka, piano, Bach, Brahms, Rachmaninov, Chopin. *Sunkory Recital Hall* (Wed). (573 3582).

Traditional Japanese Music Nagara-za song and dance from Kubuki, Tokyo Shōken Hall (Wed). (867 9211).

Theatre

LONDON

Antony and Cleopatra (Olivier): Peter Hall's best production for the National Theatre he leaves in 1988 brings this great but notoriously difficult play to thrilling life with Judi Dench and Anthony Hopkins as batlike scared lovers on the brink of old age. Dench is angry, witty and ultimately moving. Best of the rest at the NT is Michael Gambon giving his finest ever performance as Arthur Miller's doctor in *Death of a Salesman* in *A View from the Bridge*. Juliet Stevenson in *Frontline*. *La Caverne* (Lionel Barraclough, David Hare's production) by Christopher Innes (Tue). *Lyceum* (Wed).

Christopher Innes (Tue). *Lyceum* (Wed).

The Merchant of Venice (RSC): *Frontline* (Thur). *Lyceum* (Fri).

Frontline (Sat). *Lyceum* (Sun).

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Frontline (Sat). *Lyceum* (Sun).

AS THE ROW over British Telecom's quality of service rumbles on, the West Germans have introduced a package of proposals which may well form the model for the European telecommunications industry over the next decade.

It makes a poignant contrast on the one hand, the beleaguered, privatised British Telecom, operating in a highly liberalised market and shuddering under repeated charges of inefficiency; on the other, a committee of West German sages arguing that the best way of assuring a quality service lies in moderate liberalisation and gradual change.

There is little doubt that, after 23 years of exhaustive and sometimes fraught discussions, the main items of the West German programme will be accepted. At the same time, it is becoming increasingly likely that the West German approach will be widely followed in the rest of Europe.

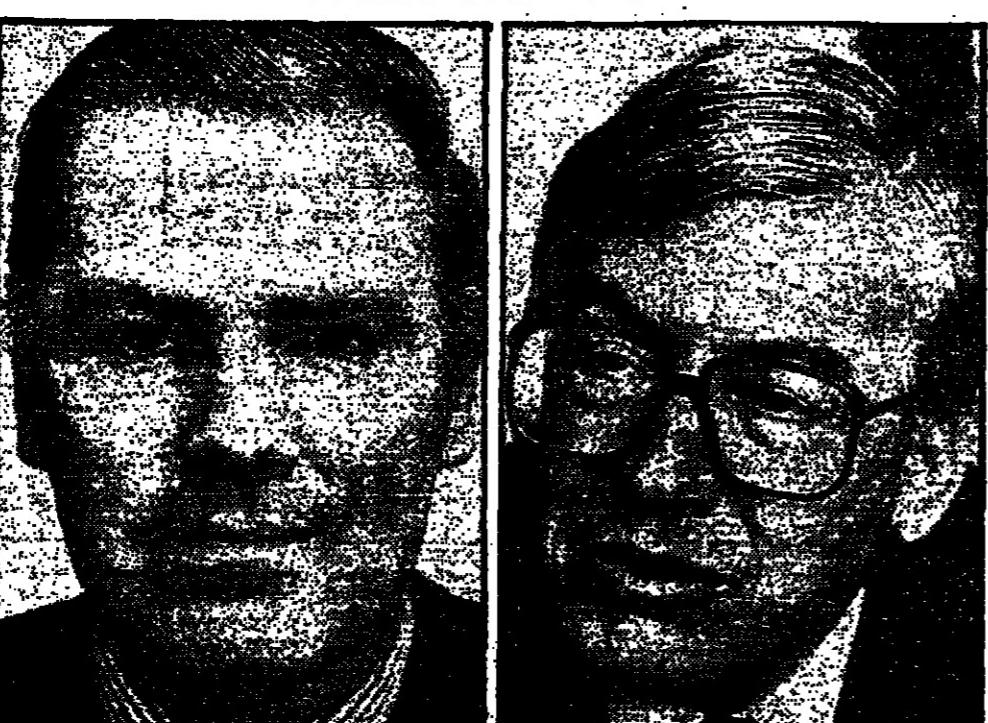
The European Commission's framework proposals for the industry, published earlier this year, are not far from the West German pattern; the Netherlands will be moving in roughly the same direction when it launches its telecommunications reform project in January; and the French plan, sketched out by Jacques Chirac's right-wing Government, will be similar in shape if it ever comes to the statute book.

The crucial difference between the two attitudes to change lies in the depth of the British commitment to the market system. The new era in European telecommunications will push the region well down the road towards a more competitive environment. But only Britain has dared, or been foolish enough, to take the critical decision in introducing market forces to the basic telephone network—the system of lines and linkages which many economists regard as a natural monopoly.

This failure of the Europeans to follow the radical path blazed by the UK Government sets the scene for an intriguing ideological battle.

Behind the movement for reform lie new market forces, unleashed by technological changes and the convergence of telecommunications and data processing. Proponents of liberalisation argue that the benefits of these developments, in terms of innovative services and cheaper prices, can best be achieved by injecting competition into every sector of the market. But the moderates believe that introducing it into the basic network is too difficult and dangerous to attempt. "My belief is that if we go about reform in the usual thorough German way, the result will be terrible," Wolfgang Kaiser, director of the Telecommunications Institute at

European telecommunications



Ian Vallance (left), head of Telecom, and Christian Schwarz-Schilling, the Bundespost chief.

Crossed lines on the market view

By Terry Dodsworth, Industrial Editor

Stuttgart University, told a recent conference in Berlin: "Evidence that complete liberalisation will bring significant improvements has not yet been produced. We have to change the infrastructure in such a way that we maximise our advantages and minimise our disadvantages."

The result of this attempt to achieve a balance of advantage in the West German telecoms sector is a careful compromise. Competition will be encouraged in the supply of equipment to the network, and private companies, as well as in value added services—information systems which use the telephone network to deliver data to their customers. The Government will also aim to reduce prices and there will be a drive to cut the tariffs of lines leased from the Bundespost to carry heavy business traffic.

But the Bundespost will retain its network monopoly and its right to compete in all areas of the market.

This pattern of reform underscores the strength of the

market pressures, which are stimulating change in areas where the new wave of international competition has been felt most strongly.

In equipment provision, for example, it has been evident for some time that increasing research and development costs for large switch and transmission systems have forced smaller companies to merge or leave the business. Countries which have traditionally supported these companies—strategic, technological and employment grounds—are thus being compelled to adopt a more flexible approach, which will allow the industry to be rationalised through alliances and mergers.

Similar market pressures are beginning to emerge in network services through the development of international business traffic. Corporate users, by far the biggest contributors to the profits of the telephone monopolies, have begun to compare their communication costs in different countries and to lobby vociferously when

they feel they are being overcharged.

West Germany has come out particularly badly from these comparisons, which suggest that for some leased lines customers are paying four times as much as they would do in the UK. This has given users such a strong stick with which to beat the Bundespost that Gerd Wigand, a member of the Commission preparing the telecommunications report, suggested at the Berlin conference that if the price of leased lines had been reduced earlier, the drive for reform would have been half.

"The communications cost of doing business in West Germany has been driven so high that it has become a limiting factor for business," said another delegate. Several executives spoke of international companies which had shifted as much of their data processing as possible out of the country to reduce telephone expenditure.

The test that the West

Germans and other Europeans now face is to show that they can push these prices down by administrative edict as effectively as competing networks are doing in the UK. Commission members came close to adopting the competitive option, voting 6:6 on a proposal for such a scheme. But in the end, the doubts about how to inject market forces into the network proved too much.

These hesitations were undoubtedly mixed with a reluctance on the Bundespost trade unions, an army of 500,000 civil servants who have lifetime employment and dislike the idea of competition to the network provider too much.

Yet if the experiments in competitive network systems launched over the last few years had been unequivocally successful, it would have been hard for these objections to persist. In fact, it is clear that many West German officials are by no means sure that the UK has achieved a sufficiently positive spin-off from its reforms, despite the reduction in business communication costs since the advent of Mercury, the alternative network provider.

They are equally sceptical about the US's decision to divide its system between local telephone companies and competing long-distance services.

The West Germans talk, for example, of the dangers of eroding the principle of universal affordable service if competitors are forced to concentrate on maximising profits.

An argument which has been reinforced by a tax increase for residential customers in Britain and America. They point to the fact that both the UK and the US have turned to being net exporters of telecommunications equipment to importers. They cite the UK failure to develop a strong international equipment supplier. And they underline the sheer logistical difficulties of introducing effective competition, illustrated by the row at BT and the struggle experienced in the US by new rivals to American Telephone and Telegraph.

Indeed, the present quality problems at British Telecom are being interpreted as those of a company that has been forced to go too far too fast. To have launched a modernisation programme while reducing staff costs would have been enough of a challenge, say the critics, without being loaded with the responsibility of responding to the prices of competitor with lower overheads.

In contrast, the Europeans are playing safe. But by turning their back on such a radical approach, they have opened the way to a clear demonstration of the pros and cons of network competition. The ball is now in British Telecom's court.

UK education policy

A time for pride, not prejudice

By S. J. Prais and Hilary Steedman

MR KENNETH BAKER the British Education Secretary, has asked for public comments by the end of this month on his recently published proposals for a National Curriculum.

The idea of a nationally specified British school curriculum

is revolutionary, though it is

a step that almost all other

advanced countries took long ago.

That clear and consistent objectives should be set for each year of schooling, in each subject, is something that will be whole-heartedly welcomed by all concerned by the lack of efficiency of large parts of the British schooling system.

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Japanese youngsters attend such schools.

Surprising as it may seem,

vocational curricula will not

be easily evident in the pre-

sent proposals. It seems that

the forces at DES that presided

over the closing of our technical

schools a generation ago are still in command.

The consequence of the pre-

sent proposals will be that the

still experimental Technical and

Vocational Education Initiative

and the proposed City Tech-

nology Colleges will also be

restricted in this way and will

not be permitted to teach too

much technology. There is also

the worry that the syllabuses of

"foundation subjects"—which

ought in such schools to be

influenced by vocational con-

siderations—will be required to

grounded curriculum as he or

she could have in other coun-

tries.

The fall in the number of

apprentices in this country, and

the failure of the Youth Train-

ing Scheme to provide—at least

so far—the required level of

technical training and education

to yield adequate numbers of

skilled craftsmen and technicians,

make it imperative that

full-time technical schools be

promoted in every possible way.

Experience with TVET so far

has confirmed what has long

been understood in other coun-

tries—that a technical cur-

riculum with a strong practical

element rekindles the interest

of many pupils who are left

cold by an academic curri-

culum. The National Curri-

culum should offer the possi-

bility for schools to extend that

approach and thereby begin to

make good the shortfall in

British technical skills at all

levels that is revealed by over-

seas comparisons.

The National Curriculum pro-

vides the opportunity of re-

medying deficiencies in the Bri-

tain school system. It must

not be allowed to be used as a

vehicle for prolonging the pre-

judice against technical and

vocational education which has

for much too long dominated

our schools.

The authors are engaged in

research on vocational educa-

tion in Britain and other

countries at the National Insti-

tute of Economic and

Social Research, London.

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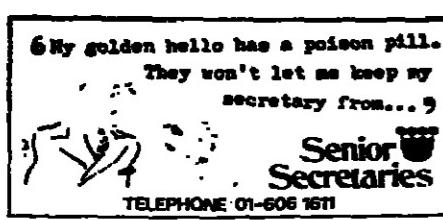


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FINANCIAL TIMES

Monday September 28 1987

Anatole Kaletsky on Wall Street

Unfriendly knock on bank door

WHEN THE lineal successor to Alexander Hamilton, the first US Treasury Secretary, comes knocking at the door of Number One Wall Street, a financial drama of rare fascination is in the making.

The \$1.4bn takeover bid for Irving Bank by Bank of New York, announced on Friday, may not be big deal by the standards of Wall Street, but it has more than enough local colour and precedent-breaking uncertainties to keep the arbitrageurs glued to their computer screens.

The first question is simply this: can a hostile bid for a US bank succeed? If this takeover happens, the blue-blooded Bank of New York will have added another distinction to its historic pedigree. Not only will it be the first bank to have been founded in the US (by Hamilton, in 1784); it will also be the first, at least in living memory, to have succeeded in an unfriendly and unsolicited merger.

Since the notorious bid for Chemical Bank by Mr Saul Steinberg collapsed two years ago, the US banking community has managed to remain almost free from the upheavals of corporate raiding and takeovers. With the withdrawal of First Interstate's bid for BankAmerica earlier this year, the message seemed to be confirmed - the banking industry was definitely out of bounds for hostile acquisitions.

However, the reasons why banks remained untouched by merger mania were never quite clear. The regulatory prohibitions against inter-state bank mergers were obviously part of the story. And as the regulations began to loosen, the ready availability of failing banks which were all too willing to be taken over at knock-down prices, was another reason why hostile mergers were so rarely tried.

The fact that BNY's cash and securities offer of \$80 a share represented a premium of 54 per cent on Irving's share price, indicates how far from anybody's mind was the idea that banks such as Irving could become the victims of a takeover bid.

If anybody had thought of the possibility of large-scale bank mergers in New York, however, Irving and BNY would certainly have looked like prime candidates for combination. Each has assets of around \$20bn, which put them far below the big league of great money centre banks on their own; but together the combined entity, with \$40bn of assets, would be within shouting distance of Bankers Trust and in a position to compete strongly.

Just as important, Irving is BNY's prime competitor in several of the lucrative trust, custodian and clearing services which both banks provide for the securities industry of Wall Street. Indeed, if these were any other industry, consolidating these service functions would simultaneously be the most powerful incentive for the merger and the strongest reason for questioning it on anti-trust grounds.

BNY is the biggest clearer of government securities on Wall Street, while Irving is the second biggest. Irving is the second biggest issuer of American Depository Receipts for foreign companies listing their shares on US stock exchanges, while BNY is the third biggest - together they would rival, or possibly even overtake the present leader, Morgan Guaranty.

Similar stories can be told about lending to the securities industry, trust services for mutual and unit trusts, corporate trustee and securities custody. Could this overlap raise anti-trust objections, either at the Federal or the state level?

Outside the banking industry, they well might. But within banking such questions have rarely been posed and never answered.

Another fascinating question relates to BNY's intentions for Irving's Third World lending. The plan is to sell \$500m of Irving's LDC loans. But where would the merged bank find any buyers, and would the sales fetch anything like the \$380m which BNY seems to be assuming?

Finally, of course, there is the most important question in any contested takeover: Will another bidder enter the fray? A foreign bank could easily be attracted to Irving's prestigious Wall Street franchise.

Of course, in that case many of the potential savings from consolidation and eliminating overlaps would go out the window - but that could be a good reason for Irving to rush into the arms of a foreign suitor. Eliminating overlaps is not much fun if you are the overlap.

As for the price, \$80 a share, a price/earnings ratio of 12 and a premium of 72 per cent to book value may seem fairly generous by New York standards. But who can say how much a Japanese institution might pay to hang its name plate on the door of Number One, Wall Street?

William Dawkins in Brussels considers the prospect of plant closures

Crunch time for European steel

INDUSTRY MINISTERS of the European Community reached unusual unanimity last week when they agreed to stop steel output controls until May, and to guarantee deep cuts in the industry's 80m tonnes of overcapacity. The question in the minds of steel company executives now is which of them will have to make the sacrifice.

The industry ministers are handing the task of obtaining the guarantees to a panel of three, to be appointed soon by the European Commission. The panel's uncomfortable job involves deciding which regions will lose the 90,000 jobs expected to come out of the sector between now and 1990.

Community steelmakers have already shut nearly 32m tonnes of capacity since the turn of the decade, leaving a present total of 140m tonnes. The last round of cuts came mainly from smaller mills making long products, but the next will come from larger integrated plants. Many of these are publicly owned enterprises in regions of already-high unemployment.

The hard kernel of the problem is the 10m tonnes overcapacity concentrated in hot-rolled strip mills, the biggest area of overcapacity in sheet metal terms. A cut here would go a long way to restoring the industry to full health.

Choosing between steelmaking winners and losers is fraught with traps, however.

Comparison of capacity use shows apparent scope for moving production from closed mills to those with spare capacity. The average EC hot-rolling mill ran at an unsatisfactory 70 per cent of capacity last year, according to industry estimates.

On the surface of it, mills running below that rate should go.

Yet the lowest capacity use in



Steel company chiefs are waiting to see where the axe will fall

the EC, 65 per cent, was at the highly profitable Hoogovens plant in the Netherlands. The highest at 80 per cent was in one of Europe's least profitable steel companies, Usinor-Sacilor of France. In Luxembourg, the most intense areas of overcapacity are in long products rather than flat-rolled capacity, but its plants are busy enough to make a move of production difficult.

Straightforward profits might be another criterion, but experts argue that they are not in themselves a fail-safe guide to viability. They point to British Steel, which unveiled impressive net profits of £178m (£290m) for the year to last March, a percentage artificially helped by the impact of the pound's weakness on the group's export competitiveness.

A look at British Steel's gross rather than net margins, however, begs questions over the real

extent of its recovery. At 8 per cent they come out well below the 13 to 14 per cent which the European Commission considers to be the least viable steel company needs to cover depreciation and debt charges.

According to the Commission, gross margins for the most competitive hot rolling mills in the EC include Hoogovens and Sidmar in Belgium, while the death knell should sound for Cockerill Sambre and Boel in Belgium and Italsider in Italy.

A closure of Italsider's Bagnoli plant near Naples and shift of its production to Taranto is considered technically feasible, apart from the political rumpus such a move would create. Similar transfers could work better between Cockerill Sambre's Charleroi and Liege plants and British Steel's Ravenscraig pro-

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The signs are that Bonn will put up a fierce fight against further steel cuts, however. Its industry is already facing 20,000 to 30,000 job cuts and West Germany's six large rolling mills are among the EC's better performers, certainly by the Commission's gross margin test.

Moreover, Germany's capacity is in line with the EC average, at more than 70 per cent.

By any criteria one cares to choose, the Community's steel panel will be wrestling with some tough dilemmas in the next few weeks.

duction could in theory be moved elsewhere within the group.

But all this ignores the growing realisation within the industry that the seat of the problem is in West Germany, by a long way the EC's biggest producer of hot-rolled products. With six major rolling mills Germany should have more scope to shift production between plants.

The West German industry also has scope to tidy up the series of historical accidents which left it with many different parts of the steelmaking process in the wrong location. One example is Eiseckendorf's rolling mill in Bremen, which has to be fed with slabs imported from Osnabrück. Attempts to sort out the tangle four years ago came to nothing because the companies involved could not agree on merger terms.

A model for the kind of arrangement that the West Germans failed to get is the co-operation deal struck between Arbed in Luxembourg and Cockerill Sambre in Belgium two years ago, in exchange for closures on both sides. Arbed's supplies are to go to Cockerill Sambre, which returns it to Luxembourg as rolled coil for further processing.

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THE LEX COLUMN

Breaking up is hard to do

Although Storehouse can never be the same again, the Benlox approach is surely not the answer.

After receiving two offers in the space of three days, the Storehouse board must be on trial before its shareholders. But a purely public bid from another itself little more than a shell for a loose grouping of financiers - merely offers Storehouse shareholders their own equity under a different name.

The difference between Friday's closing price for Storehouse of 340p and the 50p apparent value of the bid (based on the closing Benlox price) rests heavily on the assumed stock market value of Storehouse's constituent parts. There is something to be said for the Benlox argument that this approach allows shareholders to take part in any re-rating of the underlying value, but given the chance many would have preferred the 445p bid cash offered by Mountleigh.

If the law in Mountleigh's thinking was that it had to offer shareholders less than Storehouse was worth in order to take a turn, the same must hold good for Benlox. There may well be value to be gained from floating Storehouse on piece-meal, but institutional investors would be better advised to convince Sir Terence Conran of this directly than to pay a broker's fee to Benlox.

The history of IFCorp, Earl's Court's attempt to impose a 50 per cent stake in the cities of East and London and Northern Ireland, did little more than cover its costs. To gain any sort of credibility it must do more this time round - and it should not be forgotten that in its pursuit of Exel it introduced a cash alternative at a later stage. To do the same for Storehouse, involving the underwriting of one company's shares to buy another 45 times its size, would be a triumph for the underwriters but not necessarily for common sense.

Banking control

The abortive proposal by Saatchi & Saatchi to the Midland Bank has a number of thought-provoking angles, but the most timely is the question of who is a fit and proper person to own a clearing bank.

Opinion polls showed that defence had been the major vote loser for Labour in June. Strategic circumstances were now changing and a non-nuclear commitment was not a central principle.

Philip Bassett and Michael Cassell write: The conference seems likely today to widen the franchise for the selection and reselection of Labour MPs and also to give trade unions a designated role in the process by setting up local electoral colleges as the mechanism for selection.

Mr Kinnock regards this step as crucial one in building popular support for Labour among the electorate.

But senior Labour leaders maintain that they are content with the proposal to have local election colleges in which members of the constituency shall have up to 40 per cent of the available votes, as the machinery for selection rather than each member of the party having one vote.

This means that Mr Raul Garidini, the chief executive and majority shareholder of Ferruzzi, will have to find \$307m to avoid dilution of his Montedison stake.

Aside from the \$1.5bn being spent on raising its stake in Stora from 38.5 to 77 per cent, Montedison is seeking a further 3 per cent of Himont on the New York Stock Exchange, which will cost it around \$90m.

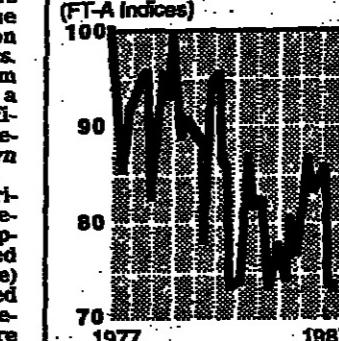
A further \$500m has been committed by Montedison recently in two other operations.

These are its public offer to buy out the 26 per cent minority of Farmatil Carlo Erba, its pharmaceuticals subsidiary, held by public investors (thus achieving 100 per cent control of Farmatil); and the Montesheil joint venture in Italian petrochemical refining and retailing agreed last week with Shell Oil.

In the past two years Montedison has spent a total of 1.6 billion on large-scale diversification

BANKS

Relative to All-Shares (FT-A Indices)



Until now, the ultimate authority on the question of who is fit to control a bank has been the Bank of England. In practice, this will probably remain true in most cases. But applicants rejected by the BoE will now be able to appeal to the new Bank of England Tribunal set up under the terms of the Act, and thereafter, if really determined, to the High Court, where the argument can be conducted over such legal specifics as the checklist for qualifications set out in the Act.

All this applies, of course, at a shareholding level of only 15 per cent. Anyone clearing that hurdle and going for full control still risks being tripped by the Office of Fair Trading on grounds of competition policy or national interest, the catch-all nature of which was vividly illustrated by the failed rejection of Hongkong & Shanghai's bid for the Royal Bank of Scotland. As a last throw, the Treasury can use the Financial Services Act to block a bidder from a country which does not offer reciprocal access.

But that is an argument which works more against the UK than for it. Though the authorities point smugly to the number of foreign banks doing business in London, they do so chiefly through branches. When it comes to owning deposit-taking subsidiaries, it is the British who set the pace, not only in the countries of the old Empire but in the US and Europe. Granted, other countries are not in the habit of letting their big clearing banks fall under foreign control, and the Bank of England is entitled to ensure that it keeps a grip on the clearing system for wider economic reasons. But there is a hint of protectionism in the British attitude to smaller banks too, current going in at Commercial Banking and Hill Samuel notwithstanding.

International pressures aside, many of the arguments for treating bank takeovers as a special case are looking dated. The banks have in recent years played less of a role in monetary policy, with the flow of credit being supposedly left to the markets rather than controlled by the central bank. The monopolistic power of individual banks has waned, the Midland's share of high street banking in the UK is now around 12 per cent.

As to hostile takeovers, the banking community opposes them on the grounds that they could destroy a bank by causing a management exodus, and could also trigger a flight of deposits. The first of these arguments could apply equally to any business based on people. The second, which is strongly supported by the Bank of England, is in turn based on the undisputed fact that the banking system depends on public confidence. But this argument has too often been used by the authorities to get away with things, such as their stubborn refusal in the past to make any significant disclosure of their results to shareholders.

Whether intentionally or not, the Banking Act will have the radical effect of exposing these arguments to judicial review.

Reagan moves to cut US budget deficit

Continued from Page 1

1985, a level which the Fund said would not be accepted by financial markets. Without a further shift in policies towards cutting the US budget deficit and boosting growth elsewhere, the markets might respond by forcing a 15 to 20 per cent devaluation of the dollar.

The weekend communiqué pledges governments to take further action "as necessary" to underpin the Louvre accord, but includes no specific new commitments beyond President Reagan's announcements.

The Fund has also warned that the present scale of intervention by central banks could undermine market confidence in their commitment to curb inflation.

Senior officials here added that there were doubts among several central banks, including

efforts by surplus countries to hold their rates down.

That view was echoed in public by Mr Onno Ruding, the Dutch Finance Minister and chairman of the IMF's interim committee, who said that higher interest rates were "the last thing we need."

Mr Larson, who has emerged as one of the strongest supporters of the Louvre agreement, said he saw no reason for a general upward shift in interest rates as inflationary pressures in the world economy remained subdued.

The British Chancellor also reaffirmed his commitment to a further period of stability for the pound.

Some central bank officials said that they expected a positive response to their latest accord when currency markets open this morning.

Finally, of course, there is the most important question in any contested takeover: Will another bidder enter the fray? A foreign bank could easily be attracted to Irving's prestigious Wall Street franchise.

Of course, in that case many of the potential savings from consolidation and eliminating overlaps would go out the window - but that could be a good reason for Irving to rush into the arms of a foreign suitor. Eliminating overlaps is not much fun if you are the overlap.

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World Weather

Month	Region	Temperature	Rainfall

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SECTION III

FINANCIAL TIMES SURVEY

TOB As the IMF assembles in Washington, there is a plausible case for optimism. But private deliberations will be less sanguine than public reassurances, warns Phillip Stephens; and ministers must acknowledge that indicators suggest that present growth and trade patterns are unsustainable.

Brighter but not much

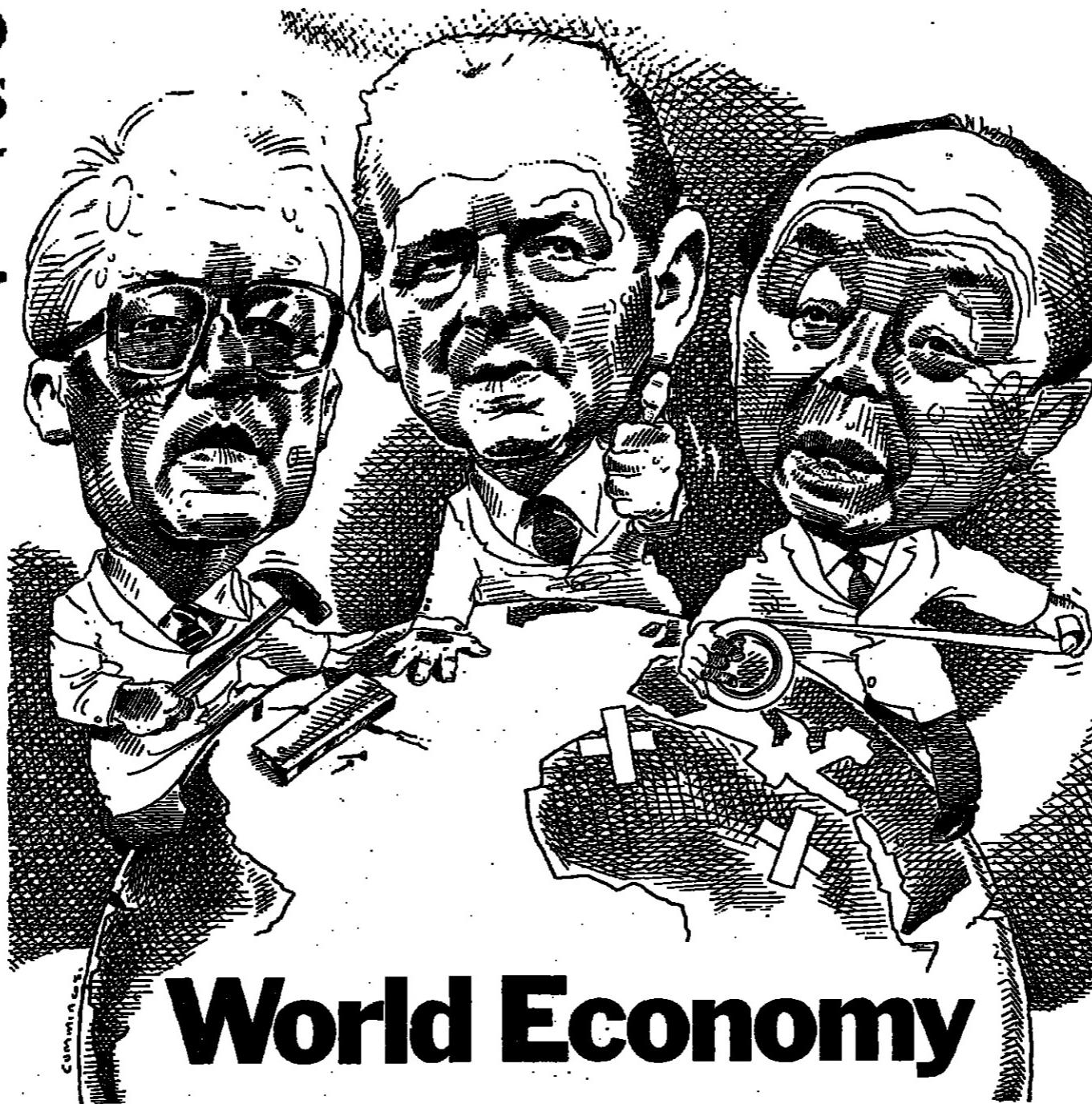
AN ACCELERATION, albeit modest, in economic growth, of new realism in the handling of the debt crisis, and an improving pattern of world trade will be the optimistic outlook on offer from the West's leading economic policymakers this week.

Few, with the exception perhaps of Britain's Nigel Lawson, will claim that their economic growth rates are yet matching their potential. Fewer still will assert that the problems posed by still-huge trade imbalances and rising protectionist sentiment have been solved.

But, in the run-up to their annual get-togethers in Washington this week, finance ministers and central bankers from the industrial nations have been carefully nurturing a sense that the outlook is brightening.

There are some positive signs. Fitcham's London accord to stabilise the dollar is seen by Europe and Japan at least, as far more successful than either the financial markets or economic commentators have given them credit for.

Despite bouts of extreme turbulence on foreign exchange markets, the dollar's value against the Yen and against the D-mark is little different from



World Economy

when the agreement was last reaffirmed in April.

If co-operation in exchange market intervention has sometimes been half-hearted - Japan and the UK have borne the brunt as the US Federal Reserve has remained in the background - co-ordination of monetary policies has been better.

The US has acknowledged the inevitability of higher interest rates while West Germany and Japan have put monetary targets aside in order to keep interest rates relatively low and widen the differential with the US.

Japan, whose finance minister Mr Kichiro Miyazawa was forced into a succession of emergency economic packages in response to the Yen's previous appreciation, last seemed to be showing a strengthening domestic growth rate. Mr Miyazawa, while a key group of international issues is in stark contrast to the traditional insularity of Japanese policymaking, has also signalled that Japan is ready to take a leading role in efforts to defuse the debt crisis.

The US Budget deficit, seen as at the heart of the country's massive US current account deficit and the parallel sur-

pluses in Japan and West Germany, looks set to fall by \$60bn this year.

In West Germany the pace of growth remains extremely sluggish, but Mr Gerhard Stoltenberg, the country's finance minister, will at least be able to promise a 2.6% package of tax cuts in January.

Shifts in trade volumes also look encouraging. Although the US and the West German and Japanese surplus have been relatively static, the terms of trade effect of the dollar's depreciation has masked a sizeable shift in volume trade flows.

Measured in constant dollar terms, US exports during the second quarter of this year rose by around 13 per cent at an annual rate against an increase in imports of a little over 5 per cent. The latest Japanese trade figures have shown an impressive rise in imports, bringing predictions from the Tokyo government that its surplus will fall by around \$10bn this year.

This means that there is little prospect of any significant fall in the underinvestment total, now standing at 31% in the 24 nations which make up the Organisation for Economic Co-operation and Development.

If all this adds up, however, to a plausible case for optimism, the private deliberations between policymakers this week will be far less sanguine than their public reassurances.

Although growth is expected to accelerate next year, the pick-up may be barely measurable.

But, as Mr James Baker, the US Treasury Secretary, remarked earlier this month, much

more needs to be done to close the growth gap between the US and its major industrial competitors if the US trade deficit is to be reduced to a sustainable level.

For its part, the Washington Administration seems unlikely to follow up this year's cut in the budget deficit with a further reduction in 1988. The latest calculation from the Congressional Budget Office suggests that much of the \$60bn reduction in 1987 was a one-off windfall resulting from last year's tax reform programme.

The pattern of growth - with domestic demand in the US rising less fast than output and the reverse position in the surplus countries - may be in the direction needed to erode the trade imbalance.

Against that background, ministers will have to acknowledge, privately at least, that the economic performance indicators

No one would benefit if, by means of expansionary budgetary and monetary policies, involving the sacrifice of price stability, we were to achieve somewhat higher growth rates

GERHARD STOLTEMBERG, Finance Minister of the Federal German Republic (pictured above), discusses the pressures facing his country's economy



Interest rates: they are rising in a way that would normally be associated with an increase in economic growth
Unemployment: fear of inflation is causing inertia

SAMUEL BRITTON, on policy co-ordination, makes sense of a buzz-word

Agriculture: Support spending has spiraled

ANTHONY HARRIS, on trends in world securities, describes how we are getting used to vertigo

Oil: predictions of unstable prices have proved wrong

Debt and the developing countries: two perspectives

Trade: signs of protectionism persist

Profile: Kichi Miyazawa

National economies: the US, Japan and West Germany

National economies: the UK and France

Profiles: Michel Camdessus and Alan Greenspan

Inflation: it's likely to rise in a subdued way

Tax reform: reducing rates is the economic fashion of the 1980s

The dollar could collapse on financial markets, driving up US interest rates and tipping first the US, and then perhaps the whole economy, into recession. Protectionist rhetoric in the US Congress might easily be translated into real trade barriers

To avoid that risk, the report concluded, governments would have to undertake policy adjustments going far beyond those agreed within the framework of the Louvre accord. That point was underlined again last month by the Bank of England, ironically one of the most active defenders in the markets of the currency pact.

With the present constellation of rates, it seems likely that further progress in narrowing the external imbalances will require considerable changes in the relative growth of domestic demand of the three major economies, the Bank said in its quarterly economic review.

On present trends there seems little prospect of such a shift. As Mr Stoltenberg makes clear in this survey, West Germany is not prepared to risk price stability by making a dash for growth.

Similarly, the US Administration is unlikely in an election year to seek to dampen the country's appetite for imports by pushing it into a recession.

Continued on page 12

on which they are relying to enhance co-ordination of national policies suggest that present growth and trade patterns are unsustainable.

Econometric studies by both the IMF and by the OECD indicate that on current trends, and assuming no further depreciation of the dollar, the US may still be running at \$100bn current account deficit in the 1990s.

One problem is that the initial trade imbalances are so large that US competitiveness needs to be much stronger than at present. In other words, even if the dollar's value is broadly in line with economic fundamentals, it probably needs to fall below that level for some time if the imbalances are to be reversed.

At the same time US industry has suffered major, and more permanent, losses of markets as a result of the debt crisis. The US trade balance with Latin America has worsened by \$13bn since 1980.

Thirdly, the impact of the accumulated deficits of the past few years in turning the US from a net creditor to a net debtor implies a permanent loss of investment income.

A report earlier this year from the OECD's balance of payments group, Working Party 3, detailed the risks this involves for the world economy.

ACQUISITIONS IN ITALY?

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WORLD ECONOMY 2

Debt and the developing countries: FT writers present two perspectives on the worsening problem

Banks will have to accept larger Third World losses

THE DEVELOPING country debt crisis has been an evolutionary process since it first broke with Mexico's cash crunch five years ago. In the past year, however, it has been evolving rather rapidly. Several key precedents have been set, and fundamental changes have occurred in most parties' approach.

The reason for the evolution was the sheer scale of the crisis. If it had not been contained by what has been seen as a series of stop-gap muddling-through means, it would have caused no less than the collapse of the world's banking system.

So in the autumn of 1982, the International Monetary Fund, the US and other governments, the banks and Mexico, established a holding pattern which became the standard approach. Financial packages were put together for troubled debtors, involving typically:

- An economic adjustment programme approved and monitored by the IMF and supported by an IMF standby credit.

- Rescheduling of debt to governments through the Paris Club;

- Rescheduling of debt to banks agreed through advisory committees of leading creditor banks;

- Accompanying new loans from banks of which the main purpose was to fund the payment of interest bank to the banks.

Disbursements of the loans were tied to those by the IMF, which in turn depended on the debtor's adherence to its economic programme.

Underlying this approach was the assumption that developing countries were essentially facing a liquidity problem; and that economic medicine to right their payments imbalances would quickly enable them to restore their easy access to the capital markets.

This goal has steadily appeared more and more unrealistic, partly because of the persistent weakness in commodity prices which damaged debtors' export earnings. Countries increasingly rebelled against IMF strictures which tended to curb growth of their economies. In 1985, Mr James Baker, the US Treasury Secretary, encouraged a switch to a more growth-oriented strategy, involving the ad-

vance of loans designed to assist economic adjustment.

The so-called Baker Plan, however, was not really a plan, in that no concerted effort was put into making it work as one. Developing countries, instead of receiving more finance, became increasingly aware that they were suffering huge negative net transfers of funds as they sought to keep up their interest payments.

The five years of the debt crisis has therefore seen a steady trend by banks, again against the will of the IMF, towards concessional financing. At first this could not be contemplated, because the accounting consequences would have caused banks losses that they could not withstand. But as they have gradually built up their capital, unwelcome precedents have become more tolerable.

In hindsight, they were right. Mexico now has over \$15bn in reserves, and the loan package took more than seven acrimonious months to agree. Most believe that this was the last "new money" package in the traditional form.

These events represent a new assessment by banks of their strategies. This was made even more glaringly necessary in February this year when Brazil, which had seemed on the crest of success during 1982, abruptly suffered a severe deterioration in its economy and trade position, and became the first important debtor formally to suspend interest payments to banks. The traditional form is still in force.

In May, Citicorp, the largest lender to many of the problem debtors, stunned the banking world by adding \$3bn to its loan loss reserves. Citicorp was the chief proponent of the theory that the handling of the debt crisis was designed to return debtors to the capital markets, and this move appeared to recognise that their return could be a long way off.

It put considerable pressure on other banks, including those in Latin America, to follow suit. Mr John Reed, Citicorp chairman, telephoned to two fellow bankers in advance of the announcement, the chairman of Bank of America and Manufacturers Hanover - to do the same. They did.

The move signalled an attempt to use problem loan portfolios for profitable purposes, rather than letting them sit on

wedge. In the end, banks seem bound to accept much larger losses on their Third World portfolio than they have so far acknowledged.

At first, rescheduling terms were eased: maturities were lengthened and margins over money market rates were narrowed. Banks also agreed, in some cases to maturity, in locking in maturities coming due in only one year. The significant aspect of this was that the periods went beyond those covered by IMF agreements.

Over the past year, more radical changes have been made as all parties have recognised that the previous approach was outmoded and stale. The troubles of Mexico and Brazil - which naturally tend to dictate the trend because they are the biggest debtors - have primarily caused the changes.

Mexico had been seen to some extent as the best example of how debt crisis management was working. But last year the drop in oil prices helped to

Alexander Nicoll

push it again into deep trouble. A new rescue package was put together, for the first time involving contingency financing by the IMF and banks would put up extra money if economic growth and export earnings (closely related to oil prices) were below projections. For Mr Baker, it was the biggest test of the Baker Plan and it became politically important that a deal should be struck.

Banks were asked for a \$7bn long-term loan at a new low margin of 1 per cent over London interbank offered rates. A year ago, at the IMF-World Bank meetings in Washington, the terms were forced upon leading banks over their objections that Mexico's true financing needs were unclear and the terms would be very difficult to sell to other banks.

To do this, the so-called "menu of options" approach was adopted. Loans would be made, but they would be accompanied by various alternatives designed to make it more attractive for banks to participate: debt/equity swaps, co-financing with the World Bank, trade finance, "new money" bonds subsidising for losses, and so forth.

"Exit terms", which would offer better terms but the opportunity never again to be subject to debt rescheduling or a "force" loan request, are in the early stages of development.

A package for Argentina was successfully completed as the first example of the menu approach, although the subsequent deterioration of the country's trade position has cast doubt on its durability. Next year, Brazil is likely to work out a similar, though much larger, deal. Given Brazil's recent demand - quickly dropped at the urging of Mr Baker - for the compulsory conversion of half of the country's \$68bn bank debt into long-term, low-interest securities, there seems likely to be considerable pressure for new precedents to be set. The most likely seems to be the opportunity for banks to capitalise instead of advancing money.

There remain many problems with the approach, however. For example, if a Latin American country is sufficiently creditworthy to obtain a so-called "voluntary" loan, it has to pay a higher interest rate than its less creditworthy fellow debtors. This creates a clear "moral hazard" - the worse the management of the economy, the lower the interest rate you have to pay.

The UK proposal, which was outlined at the IMF interim meeting in April, has three elements: conversion of old aid loans into grants; lengthening of repayment periods from 10 years to 15 or 20, with a grace interval of up to 10 years; and reduction of interest rates on official debt to "well below

market rates. Countries that could qualify for the scheme have total medium and long-term debts of around \$200bn.

So far Mr Lawson has failed to persuade his Group of Five colleagues to support the initiative. The US and West Germany are particularly wary of extending relief to anybody, however poor. But they should recognise that the Chancellor's scheme is motivated less by charity than by a pragmatic acceptance of reality.

UK officials satisfied themselves that, given plausible projections for growth, interest rates, commodity prices and so forth, the sub-Saharan debtors had no prospect of servicing their debts. The economic resource cost of granting relief to people who cannot repay is zero, as Mr Lawson has recognised.

The UK sub-Saharan initiative, and other similar schemes, are likely to gather increasing support. But they raise the serious question, why should Africa be the only recipient of explicit relief? There are countries in both Latin America and Asia with very large debts, very low per capita incomes, and very

poor growth prospects that are equally deserving.

Japan's tentative willingness to take a lead on debt and the UK's advocacy of African relief are examples of changing attitudes in the developed world. But the two other players in the debt saga - the commercial banks and the debtors themselves - have also modified their positions significantly.

The commercial banks, led by Citicorp, have greatly increased their loan loss reserves. Most have now provided for 25-30 per cent of their Third World exposures. In opting suddenly to raise their reserves, the banks have made a mockery of the past statements of both their chairmen and auditors. How could reserves of, say, 10 per cent have been certified as prudent and sensible in last year's accounts if three times that amount is necessary today? The debtors' prospects may have darkened, but not that much.

The banks have tried to present higher reserves as a responsible move that strengthens their hand in future negotiations with debtors. The likelihood is that it will do the opposite. Even before the round of increased provisions, Third World debt was trading in secondary markets at anything from 10 to 70 per cent of face value. The effect of the higher reserves was sharply to reduce the market value of the debt.

This was entirely logical: why should the debtors - or, for that matter, the debtors' creditors - disagree with the banks' judgment that the probability of repayment had fallen dramatically?

What about the attitudes of the debtors? These too have changed radically. In the early stages, most were prepared to accept short-term austerity programmes imposed by the IMF. These had largely counter-productive effects and are no longer acceptable anywhere in Latin America. Some countries, such as Mexico and Argentina, are persevering with growth-oriented structural adjustment programmes, but several have simply stopped paying interest.

Brazil, of course, is the prime example. It has imposed a debt service moratorium for seven months, and yet does not seem on much worse terms with its creditors than before the unilateral action began. It recently had the nerve to suggest the conversion of a large portion of its short-term bank debt into

long-term marketable securities.

The proposal was rapidly withdrawn after criticism from the US. But that does not detract from its symbolic significance. Brazil has shown that a debtor country can take the initiative in proposing solutions to the debt crisis. Moreover, in urging the securitisation of its debt, Brazil was standing on very firm ground. Mr James Baker, the US Treasury Secretary, must know that securitisation of debt is favoured not only by many leading academics and commentators, but also by

bankers themselves; when speaking or writing in a private capacity, the terms Brazil proposed may have been too favourable for the debtor - but that is to be expected of an opening bid in what has become a game of bluff and counter-bluff.

Finance ministers and central bankers in the rich north will not be able to veto radical solutions to the debt crisis indefinitely. Unless they can find some way of substantially raising the growth rate of world output and trade - and this looks unlikely - the debtors will eventually find a way of linking their repayment to the market, rather than the book value of their debt. Securitisation on favourable terms may not be an option this year, or even in 1985, but its time will come. It makes more sense than letting children go hungry.

Michael Prowse

Japan as a suitable leader

"MUST WE starve our children to pay our debts?" was the question once posed by Julius Nyerere, of Tanzania. Bankers and finance ministers checking into the annual IMF-World Bank meetings this month may have some sympathy for crude appeals of this sort. But they might reflect that, after a series of surprising developments in 1982, the "debt crisis" is entering a new and much less predictable phase.

Nobody at last year's annual meeting, for example, would have guessed that Japan would be willing - however tentatively - to adopt a leadership role in the crisis. Yet this seems to be happening.

Earlier in the year, Mr Yasuhiro Nakasone, the Japanese Prime Minister, promised to return to the Third World a portion of Japan's huge external surplus. The sum mentioned - \$20-30bn over three years - is tiny if set against the capital requirements of developing countries. But it is a step in the right direction - no other surplus country, such as West Germany, has offered to do anything comparable.

Perhaps more significant, Mr Kiyoshi Miyazawa, Japan's Finance Minister, has promised to put forward fresh proposals for easing Third World debt burdens at this month's meeting. He has already expressed interest in schemes that aim to convert short-term bank loans into long-term securities.

Japan's emergence as a policy-maker and opinion-former on debt would be entirely logical. It is the world's largest creditor nation. Moreover, the US is in a poor position to offer either advice or practical help. With rising domestic inflation, a weak currency and a rapidly increasing external debt, the US may itself soon face a Latin American-style adjustment.

A second surprising - and equally welcome - development this year concerns attitudes towards sub-Saharan African debtors. Who, a year ago, would have expected Mr Nigel Lawson, the UK Chancellor, to be championing a debt relief scheme for the continent?

The UK proposal, which was outlined at the IMF interim meeting in April, has three elements: conversion of old aid loans into grants; lengthening of repayment periods from 10 years to 15 or 20, with a grace interval of up to 10 years; and reduction of interest rates on official debt to "well below

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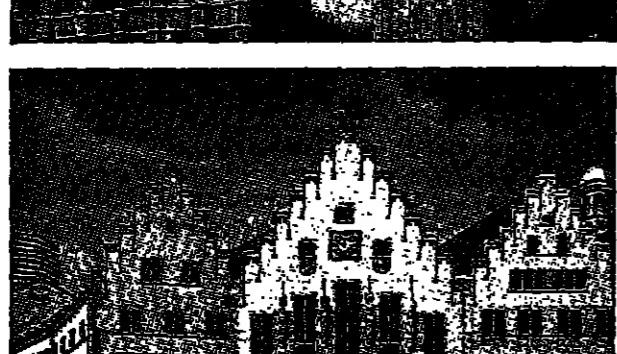
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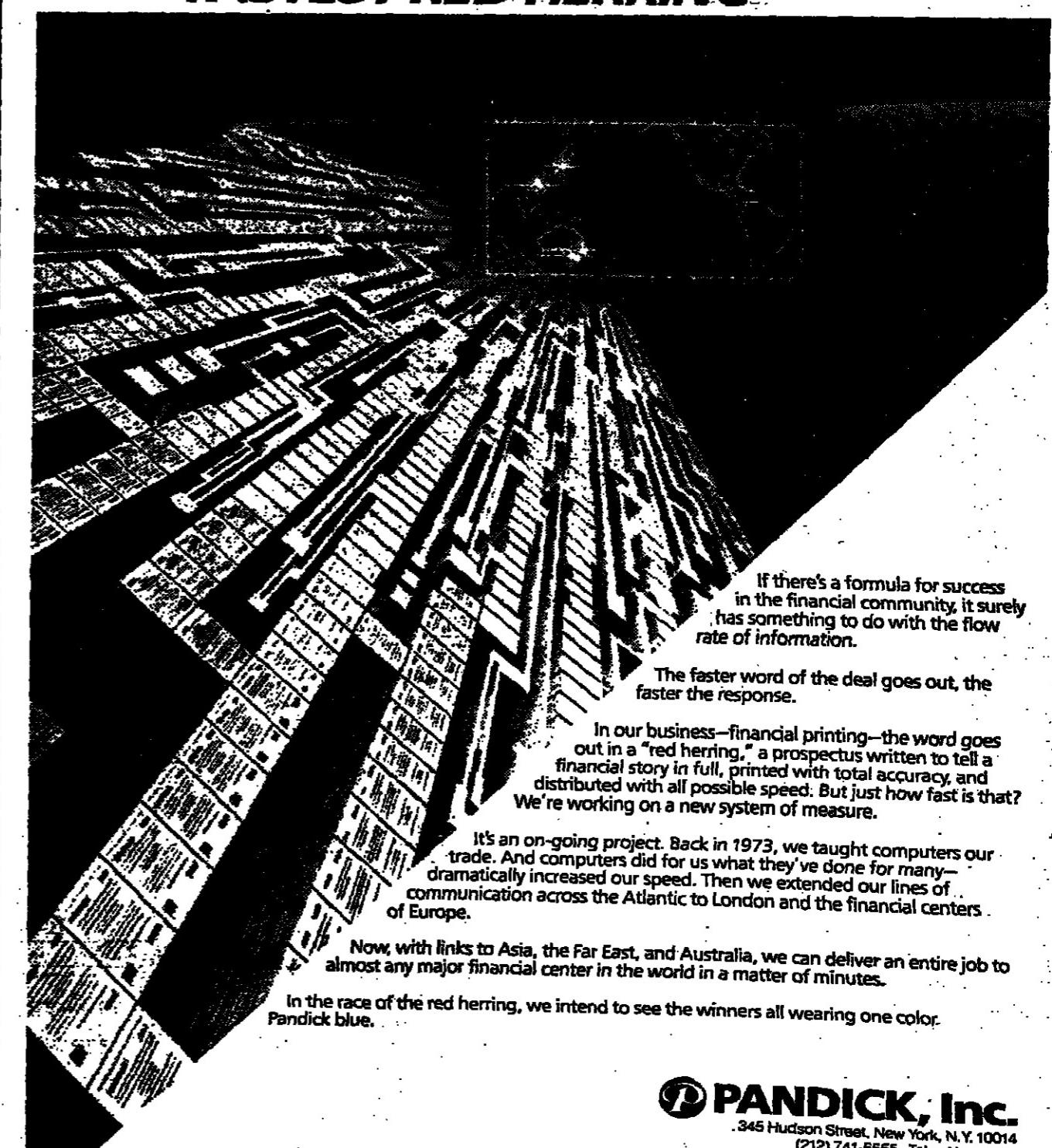
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WORLD ECONOMY 3

Policy co-ordination

How to make sense of a buzz-word

INTERNATIONAL economic co-ordination is usually a polite way of calling for changes in other countries' policies. Europeans call for a reduction in the US Budget deficit; or Americans call for fiscal expansion in Japan and Germany.

Sometimes, however, it is used as a grand way of stating their case by policy dissidents inside their own countries. Americans who have always been opposed to Reagan-style deficit finance weep loudly and publicly about the strains it is imposing on the world economy. European Keynesians, who are in any case opposed to the "sound money" policies now in vogue, sound more impressive if they can talk about filling the hole in the world economy which might be created by a correction of either or both the US twin deficits.

International economic co-ordination is thus blind not only by conflicting political aims but by conflicting ideas about how both the global and the domestic economies' function. So long as this is so, the "objective indicators" which the IMF is developing, are a series of numbers in search of a theory.

Do Budget deficits cause a country's exchange rate to appreciate or depreciate? Does monetary ease worsen the trade balance; or may it improve it by

Extra stimulation will not correct an imbalance with us since 1982-83.

bringing about a real depreciation?

Not only are there no agreed answers to such questions among economists, but there may be no generally valid answer. So long as these questions are asked in a short-term context, too much will depend on the reaction of ultra-volatile financial markets, political credibility or confidence effects, which will go in different directions at different times.

The only hope of coming to grips with the large imbalances in the world economy is to look away from short-term financial market fluctuations or business cycle movements and take a medium-term view.

By "medium-term" is meant not something vaguely virtuous, but a period - say five to eight years - in which real output and income are mainly determined by underlying trends of produc-

tivity and demographic movements, and can be taken as given from the point of view of macro-economic policy, at least as a first approximation.

Taking output as given certainly does not mean that economies will move to "full employment". Nor does it mean that the national or international economy is self-stabilising in any very strong sense. It simply means that we are talking about trend lines of output and real income, rather than fluctuations around these trend lines. And one can easily accept that better short-run demand management policies could have improved the underlying trends shown in the table.

All

that needs to be assumed for the medium term approach in its technical sense is that the stability of the rather disappointing growth rates since 1973 is fairly deep-seated for most countries; and that we should expect to be in advance on being able to rise above recent trends by the ingenious manipulation of monetary, fiscal or exchange rate policy.

The best simple non-algebraic discussion I know of basic medium relationships comes not from any of the headline names, but from a University of Freiburg economist, Oliver Landmann (*Current Issues in the International Macroeconomic Policy Debate*, available in English from Institut für Allgemeine Wirtschaftsforschung der Universität Freiburg, Europa-Platz 1, D-7800 Freiburg, W-Germany). Readers are referred to it for a fuller treatment than I can give here.

Dr Landmann starts with the identity, which says that the current account deficit is equal to the excess of domestic investment over domestic savings, and the other way round for a country in surplus. This is made into an operational theory by stating that, in the medium term, the trade balance adjusts to capital flows and not the other way round.

The real rate of interest is determined in the capital market, which in turn determines the net inflow from (or outflow to) overseas, and thus both the current balance and the real exchange rate.

Rather than elaborate the theory any further here, I will follow Dr Landmann in using it to explain some popular myths and half-truths.

• **Myth No 1: Surplus countries should stimulate their economies to help reduce trade imbalances.**

• **Myth No 2: To solve its trade**

To call this a myth is not to endorse Japanese or German macroeconomic policies. But extra stimulation will not correct a basic imbalance that has been with us since 1982-83. It will not increase net savings in the US, and is unlikely to reduce net savings in Japan or Germany, especially if real income is given in the medium term.

• **Myth No 2: Protectionism may be undesirable and destabilizing. But it will tackle the US trade deficit if all else fails.**

This belief involves the falla-

problem, the US needs to forget this whole "macro" discussion and concentrate on becoming "more competitive".

The view that real depreciation does not work is based on ignoring well-known lags often called the "J-Curve". There is a lag before exchange rate changes are passed through in local currency prices and a lag before these pass through to affect trade volumes. The adjustment takes longer the more volatile has been the exchange rate and the larger and more deep-seated the trade deficit.

• **Myth No 3: The US current account deficit would benefit from fiscal relaxation Germany and Japan.**

In contrast to the upholders of



Encouraging them to spend more wouldn't necessarily make them save less

Budget could create short-term demand deficiency in both the US and abroad. His own solution is that monetary policy should be relaxed sufficiently to maintain the growth of Nominal GDP in any country where it happens to falter, while fiscal policy is directed to medium term international balance.

Although he benefits to the Bundesbank by calling his policy a velocity-adjusted monetary objective, the rulers of the German central bank are a very long way from accepting this obligation, as can be seen by their tightening of policy this summer. No amount of emphasis on fundamentals vindicates the Bundesbank's knee-jerk technocratic conservatism.

It is not in my nature to agree with any other writer on everything. I take slight issue with Dr Landmann's reference to each country taking monetary policy to achieve its own demand objective, leaving nominal exchange rates to fluctuate freely.

Whether or not the enormous exchange-rate swings of the last few years have been strict examples of overshooting, they have provided plenty of false signals, disrupted the sectoral balances within economies, and thereby reinforced the forces of protection.

The real exchange rate changes necessary to give the right signals already took place between Texas and California, or Scotland and England. Where they are called price and wage changes. The periodic French franc-DM realignments have not been notably more successful in realigning real exchange rates.

The alternative is to base national policies on agreed - if changing - exchange rate ranges. Demand management would then be assigned to the Group of Five level at which global interest rate and monetary policy would be determined. This makes more demands on international co-operation, but might give less bad signals to domestic producers than the vast gyrations of the dollar-DM, dollar-yen, and sterling-Ecu rates of the 1980s.

But, however controversial these monetary issues, the slogan to remember at the end of the day is that trade imbalances are not a monetary problem, but one of swings and investment. The role of money is to oil the wheels of the engines of fundamental adjustment.

trenchment of domestic spending, it is unsustainable.

Those who put all the emphasis on devaluation overlook the domestic savings imbalance; and those who brush aside exchange rates ignore the need for a transmission mechanism.

Dr Landmann regards the 40 per cent fall of the dollar since 1985 as providing a signal to move US resources into export and import savings, ahead of the required retrenchment of US domestic spending. But if this is the mechanism, then not only inflation could be (or is being) reignited, and will gradually erode the newly-won US competitive advantage.

The exchange rate is merely the transmission mechanism by which a reduction of the savings-investment imbalance is achieved. The US current deficit should be tackled by reducing foreign savings, as well as by raising American savings.

Exchange-rate swings have provided plenty of false signals.

In contrast to the upholders of

Myth No 1, advocates of this half-truth are not asking for general stimulation. They accept that, in the medium term, higher budget deficits are likely to lower savings. They simply say that the US current deficit should be tackled by reducing foreign savings, as well as by

raising American savings.

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WORLD ECONOMY 4

Structural policies

The micro decade

THE 1980s may be remembered in economic policy-making circles as the decade when politicians began to worry seriously about microeconomic problems. Rhetoric, as usual, is running ahead of action, but expressions like "structural rigidities" and "fiscal neutrality" are no longer utterly unfamiliar.

The interest in microeconomics marks a sharp departure from established post-war traditions in most industrialised countries. Economic policy in the past was almost synonymous with macroeconomic policy; squads of officials monitored the evolution of macroeconomic aggregates like consumption, investment and exports and formulated fiscal and monetary policies that were intended to affect the course of the economy as a whole.

By contrast, relatively little attention was paid to specific sub-sectors of the economy, such as labour markets. Little attempt was made to ensure that the rules governing the activities of companies and individuals were in accordance with the recommendations of microeconomic textbooks.

Policies advocated on social or political grounds - for example, constraints on the rights of companies to sack workers - were rarely subjected to a test of economic efficiency; nobody asked whether the costs, in terms of loss of flexibility, might outweigh the obvious benefits.

The policy focus on macroeconomics was - and largely still is - reflected in the staffing of finance and economics ministries. Although many academic economists would argue that microeconomics represents the true core of the discipline, a high proportion of public sector economists would probably classify themselves as macroeconomists. Indeed, many concentrate on macroeconomic modelling and forecasting - activities whose value is questionable and which are perhaps often best left to the private sector.

Why have politicians and officials begun to think harder about structural issues? The most important reason is the fact that the standard macroeconomic prescriptions have, since the early 1970s, apparently failed to deliver the goods. On the whole, governments have been unable to combine low inflation with rapid growth and low unemployment. Microeconomic initiatives appear to offer an extra degree of freedom:

a way of raising an economy's growth rate without stoking up inflation.

Structural reforms have also struck a chord in the 1980s because governments have been keen to reduce budget deficits. Deregulation and liberalisation may be hard policies to sell to electorates, let alone to the businesses affected, but at least they do not usually cost much money. Microeconomic policies are thus popular, partly because they are simply the cheapest available recipe for growth.

What are the main structural impediments to growth and high employment? A recent OECD report, *Structural Adjustment*,

Standard macroeconomic prescriptions have failed to deliver the goods.

ment and Economic Performance, emphasises the damage done by creeping protectionism in international trade. Non-tariff barriers now affect a quarter of industrialised countries' imports. Between 1973 and 1983, the proportion of world automobile trade covered by restrictions rose from under 1 per cent to nearly 50 per cent.

It also stresses the burdens imposed by rising industrial, regional and agricultural subsidies. Subsidies as a proportion of OECD industrial value added rose from around 2.5 per cent in 1960 to over 8.5 per cent in the early 1980s. Support for agriculture is even heavier: the cost in terms of reduced economic efficiency in the OECD area as a whole is estimated at over \$100bn. This reflects the extent to which government intervention has persuaded farmers to produce the wrong amounts at the wrong prices.

A third structural impediment identified in the report is the growth of public sectors during the post-war period. This has resulted in higher marginal and average tax rates in most industrialised countries. The OECD calculates that by 1983 the typical production worker was facing a total tax liability equivalent to 40 per cent of his income, and a marginal rate on the last pound earned of more than 55 per cent.

Large public sectors inevitably mean heavy tax burdens.

But the impact on economic efficiency has been much greater than was necessary, because of the poor construction of fiscal systems. Most are riddled with exemptions for special interest groups. Yet one of the key base means that tax rates are higher than would otherwise be the case.

Over the years, governments have also used the tax system to further all manner of political and social goals: the result is that individuals and companies are constantly persuaded to take decisions that would not be rational in the absence of special fiscal incentives. Many economists urge the creation of more "neutral" tax systems.

A fourth set of microeconomic distortions includes direct controls imposed by governments on, for example, prices, wages, and markets and exchange rates. Some of these have been phased out in recent years. Income policies, for example, are less popular than in the 1960s or 1970s. On the other hand, many OECD countries still have minimum wage laws that free-market economists believe exacerbate unemployment.

The elimination of structural rigidities can undoubtedly improve the growth potential of economies. But the scale of the prospective gains from deregulation and liberalisation are hard to gauge.

Some economists, for example, have argued that the gains from introducing a neutral tax system would be worth only a fraction of a percentage point of GNP. And sceptics point out that microeconomic distortions have been more serious in Europe than in the US throughout the post-war period, yet until the 1980s, European economies enjoyed lower unemployment and faster growth.

They also note that many governments have succeeded in eliminating a range of structural rigidities since the turn of the decade. Yet the return in the shape of faster non-inflationary growth seems slow to arrive. This could be simply because structural reforms pay off only in the medium to long term.

The alternative and more depressing possibility is that politicians are putting too much faith in supply-side structural policies. One thing is certain: they will never be a substitute for the right macroeconomic approach.

Michael Prowse

TWO YEARS after the Plaza agreement to force the dollar's value lower, finance ministers and central bankers at this month's meeting of the International Monetary Fund will still be exercised by a falling dollar and massive global trade imbalances.

Despite the large measure of stability on foreign exchange markets since the Louvre accord, the view among most economic forecasters is that, sooner or later, the dollar will have to decline further if the US trade deficit is to be reduced to a sustainable level.

The Louvre agreement by the Group of Seven leading industrialised nations aimed to promote at least a pause on currency markets after the 40 per cent fall in the US currency's value since its 1985 peak.

The perceived risk was that continuing dollar decline would tip both the US and the rest of the world into recession. At the same time it would obscure the beneficial impact on US competitiveness of the depreciation which had already occurred.

After an initial volatile period in the immediate aftermath of the accord, what the dollar had to be prepared to by co-ordinated central bank intervention, the US currency then appeared to get back on a firm footing.

The monthly US trade figures showed a gradual improvement in the deficit which, although modest, was enough to support the view that progress was now being made.

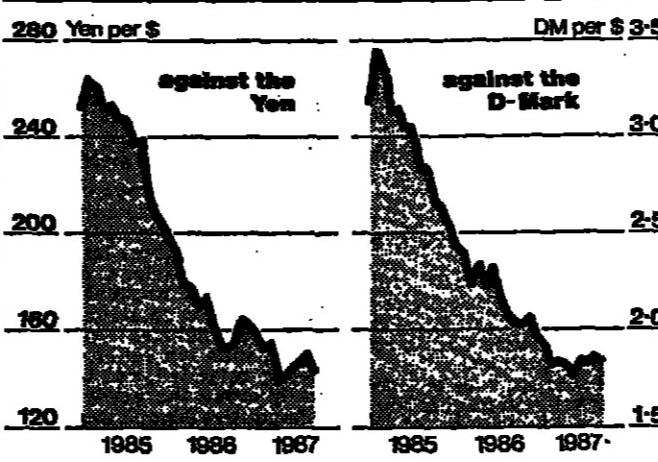
By late July and the first half of August, the dollar had started to appreciate quite strongly, partly because of speculative flows associated with tension in the

Yen. It did go up for a moment

the Gulf which pushed oil prices up above \$20 per barrel.

That rebound, however, was short-lived. The publication of US trade figures for June and July showing a renewed widening of the deficit to around \$16bn a month underlined the

Dollar



fact that there would be no instant solution to the imbalances.

The dollar lost 5 per cent of its value in the week after publication of the June trade figures, despite almost daily intervention in its support by the Bank of Japan. By early September, repeated co-ordinated central bank intervention was needed to stop the currency's slide.

The currency markets' focus on the US deficit and the parallel surpluses in Japan and West Germany measured in dollars has obscured a significant turnaround in the volume of trade flows. The latest Japanese figures, for example, show a surge in imports and relatively flat exports, while the US data provide a mirror image.

The sheer size of the original imbalances, however, means that those volume improvements will only very gradually be reflected in the dollar trade figures. That in turn has persuaded most economists that the US currency will face renewed attacks on foreign exchange markets.

Despite this month's 1-point rise in the US discount rate, there is also a general view that, on balance, the US administration would like to see a modest further decline in the dollar, perhaps to ¥135 and DM1.75.

In raising the discount rate, Mr Alan Greenspan, the new chairman of the Federal Reserve, signalled that he would not be indifferent to a rapid dollar slide. But he said nothing to suggest that he is intent on pegging its value indefinitely at current levels.

Mr David Morrison, Chief International Economist at US securities house Goldman Sachs in London, said he believes the dollar's trend is still downwards but is nevertheless relatively flat.

He made the point that it would make no sense for the US to lock itself into current exchange rates which would imply a consistent loss of competitiveness, because the US has a higher inflation rate than that of its major trading partners.

The US is widely expected to have an inflation rate of at least

Ashley Ashwood

5 per cent next year, while inflation in Japan will be nearer to 1 per cent and perhaps just under 2 per cent in West Germany.

Goldman Sachs' 12-month view is that the dollar will fall to DM1.72, ¥135 and 1.70 to the pound.

Mr Paul Chertkow, Director of Currency Research at the London securities house Hoare Govett, agreed on fundamental grounds, particularly in view of persistent trade imbalances, the dollar should fall further.

However, the handling by the US authorities of any further modest depreciation in the dollar's value is the subject of intense speculation.

Policy has to be seen in the context of the rising protectionist chorus in Congress, which could be partly defused by allowing the dollar to fall. Against that, a continuing depreciation would threaten further rises in interest rates in the run-up to next year's presidential election.

Janet Bush

How NYK's Fine-Tuned Cooling System warms the heart of a French farmer.

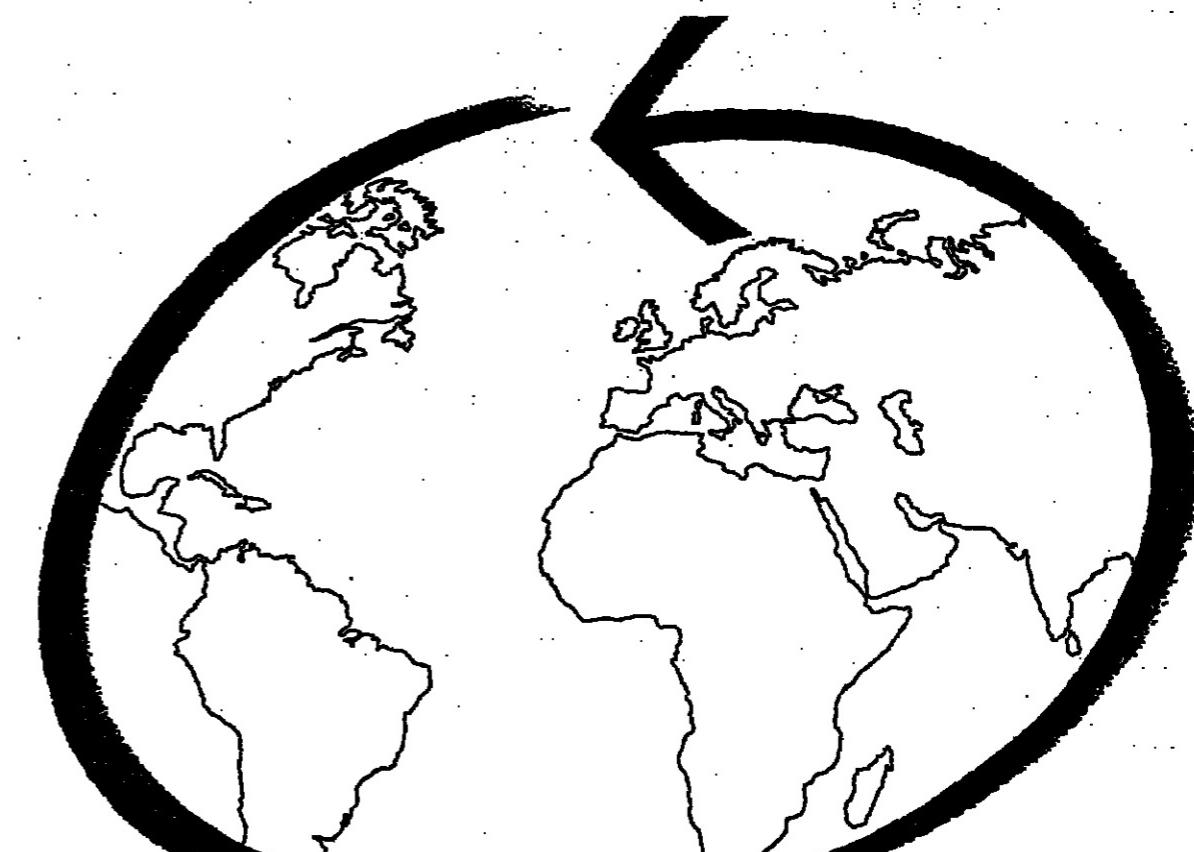


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WORLD ECONOMY 5

Inflation

US likely to face pressure

A RECOVERY in world commodity prices and the far-reaching effects of the dollar's managed depreciation have helped to turn around world price trends, and it is now clear that inflation has begun during 1986.

Most major economic forecasters suggest that inflation will continue to rise slightly from current levels over the next year or so, but that the general expectation is that it will nevertheless remain relatively stable.

Some of the upward pressure on prices can be attributed to the easier monetary stance of surplus countries like Japan and West Germany, whose policies have been tailored to promoting stability for the dollar.

In the US, the effects of the earlier sharp dollar depreciation are beginning to show in a marked acceleration in inflation, expected by many economists to reach 5 per cent by the end of this year.

Recorded inflation in the area

covered by the Organisation for Economic Co-operation and Development had deteriorated sharply in 1986, with average consumer prices increasing by 2.6 per cent compared with 4.5 per cent in 1985. The halving of the oil price at the start of the year provided a step reduction in input prices, while relatively sluggish economic growth ensured weak international commodity markets.

Now the OECD believes inflation will increase slightly to around 3.5 per cent this year and perhaps marginally higher in 1988.

Britain's National Institute of Economic and Social Research is forecasting that consumer prices in the seven leading industrial nations—the US, Japan, West Germany, France, Italy, Canada and Britain—will increase by 3.2 per cent this year and 3.4 per cent in 1988.

The Bank of England said in its August Quarterly Bulletin that the outlook remained uncertain. Non-oil commodity

prices have risen by some 14 per cent in SDR terms (20 per cent in dollar terms) from their trough in August last year, but the Bank noted there was some influence from strikes and other special factors. Earnings growth in most industrialised countries remains low.

mand is projected to be weak and developing countries, which are the key exporters of commodities, have to keep the level of sales up in order to service their debt. There is also an excess supply of agricultural products after good harvests this year, strides having been made in technical innovation and substantial overproducing in Europe.

The OECD said in its latest half-year report that any tendency towards a more broadly-based acceleration in the rate of inflation seemed limited outside the US and Britain. In the US, labour markets appeared to be relatively tight, and import price pressures stemming from the earlier dollar depreciation seemed strong. In Britain, inflation was expected to increase due to persistently high wage growth in recent years, weaker productivity growth and the effects of last year's fall in the pound's value.

The OECD said: "In both countries the room to absorb additional cost pressures in profit margins appears relatively limited given that the terms of trade have been developing less favourably than elsewhere."

Concern about domestic money conditions in Britain prompted the authorities to raise base lending rates by one percentage point to 10 per cent last month. The Bank of England pointed particularly to

the persistently high level of average earnings growth and substantial credit growth as a cause for concern.

In common with other major countries, Britain has also seen an acceleration in broad money supply growth. Some of this growth can be explained—and is by the governments of the countries concerned—but the fast pace of financial innovation, particularly fast broad money growth could signify an excess of liquidity in these economies.

Broad money growth, which was boosted further by central bank purchases of dollars after

the Louvre accord in late February to stabilise currencies, lay behind a cautious firming in market interest rates in both Japan and West Germany earlier this year.

The US, however, stands out as the nation which appears to face quite substantial inflationary pressures. Salomon Brothers, the US securities house, expects consumer price inflation of just over 5 per cent in 1987 and of 6 to 6.5 per cent next year.

It points out that, unlike that of other industrialised countries, US unemployment has fallen substantially and that a

tightening in the labour market is likely to start pushing up wage demands. Sluggish productivity growth is expected to put upward pressure on unit wage costs, and capacity constraints in the primary processing industries will transmit price pressures to other sectors.

The 10 billion 40 per cent devaluation since the beginning of 1985 has led to a surge in industry's input prices, now growing at a rate of roughly 10 per cent. Salomon expects non-oil import prices to jump by an annual 13 per cent in the second half of 1987.

The greatest uncertainty is how the US authorities will respond to these pressures. Mr Alan Greenspan, the new chairman of the US Federal Reserve, is thought to share Mr Paul Volcker's anti-inflation stance. This month's rise in the US discount rate was clearly aimed at establishing his credibility from the outset. The view of many economists is that further rises in interest rates will be needed in order to contain upward pressure on inflation, but that the presidential election may seriously limit Mr Greenspan's room for manoeuvre.

Janet Bush

Tax reform

Working with the market

PRESIDENT REAGAN probably would not appreciate the irony. As his opponents in Congress insist that tax increases are essential to reduce the US Budget deficit, many of the US' industrial partners are looking to follow its earlier example of progressive reductions in tax rates.

Tax-cutting—or, more accurately, reducing tax rates—has become the economic fashion of the 1980s, in much the same way that monetarism dominated policy-making in the late 1970s.

Much has been done already to reverse what were seen as the worst excesses of the 1970s, when marginal rates of income tax sometimes exceeded 90 per cent. Whether this supply-side fervour, however, has much further to run against the backdrop of entrenched fiscal conservatism in Europe and Japan and the sustainability of the US Budget deficit is more difficult to answer.

Since 1981, at least 10 western industrial nations have set up study commissions

The drive for tax cuts—and tax reform—came at the end of the 1970s, after decades in which the tax burden rose inexorably in most industrial nations to support burgeoning welfare states. Countries as diverse as Sweden and New Zealand have concluded that income tax rates should come down again.

Since 1981 at least 10 western industrial nations have established commissions of one sort or another to study proposals for an overhaul of their tax systems.

The key impetus recently, of course, has come from the US, where the tax reform programme passed last year aims to bring the highest rate of income tax down to a nominal 28 per cent. (The effective rate will be 33 per cent). But as early as 1979 countries like Britain had moved some way in the same direction with cuts in their very high marginal tax rates.

Over the next six months or so Japan, West Germany, France and Britain are all expected to implement sizeable tax-cutting packages. The Japanese government unveiled a Y1.00bn (75bn) set of reductions during the summer. West Germany plans DM14bn (37.7bn) of cuts next January as part of a three-stage programme ending in 1990, and France is introducing a FF35bn (55.5bn) package to lower both direct and indirect rates. Mr Nigel Lawson, Britain's Chancellor, is intent on reducing the basic rate of income tax from 27% to 25%, and has given a clear hint that the top rates—currently as high as 60 per cent—are also set to come down again.

The basic reasoning is much the same in all countries, and stems in part from a more general shift in official economic thinking away from macro-economic demand management towards micro-economic policies designed to improve the supply-side of industrial economies.

In that context, lower tax rates fit into the framework of a wider drive towards cutting back the role of governments, allowing freer play for market forces, and seeking the removal of structural rigidities.

Governments, however, have also identified more specific rationale for reducing, in particular, the highest income tax rates. The most obvious, and most frequently cited by governments and by organisations like the Organisation for Economic Cooperation and Development, is that tax rates of, say, 70 per cent have a major disin-

citative effect on work and risk-taking. In parallel, they increase incentives for evasion and avoidance, distort economic decision-making, and ultimately reduce the growth of output.

The plethora of concessions and exemptions that have been grafted on to tax systems with very high rates also generate inequalities between taxpayers in the same income groups, undermining, in economists' jargon, horizontal equity.

Reductions in the highest rates of tax have therefore generally been accompanied by removal of many tax benefits for the high-paid—and a hope that tax shelters and avoidance schemes will cease to be worthwhile.

The trend towards ironing out such inequalities has taken precedence over the more traditional role of progressive tax systems—the establishment of greater vertical equity through redistribution.

As a recent OECD report put it: "The income tax system is certainly a less effective tool for achieving an equitable income distribution than are full employment and well-functioning social policies."

But cuts in marginal rates are not generally introduced in isolation. As well as cutting the general obligation of tax privilege, governments have tended to accompany lower income tax rates with a widening of the tax base, both within the income tax system itself and by a switch to indirect taxes.

The theory is that taxes on consumption, rather than income, are closer to being neutral in their impact on savings, investment and other economic decisions. Thus, in Britain in 1979, the Conservatives' initial cuts in income tax were accompanied by a doubling in the rate of value added tax.

Widening the base within income tax systems has tended to focus on taxing sources of income—such as pensions and social benefits—which have so far been excluded, as well as the removal of direct tax subsidies.

If the present tax-cutting philosophy is widely shared by the governments of industrial countries, the practice is not as straightforward. Politics and party-line loyalty has proved decidedly intrusive. In the process many of the so-called tax cuts have proved illusory rather than real, involving a switch in the tax burden rather than any absolute reduction.

Britain is a good example. Although the Government makes much of its reductions in the basic rate of tax, the OECD has calculated that the overall burden of taxation actually rose from 33 per cent of national income in 1979 to just over 39 per cent in 1986. Income tax rates may have come down, but the tax system ensures that the government's revenues actually rose each year because income tax thresholds are linked to prices and not wages.

It is not only in Britain, however, that the tax burden has risen.

For its 24 member countries the OECD estimates that the proportion of national income taken in taxes rose by three percentage points between 1979 and 1985.

The latest wave of tax reductions are also likely to prove rather more modest than the raw figures suggest. In France, for example, there will be a substantial offset in the form of higher national insurance contributions. Japan has made it clear that the cost of its income tax cuts will eventually be clawed back in the form of additional indirect taxes.

The arguments of American supply-siders—that lower taxes actually increase revenues by stimulating faster economic growth—hold little sway in Tokyo and Bonn, where officials point to the massive US Budget deficit as the clearest possible evidence to the contrary.

Philip Stephens

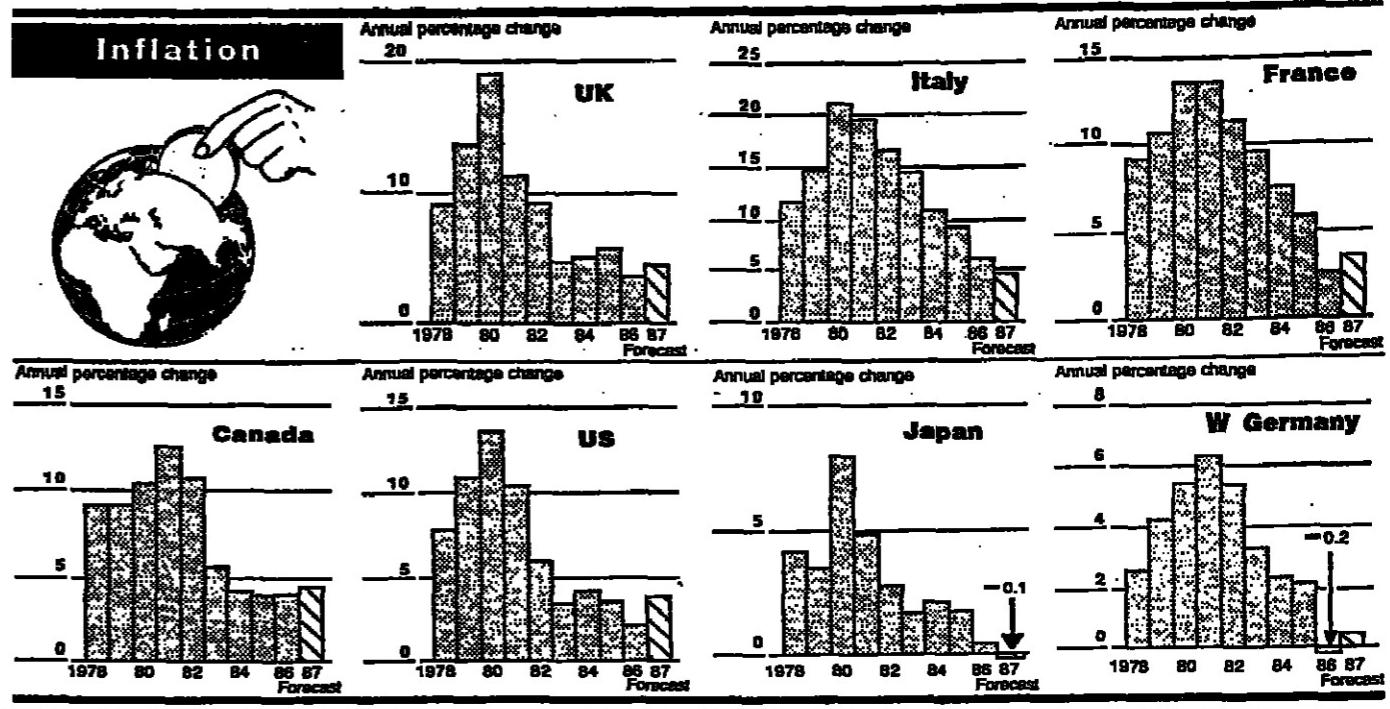
Commodity prices have picked up, but the trend may not continue

Prospects vary from country to country. In most leading industrialised nations apart from the US and, arguably, Britain, inflation is expected to return to the core of underlying rates seen before the collapse in oil prices.

Underlying inflation rates are roughly 1 to 1.5 per cent in Japan, 2 to 2.5 per cent in West Germany, probably 4 to 4.5 per cent in both Britain and France.

In many countries, particularly in Europe, there is an excess supply of labour which should mitigate upward pressure on wage settlements as measured inflation rates edge up.

Although commodity prices have picked up, there are doubts over whether the trend can be sustained. World de-



the Louvre accord in late February to stabilise currencies, lay behind a cautious firming in market interest rates in both Japan and West Germany earlier this year.

The US, however, stands out as the nation which appears to face quite substantial inflation. The US government has also seen an acceleration in broad money supply growth. Some of this growth can be explained—and is by the governments of the countries concerned—but the fast pace of financial innovation, particularly fast broad money growth could signify an excess of liquidity in these economies.

Broad money growth, which was boosted further by central bank purchases of dollars after



Mr. Jiro Hirata, Director, The Mitsui Bank

By Brian Robins

Towards a Globally Integrated Bank

Mitsui: Responding promptly to market needs

Robins: *Mitsui's reorganisation has fundamentally changed your bank's structure. How has this helped you in Europe?*

Hirata: Enormously. We can now respond very much faster to new business opportunities in rapidly developing markets, and we have also greatly increased our professional skills. European banking, along with global banking overall, is swinging increasingly away from conventional loan-type financing towards securities financing, and bank customers are looking increasingly for new approaches and new solutions. We can now provide a very wide range of commercial and investment banking skills and services in a much simpler organisational format, including a powerful bond trading operation, specialist units handling project finance, and skilled advice on the benefits of setting up local finance companies.

We have also greatly improved our cross-boundary links—for example we now liaise very closely with New York and Tokyo as well as our European offices. So our new organisational structure means that we can now take on opportunities that we might have refused in the past because decision-making would have taken too long, service them more comprehensively and expertly, and achieve better end results. This of course is feeding back to us in terms of greater customer satisfaction and more business.

MITSUI'S ENHANCED STATUS IN THE EUROMARKET

Robins: *Could you cite a specific example?*

Hirata: Yes. I think Mitsui Finance International, our investment banking subsidiary here in London, is a good example. MFI played a really quite minor role in

the bond market prior to the reorganisation. But our restructuring helped MFI secure mandates to lead-manage eleven major bond issues since the reorganisation, including a \$22 billion Euro-yen bond for General Motors, a \$40 million bond issue for Monte dei Paschi and NZ\$50 million for Prudential Funding. MFI also qualified for membership of the International Primary Markets Association, and was appointed a Reporting Dealer by the Association of International Bond Dealers, two moves which directly reflect our enhanced status in primary and secondary Euromarket activities.

As a third point, more specialised units of professionals have been established to meet more effectively the sophisticated and diverse needs of the market. More specifically, the bank has established various new "capital market" sections to respond to the increasing importance of the securities business.

The "unification of outside and inside business" is the fourth point. This means that under the new structure, one unit will be responsible for both the domestic and international business of the same client.

The fifth point is the clarification of strategies for each section. Each department has its own target, operating under the auspices of top management. Similarly, short-term emphasis will be laid for short-term and longer-term strategies.

Reorganisation of the European division

Robins: *What are the main features of the reorganisation of the European division?*

Hirata: I would say there are five main points. First, there has been a shift from a traditional functional structure to a laterally expanded "wing-type" organisation, under which the bank is subdivided into numerous small, mutually cooperating professional units. On one side are the units in charge of customer relations, while on the other are more specialised sections intended to respond more rapidly and flexibly to changing situations. There are, for example, 20 different departments each in

first Japanese financial institution to establish a streamlined structure to speed up the decision-making process.

Strengthening the securities business

Robins: *What specifically have you achieved as a result of the restructuring of the European headquarters?*

Hirata: We are putting efforts into marketing both "sovereign" loans and securities through one entity—Mitsui Finance International. We have increased the staffing of MFI especially in the field of corporate finance and trading. Also the bank has established a special conference on underwriting to study risks. In addition, we are also strengthening the structure of Mitsui Finance Switzerland, and we're applying for permission to open a local securities subsidiary in Frankfurt. In the field of commercial banking, on the other hand, we have reviewed the functions of each office, and we plan to establish strategies most suitable for each location.

The new strategies of Mitsui's European headquarters

Robins: *Could you tell us a little about the strategies of Mitsui's European headquarters?*

Hirata: First, we are strength-

ening our investment banking division. Secondly, we are emphasising profitability, and for this we are promoting new products such as high coupon bonds and Euro commercial paper. We are also promoting "off-balance sheet" transactions such as futures and swaps and other sophisticated financial products. We are strengthening our information-gathering network for different regions and markets. In addition to this, we intend adapting our offices to respond to the needs of the local markets. As part of these changes, we are recruiting qualified staff. Each of the different offices will be linked together.

In order to expand future business in Europe, we are now preparing to add offices in Luxembourg, Barcelona and Milan. With our present operation in London, which is the main centre for our strategy in Europe, we are planning to move to new premises that will house the European division headquarters, the London Branch, and Mitsui Finance International under one roof. At the new office, we plan to have a large dealing room as we believe that trading will become increasingly important in line with the securitisation of capital markets. As for new business projects, we will move further into the middle market. We are also actively taking an interest in new products such as futures and swaps and other fee-based business as fund management.

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WORLD ECONOMY 6

The global picture is of rising interest rates, which would normally be associated with an increase in economic growth

US economy a key problem

INTEREST RATES have sent out warning signals for the world economy this year. Dollar rates have come under sharp upward pressure associated with the huge and unyielding US balance of payments deficit and the associated slide in the currency. But rates in other leading currencies have also tended to edge higher in recent months.

Whereas, in the early part of the year, Japanese interest rates were falling sharply - with the 10-year government bond rate down to 2.77 per cent at one stage in February - they have since bounced back to nearer 6 per cent. In the process, they have put severe pressure on the practitioners of so-called "zaitech", or corporate financial engineering, leading for instance to the heavy losses suffered by Tateho Chemical.

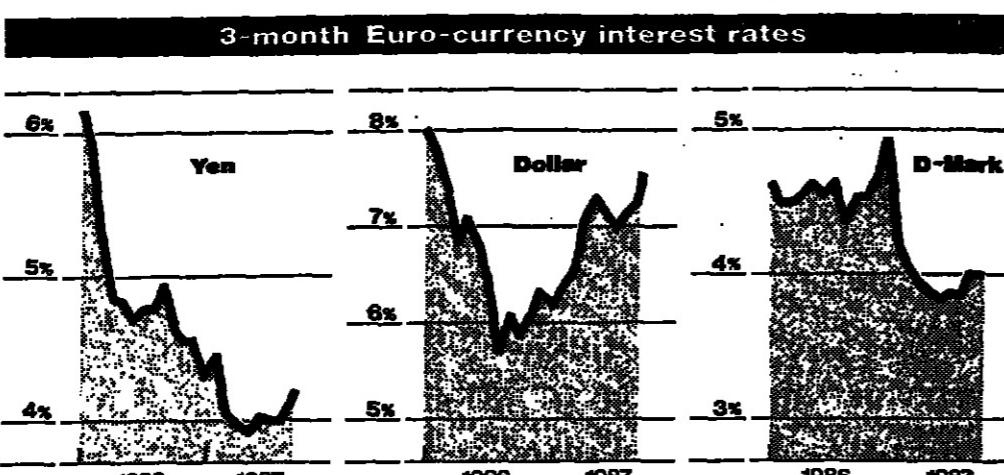
Sterling rates have also been moving upwards since midsummer, highlighted by a half-point jump in bank base rates in early August which triggered a severe shakeout in the gilt-edged market.

Germany presents a more stable picture, and the strength of the currency has helped short rates to remain low. But there are signs of some easing of fiscal policy in response to the poor economic growth rate - which may be only 1.5 per cent for 1987 - and bond rates have risen since the springtime low.

What does the global picture of generally rising rates imply? Normally, higher interest rates would be associated with an increase in economic growth rates. But in aggregate, the leading industrial economies could well show lower economic growth in 1987 than for several years past, with upturns in Japan and the UK being offset by weakness in the US, Germany and elsewhere.

One possibility is that economic growth is running more strongly than the forecasters expect. There has been some support for this hypothesis from the recent surge in commodity prices. But this may have had its speculative elements, associated for instance with tension in the Gulf, which certainly caused ripples in the oil price.

Another fear is of resurgent inflation. In several countries there has been some pickup in



the rate of increase of consumer indices, though 1986 - a year when oil prices actually fell - was arguably deceptive as a base. If prices are rising rapidly, investors will seek to obtain higher yields to protect them

figures, showing a record \$18.5bn deficit, indicated no improvement in the economic balance. The US authorities appear to be reconciled to a further decline in the dollar on the foreign exchanges. Nevertheless, the incoming chairman of the Federal Reserve, Mr Alan Greenspan, opened his account with a half-point rise in short interest rates, suggesting that he is not prepared to let the economic and monetary slide continue entirely unresisted.

The US bond market is now characterised by almost unrelied gloom. Long rates have been heading fast towards double digits. After a number of very good years in the early 1980s, dollar bond investors have experienced serious capital losses, with negative returns of some 15 per cent so far this year on a 30-year Treasury bond, even allowing for interest re-alignment.

Elsewhere, hints that Germany may adopt a less rigid anti-inflationary line in favour of boosting growth could have implications for the policies of the whole EMS block, possibly after another minor currency re-alignment.

At any rate, gold has enjoyed a speculative surge this year, though as usual it looks better in terms of dollars than most other currencies, and the whole inflationary scare may be somewhat overdone.

The central problem remains the US economy, and to some extent the Japanese economy which is in many respects its mirror image. The July trade

are said to be \$4,000bn worth of domestic dollar bonds in issue, a vast pool, and one which inevitably exerts strong

Barry Riley

influences over the markets throughout the world. It has, for instance, provided an outlet for the huge Japanese savings surpluses, and has therefore helped to sustain Japanese bond yields.

The US is sucking in vast amounts of capital in the second quarter of the year, the balance of payments deficit hit a record \$18.5bn. This is tending to drive up rates world-wide, despite the general sluggishness of the global economy.

Meanwhile, the Third World debt crisis continues to deepen, with banks around the world this year engaging in a round of provisions and write-offs as they seek to come to terms with something approaching reality.

Part of that process is a widespread recapitalisation of banking balance sheets, including leading American and British banks, while the Japanese banks have also been boosting their ratios. Although much of the new capital has been in the form of equity, the calls must have had an effect on long-term interest rates.

Yet in these troubled times there are still havens of peace. Swiss bond yields have eased to historically low levels this year. Even in Switzerland, however, a modest upturn in inflation (to nearly 2 per cent in the year to July) and a sluggish economy are reminders, in a small way, of the pressures being experienced in markets around the world.

In countries like Britain, where unemployment at around 11 per cent is well above the average, there are already suggestions that the present relatively rapid growth of the economy cannot be sustained without a renewed wage-price spiral.

In West Germany, where unemployment appears to have resumed an upward trend in response to still-sluggish growth, the accepted official wisdom is that the best the Government can do is to wait until the working population begins to decline in the 1990s.

Perhaps more alarmingly, there is a growing, if unacknowledged, consensus among governments that very little can be done to significantly reduce the number of unemployed over a period of time - without re-igniting inflationary pressures.

The US is continuing to show that, despite its massive trade deficit, its economy is resilient enough to bring a steady fall in the number of people out of work. Countries like Sweden continue to demonstrate quietly that it is possible to have an unemployment rate of 2 per cent with any real inflation problems.

The fact, however, that a US unemployment rate of 8 per cent or so is regarded with envy by most of the industrialised world shows just how far the pendulum has swung.

Even 10 years ago such a figure would have been regarded as politically and economically unthinkable in virtually every industrialised country.

The problems presented by mass unemployment are not confined to the level. With the huge increase in the number of jobless during the 1980s have come the associated ills of rising youth and long-term unemployment.

Of course, the dismal aggregate picture masks some more optimistic signs. Employment growth in the OECD area has averaged between 1 and 1.5 per cent since 1984, enough at least to keep up with the rise in the labour force.

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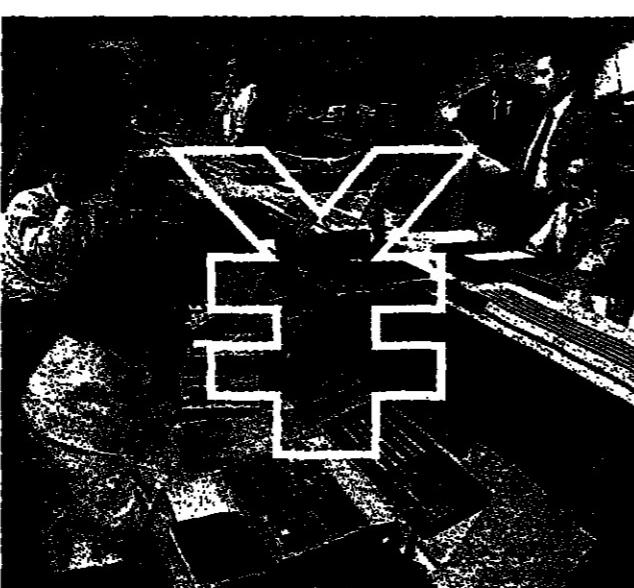
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Would giving them jobs really mean higher prices?

Unemployment

Inflation fears cause inertia

THE INEVITABLE optimistic gloss which will be put by governments of industrial nations on the economic outlook at this week's meeting of the International Monetary Fund will fall

on the deaf ears of IMF people.

The number of people unemployed in the 24 industrial nations represented by the Organisation of Economic Cooperation and Development has been stuck at that level for the past 3 years. The prospects and policies now in view offer little hope that it will wait until the working population begins to decline in the 1990s.

Perhaps more alarmingly, there is a growing, if unacknowledged, consensus among governments that very little can be done to significantly reduce the number of unemployed over a period of time - without re-igniting inflationary pressures.

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September 1987

WORLD ECONOMY 7

Inertia
on jobs

Continued from page 6

unemployment - if governments acted vigorously to reduce the jobless total, the Nairu would fall.

A much more fundamental division, however, focuses on the extent to which the backlog of unemployment built up in the early 1980s can be reduced through measures to strengthen demand in European economies.

The consensus among present governments is that, if inflation is to be kept under control, action to reduce the jobless total should be confined to microeconomic or supply-side measures.

These range from the liberalisation of capital flows, to measures to reduce the power of trades unions, to the privatisation of state assets. Alongside such reforms, governments have established varying types of training and make-work schemes to take the political sting out of high unemployment.

There is little doubt that the supply-side measures can help to generate a more entrepreneurial spirit in Europe, and remove some of the more obvious impediments to business start-ups and expansion. Tax reform can also take some of the bias out of the tax systems which have encouraged capital deepening rather than employment.

It is whether such measures in themselves are enough which is open to serious question.

As the European Commission highlighted in its last annual report, Europe is in danger of being permanently locked in to a low growth path. Annual growth rates of 2 or 2.5 per cent will at best allow it to absorb new entrants to the labour market.

Without the prospect of strong demand, businessmen are unwilling to widen the capital base; without such an expansion industry will be unable to take on workers at anything like the rate needed to reduce unemployment to historical levels.

The answer put forward by the Commission, to complement supply-side measures, sought to improve the flexibility of labour markets with macroeconomic policies aimed at both ensuring adequate demand and at raising productive capacity. Such an approach, of course, would not bring instant results. It would, however, offer at least some hope of the present vicious circle being replaced by a virtuous one. Philip Stephens

The basic annual growth trend in the Federal Republic is between 2 and 3 per cent. And no one would benefit if, by means of expansionary budgetary and monetary policies, involving the sacrifice of price stability, we were to achieve somewhat higher growth rates.

AS ONE of the most important exporting nations, West Germany is dependent on international markets to an extent matched by few other countries. At the same time, we are an important customer for many foreign producers. As a result, the world economy has always played a decisive role in influencing our policy-making.

Present international problems arise above all from the instability of major commodity prices and exchange rates from the effects of ill-conceived debt policies - both national and international - international, and from neglect of elementary competition rules. These problems persist in spite of positive developments on growth and inflation.

Responsible politicians must stand up for efforts to improve the functioning of the world trade and monetary system, for active economic co-operation and for attempts to boost growth in poorer countries.

Unfortunately, in public discussion over policies in individual countries, insufficient attention is often paid to these overall policy-making tasks. It has become fashionable to make judgments upon countries' economic policies on the basis of their so-called contribution to growth. This seems to result from the view that development of the world economy depends on the success of economic stimulus measures by governments, to be carried out above all by the main industrialised countries.

Of course, we all want stronger growth. The goal of higher prosperity is the bedrock of the world economy. But the pace of desired expansion varies from country to country, according to its stage of development, popula-

tion growth and political goals.

It is natural that younger industrial nations, or those with rapidly rising populations, have a higher growth potential than countries which have already reached a high level of prosperity or whose population is declining.

The basic annual growth trend in the Federal Republic is between 2 and 3 per cent. No one would benefit if, by means of expansionary budgetary and monetary policies, involving the sacrifice of price stability, we would achieve somewhat higher growth rates.

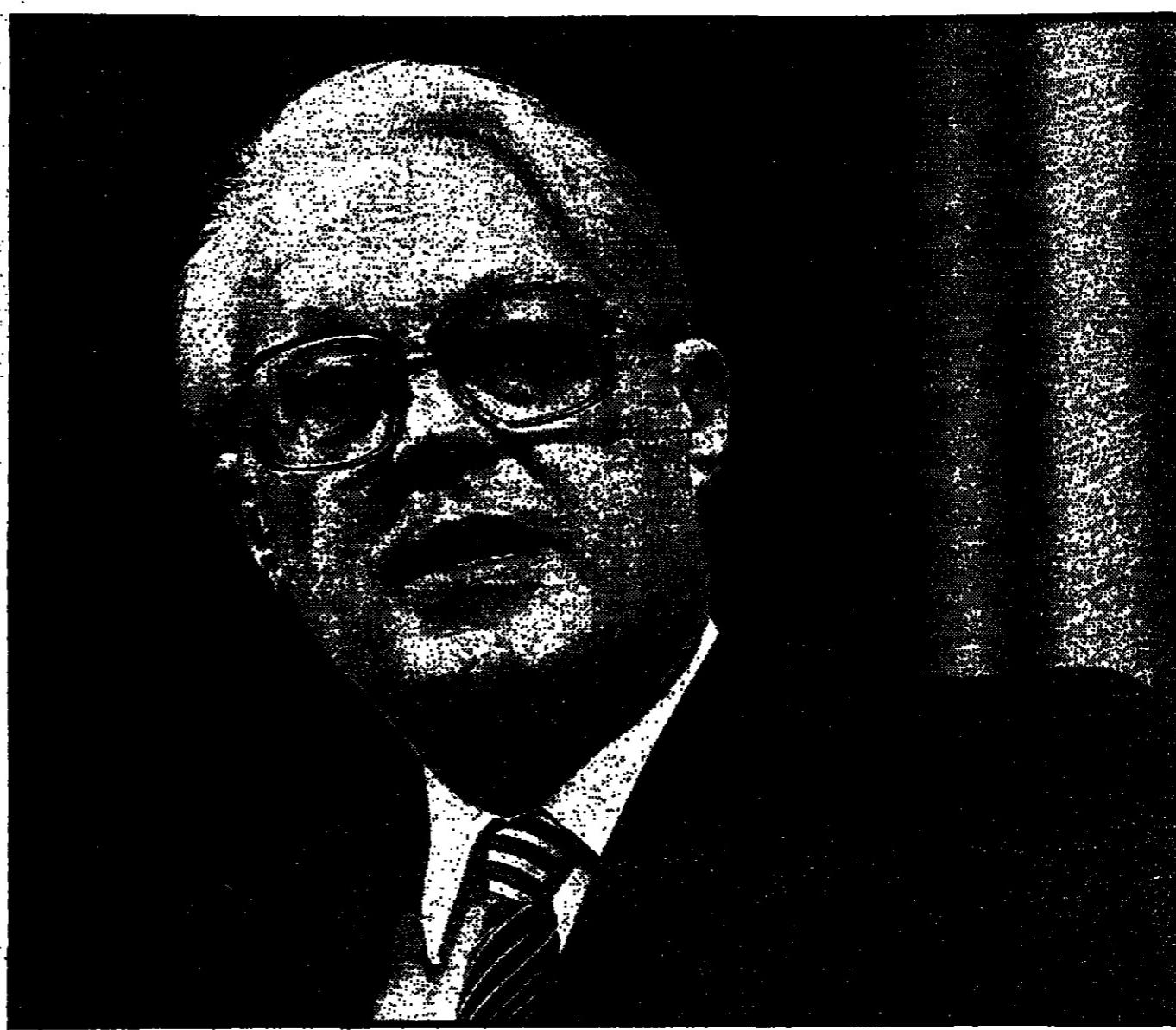
Our partners in Europe and on the other side of the Atlantic and the Pacific can be certain, however, that West Germany is doing everything possible to create the right conditions for investment, better marketing opportunities and more jobs in a competitive climate.

The consolidation of public finances in the last few years has not limited growth. On the contrary, it has created additional freedom of manoeuvre for the private sector.

We want to provide a reliable base for improving our economy over the longer term. This requires a carefully adapted budgetary and monetary policy to secure a high degree of price stability, and a gradual reduction of the state's share (presently 45.5 per cent) in total output.

Necessary steps are: further public spending restraint, a better environment for private investment, further privatisation measures, and the strengthening of self-reliance in the social security system.

Additional budgetary breathing space created during the



Mr Gerhard Stoltenberg: younger industrial nations have higher growth potential

last few years can now be used for significant, permanent tax cuts. Between 1986 and 1987, the tax burden on West German corporations and individuals is to be lowered by nearly DM50bn, representing around 2.5 per cent of gross domestic product.

This initiative places the Federal Republic at the top of the world tax-cutting league table.

It is now generally agreed that greater budgetary transparency, room and enhanced individual incentives provide the key to maintaining the strength and

adaptability of our economy in coming years.

West Germany is fulfilling its part of the February Louvre agreement by bringing forward part of its tax cut plans, with the 1988 instalment increased by DM50bn to DM14bn.

As a result of better co-ordination of economic, budgetary and monetary policies, the aim

is to stabilise price and currency relationships and to improve chances for smooth expansion of international trade.

West Germany played a significant part in bringing about the Louvre agreement, and, through low interest rates and considerable foreign exchange intervention, has contributed to its success up to now. Japan, the country with the largest foreign trade surplus, has also decided on concrete measures to stimulate domestic demand.

In the US, the budget deficit,

which has been one of the causes of the large trade deficits of the past few years, is expected this year to fall by

This policy co-ordination and the considerable currency adjustments of the past two years will not fail to have the desired effect. Already, the impact on real trade balances has been far greater than on nominal values, which have been influenced by the drastic changes in exchange rates.

In constant foreign trade prices, the West German trade surplus last year fell by nearly DM20bn, or 1 per cent of gross national product. The volume of imports in the first half of 1987

rose by 11 per cent, compared with the first half of 1985. The Federal Republic has, as a result, supported growth in other countries.

The decisive point is that we must not disrupt this adjustment process through protectionist measures. Trade policy submissions discussed in the US Congress are clearly pointing in the wrong direction.

It has to be recognised that, in Japan, in the newly industrialising states of South-east Asia, and in the EC, further opening of national markets and strengthened deregulation will contribute to a spurring of free trade.

I believe that improved economic co-operation within the EC and among the big industrialised countries has proved itself. But this should not be misunderstood as a system where governments take short-term economic measures in response to limited fluctuations of the economy. We do not want a return to the stop-and-go policies of the 1970s.

International growth, through price stability and free trade, is necessary to solve the problems of international indebtedness. Developing countries can earn the necessary foreign exchange to build up their economies and meet debt service requirements only in an expanding world economy with more open markets.

In line with its important share in the provision of international capital, West Germany will play an important role in solving the debt problem. We have always argued for a further strengthening of the resources of the World Bank, the regional development banks and, in appropriate circumstances, the IMF. It is unfortunate that the urgency of these tasks is not recognised to the same degree in all industrialised nations.

In important aspects, international economic co-operation has advanced further than has sometimes been apparent to the public. Increased consultations create understanding for problems of other countries and strengthen readiness to consider the interests of partners. In an economic system of increased world-wide interdependence, the Federal Republic is well aware of its heavy responsibilities.

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WORLD ECONOMY 8

Trade

Protectionism lives

IT IS now almost exactly a year since the Uruguay Round of multilateral trade liberalisation talks was launched amid a euphoric fanfare at a meeting of trade ministers in Punta del Este. In the intervening months, euphoria has given way to a harsher day-to-day reality. Doubt and uncertainty over the outcome of the four-year round is once again as strong as ever.

That this should be the case is in one respect unsurprising. Multilateral trade liberalisation talks have never been easy affairs. A year is a very short time in the negotiating cycle, which so far has concentrated on identifying the problems rather than any serious bargaining, and no one can expect concrete progress to be made in such a short time.

What has been a clear disappointment to the promoters of the round, however, is that the climate in which it is taking place has hardly improved at all. Growth of world trade in manufactured goods remains sluggish - the General Agreement on Tariffs and Trade is forecasting an increase of only 2.5 per cent this year, compared with 3.5 per cent in 1986. The steep decline in the dollar has made only a small dent in the massive trade deficit of the US. Japan's surplus remains unabated, and efforts by other trading nations to prise open its markets to imported goods have met with few practical results.

Far from declining under the impetus of the new round, all the signs are that protectionism has been on the increase as a result of these factors. A key part of the Punta del Este declaration was a promise by participating countries - known in the jargon 'standstill and rollback' - to reduce the level of protection afforded to their respective economies. Yet a study produced by Gatt this summer showed that the number of grey areas (ie protectionist) measures adopted by its members rose to 116 in the six months to March, from 93 in the preceding six months.

At the same time disputes abound between the major trading powers.

Though a trade war between the EC and the US over pasta exports was averted at the last minute in early August, other quarrels are looming as the US frets about EC plans to ban the use of hormones in meat and continues to charge its governments with unfairly subsidising the European Airbus.

Meanwhile, the US actually imposed sanctions against Japan this spring as a result of its failure to observe conditions of the bilateral agreement between the two countries on semiconductor trade, an agreement deemed by many experts

to violate Gatt rules. Japan, for its part, is threatening action in the Gatt to protest against a recent European decision to start including imported components in its dumping inquiries over Japanese photocopies and typewriters.

Trade economists say there are two dangers inherent in such a proliferation of disputes. The first is that at some point a bill will roll over into a process of retaliation and counter-retaliation that will tip the world into a major trade war. In practice, such a development is unlikely, because all the world's major trading nations are fully aware of the risks at stake and in the past have usually stepped back from the brink. Yet there remains the risk of an accident.

The second, which is more pernicious, is that the actions of the leading trading powers may undermine the moral climate in which the Gatt round is taking place. There is little point, for example, in the developing countries which are supposed to play a more active role in this round taking a positive stand over the Gatt round when the major trading powers in practice display contempt for the rules of free trade as set out in the Gatt.

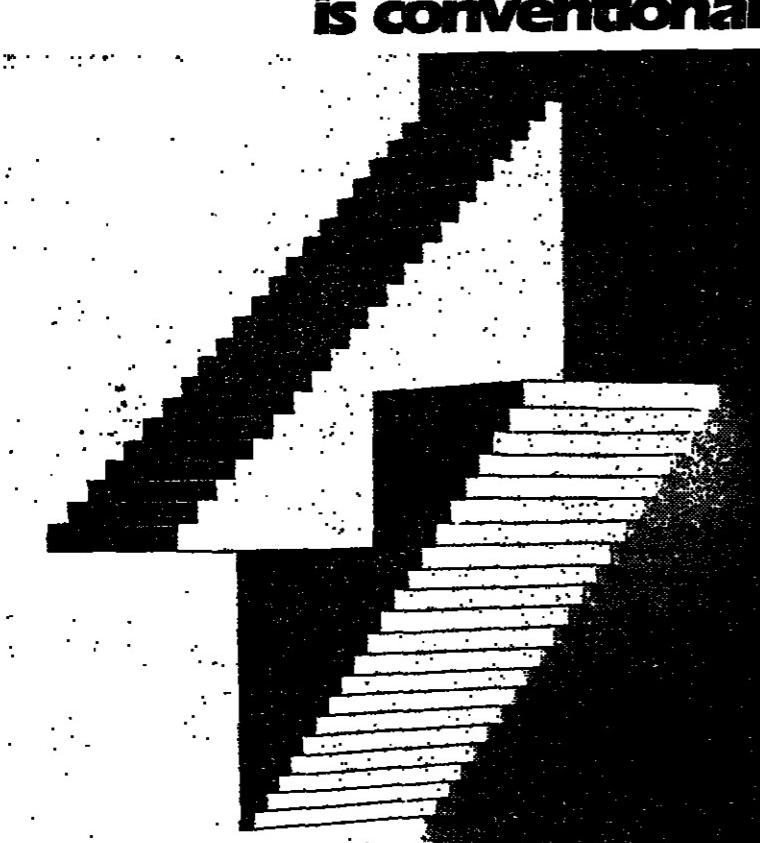
The main influence on the mood of the negotiations they move into the second year is likely to be the trade legislation now being prepared by the US Congress. Draft bills produced by the two houses of Congress are now being reconciled, but some of the proposals they contain have aroused emotions ranging from alarm to downright hostility elsewhere in the world.

Earlier this summer, Mr Willy de Clerq, EC External Relations Commissioner, said the new trade legislation constituted a "unilateral and unacceptable attempt to rewrite the rules of world trade". Senior Reagan Administration officials, such as Mr Clayton Yeutter, US Trade Representative, have warned Congress that some of the proposals, including enhanced protection for the textile industry and measures to require countries with persistent trade imbalances vis-a-vis the US to reduce their exports to that country, will invite damaging retaliation from trading partners.

At this stage it is too early to say how many of the most contentious measures will remain in the final version of the bill, or indeed whether President Reagan will be able to muster sufficient support in Congress to veto such a bill if he so chooses. The general assumption is, however, that the US will move on to a more protective stance.

Peter Montague

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AGRICULTURE IS in crisis virtually the world over. In the rich countries of the developed world, production has increased markedly over the last decade under the twin stimuli of technological innovation, which has increased yields, and the generally high levels of support that governments have given to agriculture.

At the same time, traditional markets have remained stable, or have declined, while new markets have been found only at the cost of heavy export subsidies. Stockpiles have grown rapidly while, overall, the cost of agricultural support has spiralled, creating increasingly untenable pressures on budgets.

Paradoxically, however, the majority of farmers in the rich states have benefited little from this situation. According to one source, 75 per cent of all agricultural aid has gone to fewer than 25 per cent of the area's farmers, who are in fact the larger producers.

These problems have spilled over to the rest of the world, distorting international trade, lowering prices of many commodities produced by developing countries, and leading to growing tensions in international relations as countries compete for markets in increasingly bitter trade wars.

Evidence of the mounting crisis has been accumulating for several years. What is new, or relatively new, is that, under pressure from their treasuries, the industrialised countries are beginning to recognise the need for action.

The crisis is currently most acute in the cereals and dairy sectors, although beef, sugar, rice and a number of other commodities present similar problems.

Wheat production in many of the major OECD countries, for example, though now growing by somewhat less than the yearly 2.1 per cent which prevailed in the 1970s, still increased by between 15 and 20 per cent (Australia) and 40 per cent (European Community) in the five years from 1980-84.

Though the overall rise in production has been modest (largely thanks to land being taken out of cereal production in the US recently), 43 per cent of all wheat produced within the OECD was stockpiled in 1986-7, against 32 per cent five years earlier. Cereal stocks in the US and EC are now nearly 50 per cent higher than they were five years ago.

Agriculture

Stockpiles increase



Even in rich countries things are less serene than they may appear

At the same time, world cereal consumption has slowed down. Within the OECD, which accounts for 30 per cent of world consumption, the increase is now some 0.5 per cent a year. International trade in cereals is stagnant after fast growth in the 1970s, partly because former importing countries, like India and China, are now joining the list of would-be exporters; but also because of slowed world economic growth pressures in developing countries, which has reduced imports.

In the dairy sector, one of the most heavily subsidised within the OECD, stocks of butter and skimmed milk powder (the most easily stored of surplus dairy products) rose to record levels in the mid-1980s, with the EC alone stockpiling 1.1m tons of butter in 1985-6, compared with some 343,000 tonnes in 1981.

As for the cost of agricultural support systems, a recent analysis by the OECD (*National Policies and Agricultural Trade: OECD Policy 1987*) suggests that total subsidies, including price support, income support and indirect subsidies, amount to

about two-thirds of the total value of all dairy produce, and between 20 and 35 per cent of most other commodities.

Estimating costs another way, the report suggests that the US and the EC each spent just under Ecu7,500 in support for each agricultural worker in 1979-80, or Ecu11,000-12,000 per agricultural holder. That sum is certainly greater today, for the EC estimates that total spending on agriculture in the US rose from about \$26bn in 1980 to some \$37bn in 1985, while the EC support costs doubled from \$10.5bn to \$20.5bn in the same period. The latter figure did not include the very substantial sums spent on national farm support by member states.

If the problems facing agriculture worldwide are now much better recognised, there is so far no unanimity as to what should be done about them.

In the last two or three years, both the US and the EC have introduced measures primarily to control production. In the US, for example, schemes to follow land that formerly grew cereals have stabilised output. Much the same effect has been achieved in the EC with the imposition of

quotas on milk production

which were abruptly introduced in 1984 and have subsequently been continued. Cereals prices have also been cut by the EC, although there is a widespread belief that more drastic action, including setting aside land as in the US, will be necessary if production is to be effectively curbed.

Most experts believe, however, that real reform will be impossible within the unwieldy and slow-moving Gatt unless the major subsidising countries can first reach political agreement between themselves. The possibility of an agricultural summit involving the US, the EC and Japan has been mooted by, among others, a number of US senators. They have proposed an agreement on the withdrawal of subsidies on six of the most heavily subsidised commodities - wheat, butter, beef, rice, sugar and cotton - over the next five years.

According to the OECD,

whose report was the result of a five-year analysis, the reform of agricultural policies is only one element in a wider movement and "reform". The report insists that the aim must be to "reduce market distortions arising from support programmes, to make the agricultural sector more flexible and more responsive to world market signals, to reduce costs, to reduce the disparity of benefits between producers as well as to improve international relations in agriculture".

It believes that reforms must change the nature of agricultural support so that it is no longer output-related. This will, it believes, inevitably change the structure of agriculture in the rich states, involving a substantial decline of the resources deployed in the sector. A number of OECD states are tentatively thinking along the same lines. In Britain, for example, there are nascent schemes to make agriculture in less favoured areas much less intensive.

and Japan into action rather than to provide a practical starting point for negotiations. The US proposed the worldwide elimination of all forms of farm support by the end of the century.

The US plan, whose main plank involves the removal of 10 years of all embargoes affecting trade, the elimination of all import barriers over the same period and the harmonisation of health regulations, was immediately labelled as too ambitious and impracticable by EC officials.

The European Commission, which is to table its own proposals by the end of the year, is certain to take a more modest line, possibly more akin to that of the recent OECD report which envisages a 10 per cent reduction in subsidies over a five-year period, with further similar reductions thereafter.

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Bridget Bloom

Oil

Production up and prices stable

AT THE beginning of this year, most of the major oil companies were expecting that crude prices would be highly unstable, with a collapse to \$15 per barrel widely expected within a few months.

By the end of August it was clear that their analysis was sound but their predictions were wrong. Production by the Organisation of Petroleum Exporting Countries had climbed to some 2.5m barrel a day, or nearly 40 per cent above the organisation's agreed ceiling of 16.6m barrels a day.

Stocks were reported to be rising faster than could be explained by the seasonal pickup in advance of the northern winter, and all the evidence suggested that large quantities of oil were still streaming from the Middle East towards markets in the west, despite the depredations of the Gulf war.

Indeed, as the Paris-based International Energy Agency pointed out, Opec production at the end of the summer was at the same level as in the summer of 1986, just after spot oil prices had plunged to the giddy depths of \$30 per barrel, and some Gulf crudes were fetching only \$6 before shipment.

In short, the extensive "cheating" by Opec members which was the root cause of the collapse in prices last year, and which was widely expected after Opec's protracted meeting in Geneva before Christmas, has happened. Kuwait, the United Arab Emirates and Iran have all been substantially above their quotas, and all the signs are that Iraq, which stood outside the agreement, will continue to expand output through its pipeline to Turkey.

Yet the oil price remains remarkably close to the target of \$18 agreed for it by Opec members at the end of June, and which members have allowed themselves a certain tether for cheating, in the knowledge that they will be brought up short as soon as the spot market starts to show serious weakening. Another Opec meeting is announced, which keeps the market uncertain. A patched up agreement, which nobody quite believes, revives the price a little and so the cycle continues.

But the movements, though enough to futures market players and Wall Street refiners, have not perturbed the industry and have scarcely been noticed by the wider world. Indeed, for consumers outside the US, movements of the dollar and the question of its further fall have been much more significant than the spot market price in dollar terms.

For some reason, which remains a puzzle to many outside observers, a general air of confidence in stability seemed to emerge in the spring at about the time that the widely expected weakening in crude prices did not happen. This was shown, not just by the relative strength of oil company share prices, but by the behaviour of oil companies themselves.

British Petroleum's decision to spend more than \$7bn buying the minority of Standard Oil of the US that it did not already own was perhaps the most obvious sign.

No doubt the main factor was the sacking of Sheikh Ahmed Zaki Yamani as Saudi Arabia's oil minister in October 1986, and his replacement by the solid and forceful Mr Hisham Nazer. Although Yamani's departure was greeted at first with some shock and apprehension, it was soon seen as the definitive end of the Kingdom's policy of regaining market share by discounted prices and "netback" deals.

Certainly, Mr Nazer made it clear that this did not mean that Saudi Arabia would revert to the role of swing producer, if that meant a substantial reduction in production. From its agreed quota, as had happened in the summer of 1985, when its output fell to little more than 2m barrels a day or less than half its present rate, Mr Nazer has not had to be called. Instead, he has so far shown himself to be quite successful in putting pressure on erring members.

In this he has no doubt been helped by the rather strange consensus that has developed between Saudi Arabia and Iran despite the increasing rancour of their general political relations. This is symbolic of a wider sense among all Opec members that, despite the onset of the Gulf war, they must be careful how close to the edge they push each other next time.

The growing tensions in the Gulf make it especially hard to predict the politics of Opec. However, an uneasy pattern seems to have been established for more than a year now, in which members have allowed themselves a certain tether for cheating, in the knowledge that they will be brought up short as soon as the spot market starts to show serious weakening. Another Opec meeting is announced, which keeps the market uncertain. A patched up agreement, which nobody quite believes, revives the price a little and so the cycle continues.

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These movements will not do much to mop up the surplus in Opec which could probably produce 10m barrels a day with little extra investment. However, as Norway recognises when it decided to limit the increase in its production, even a small amount could help to tip the balance in the cartel's present

uneasy state of equilibrium. Another mildly stabilising factor is the wide consensus that about \$18 per barrel is the "right" price for oil, even though a fully competitive market would drive the price down to the marginal cost of production, which might be as little as \$5 per barrel for a time.

However, in a market not glutted by oversupply, prices might be somewhere around the present long run marginal cost. As a result of strenuous cost cutting, this has been brought down to the \$17-22 per barrel range for some North Sea projects now under consideration. Though western oil producers would prefer a higher price, \$18 is widely seen as "fair" compromise between the interests of the consumer and the need for producers to generate cash flow for future investment. It is also a price which may

not greatly slow the pace of conservation, though it may not encourage it. This consensus has been re-inforced somewhat outside the US by the effect of the dollar's decline, which has taken some pressure off those oil refiners selling products in other currencies, even though margins are generally low.

However, the cost of converting coal into synthetic oil and of making petrol out of natural gas seems likely to decline, so that non-conventional supplies of petroleum products could start coming on to the market at least as soon as the equivalent of \$30 per barrel in the 1990s, putting, if not a cap, at least a restraining influence on the oil price.

And yet, as the events of 1973-4, 1979 and 1986 all showed, major changes in the oil price, even when they are predictable, take the world by surprise.

Max Wilkinson



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WORLD ECONOMY 9

Anthony Harris on trends in world securities

Now we are getting used to vertigo

As the peak market multiples of the 1960s are approached or surpassed, we are clearly very near the point where a bull market overshoots into financial mania, and may already have passed it - even with hindsight, the moment is hard to define.

IT IS now well over a year since the international investment community began to distrust the Tokyo market. Many fund managers have lost potential profits as a result of what they have had to pay for compensation. Stock gains have also been available in most other markets, until these too have reached levels which arouse the same feeling of vertigo as Tokyo has for so long.

Three years ago the currency markets showed the danger of following trends regardless of the fundamentals. The dollar rose to levels which were obviously unsustainable in economic terms; but the rise went on for so long that many financial managers concluded that the

underlying rules had been changed in some unexplained way. They had not. The result is that Japanese investment managers have collectively lost \$20 billion on their dollar bond holdings while the correction of the dollar's exchange rate which started in February 1985 is still incomplete after nearly two and a half years.

If a widely traded currency can reach nearly twice its equilibrium value as a result of market volatility, security prices can easily diverge much further. Currency misalignment provokes quite strong economic forces making for a correction: profits in the over-valued country are squeezed, and trade

slides into deficit. The overvaluation of securities, on the other hand, tends to appear self-justifying over quite a long period, since its initial impact tends to boost both economic activity and profits.

The effect on activity is difficult to measure, since the so-called wealth effect on spending and saving is a relative newcomer to economic models, and its strength is much debated.

In the UK, for example, consumer spending has been growing closely in line with money incomes, while industrial investment has lagged behind economic growth. However, the wealth effect is still detectable: economists would normally expect the growth of spending to lag behind income gains, while the investment surge which results from strong goods markets and cheap capital is always a lacuna in the economic cycle.

The effect on profits is much clearer. Staff pension funds have achieved such high investment profits that there has been a partial funding holiday for the employer, boosting reported profits. Corporate treasurers have been able to transact at strong credit ratings, to profit in the money markets, and in some countries - notably in Japan - companies have been active large-scale speculators in the securities markets. The dangers inherent in this geared-up speculation became clear with the failure of a small chemical company recently, but the Tokyo market took this *memento mori*

remarkably calmly. Continuing reported profit gains have helped to reassure those who are nervous about high market index levels; but all the effects which produced them will reverse if the market itself reverses. Pension funds will need topping up again, and companies that have been revalued may have to report heavy losses. This is a system based on volatility, and whenever it becomes too extreme, like the ocean swell, produce freak waves.

As the peak market multiples of the 1960s are approached or surpassed, we are clearly very near the point where a bull market overshoots into financial mania, and may already have passed it - even with hindsight, the moment is hard to define. The pattern, on the other hand, is very clear: in financial mania all the normal bull market multiples (the 1960s peaks which are now being scaled again) are left far behind. Prices rise to dizzy heights, and then crash. It is a period of maximum profit opportunity, and maximum risk.

Such episodes have punctuated financial history every half century or so, as have the rather rarer financial panics (though many active traders vividly remember the London panic of 1974, when prices fell faster and farther than in 1929). Students of the market have offered explanations ranging from crowd psychology to the length of the working lifetime of a senior trader, or sought them in mone-

tary theory or in the long technological cycle.

These are all plausible lines to research; but the theory which seems to fit best at the moment relates financial mania to the rise and fall of financial hegemonies. At intervals through history a country which has been the main source of international capital grows eco-

another mania. This risk is clearly greater because of what happened in the 1970s, when the authorities deliberately left it to the private markets to recycle the Opec surpluses through the Euromarkets, and effectively lost control of the system as a whole.

Deregulation in these circumstances is a policy which would have appealed to King Canute; he wanted to prove to his courtiers that he could not control the tides. It is no help at all, however, to central banks charged with keeping the financial structure in good repair. As the markets become more comprehensively international, the power of individual central banks is steadily eroded.

However, the authorities can still influence the system. The persistence of high real interest rates, in strong currency countries as well as weak ones, shows the effort they are making to restrain financial inflation.

This financial baton-passing

seems to be marked with financial mania: the Dutch tulip mania, the South Sea bubble, and the Wall Street boom and crash are all examples. The cause may be the inexperience of the new investors, the fact that world savings tend to rise at such periods of peace. (Indeed, since the fact when world reserves are held in a weak currency, there is a large transfer of wealth from official reserve-holders to private investors.)

Whatever the mechanism, there is clearly a risk that the emergence of Japan as the main source of new international capital will be associated with

As a result, it is now fashionable to assume that the history of the 1929 crash simply cannot repeat itself: "they" would not allow it. This is very far from being a racing certainty; but there is at least a sporting chance that, if history is about to repeat itself, it will replay this time as farce.

Profile: Kiichi Miyazawa

Shy listener keeps calm under fire

THE ELFIN figure of Mr Kiichi Miyazawa, who celebrates his 68th birthday next week, has gradually become familiar on the world stage in the past year.

As one of the prime candidates to succeed Mr Yasuhiro Nakasone next month as Japan's prime minister, it could soon become even better known. As Miyazawa's finance minister, Mr Miyazawa has been the man on the spot each time the dollar has trembled. One day it is seen sitting intently in his Diet seat in Tokyo, fending off the angry salutes of Japanese politicians worried about the effect of the rapidly rising yen on the economy of their constituents. The next, he is seen in Washington, on Capitol Hill, pleading with US officials to provide some support for the dollar, or at the least to stop talking it down.

Mr Miyazawa is also the man on the spot with respect to a number of other foreign pressures on Japan. It is his ministry that is blamed for the still-rigid controls on the country's financial markets. And it is the Ministry of Finance that is dragging its feet on abolishing a number of taxes that discriminate against imports.

For all the pressure on him, he has responded in the past year in the way one would expect of a civil servant turned politician - with calm and humour. When confronted a few months ago about the discriminatory nature of Japan's taxation, he suggested that the simplest way to solve the problem was for people to stop smoking.

Mr Miyazawa will need all his wits in the next few weeks as the campaign to succeed Mr Nakasone swings into high gear. He is in a difficult position, universally acknowledged by business leaders, bureaucrats and political commentators as the best qualified of the three leading candidates for the job, but the least likely to get it.

His qualifications include long experience of international financial affairs, fluency in English and a clearly stated desire to improve Japan's primitive infrastructure.

Mr Miyazawa began his career in the Ministry of Finance in 1941 in the usual way - that is to say, after graduating from the law faculty of the University of Tokyo. He rose quickly to become deputy director of the ministry's banking and insurance bureau. He has no military record. In 1949, he became secretary to the minister of finance. An official profile says: "that he took an active role" in Japan's post-war reconstruction efforts. He was also a member of the Japanese delegation to the 1951 San Francisco conference that negotiated the peace treaty between Japan and the US, ending the US occupation.

Mr Miyazawa left the civil service in 1952 to enter politics, following in the footsteps of his father. In a typical Japanese way, he had other family links to power. His cousin married the son of Zenko Suzuki, who was Mr Nakasone's predecessor as prime minister and former leader of what is now the Miyazawa faction in the ruling Liberal Democratic Party.

He was first a member of the upper house of the Diet, the



Ian Rodger

LUXEMBOURG

Becoming truly European. Sanpaolo-Lariano Bank S.A. (Sanpaolo Group) is the first bank in the world to publish its balance sheet in ECUs. A bet, almost a "challenge", certainly a choice which confirms Sanpaolo's eagerness for Europe to speak a common language: the ECU.

Thinking international

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WORLD ECONOMY 10

The US

Deficit on the decline

AFTER A scare in the spring when eroding confidence in the dollar sent interest rates spiralling upwards, the US economy is now on track to establish a new record for the longest uninterrupted cyclical upswing in the post-war period.

Private economists, echoing the confidence of Reagan Administration officials, are predicting that the real economic growth will hit 2.5 per cent, and that 1988 will see a ninth successive year of expansion.

It is a projection that warms the hearts of Republican members of Congress and Republican candidates who fancy their chances to replace the retiring president and maintain their party's grip on the White House for a third consecutive four-year term.

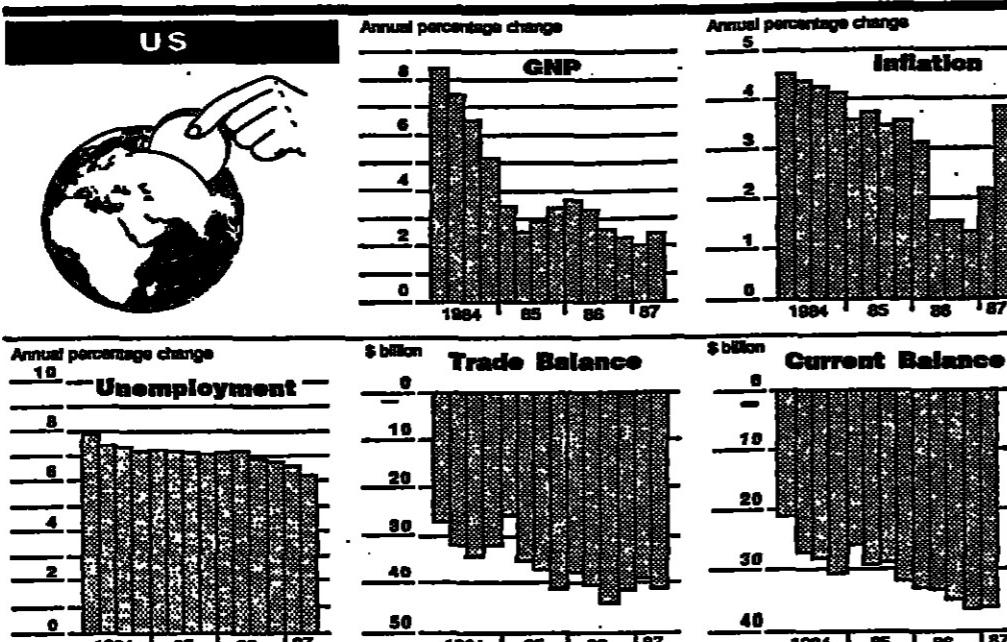
For it holds out the possibility that, in the run up to the congressional and presidential election next year, the performance of the economy will not be to the liability for their party that they have feared and the Democrats have hoped.

Although the forecasters are projecting continued expansion, an unemployment rate nationally close to the current level of 6 per cent, and an inflation rate which should range around 4 to 5 per cent in 1987 and 1988, they are not doing so with very much confidence.

The slump in the dollar and the run up in interest rates in the spring served as a reminder of just how fragile these forecasts are, a warning that was repeated in the last few weeks in August.

Once again the dollar plunged, and the New York bond market collapsed, this time in response to news that the trade deficit had risen to \$15.7bn. And once again the Federal Reserve (this time under its new chairman Mr Alan Greenspan) was forced to come to the rescue, this time by raising the Discount Rate to 6 per cent, confirming the market's fears that the long cyclical downturn in interest rates since the start of the decade is over.

Behind the projections of further growth through 1988 is the judgment that the huge US trade deficit is now beginning to decline, imparting forward momentum to an economy which badly needs to see exports and capital spending replace the consumer and the government as the driving forces behind the expansion.



Were it not for the fact that, in volume terms, the trade deficit is already falling, a recession could correct the huge trade and fiscal imbalances threatening the world economy in an orderly way, and without precipitating a world wide recession.

In part, this lack of confidence reflected the evidence that US inflation was showing signs of revival. In the first two quarters inflation was running at around 6 per cent. The question now is whether this was just a temporary upturn or is underway in the United States, he maintains.

That the trade deficit in nominal terms - a monthly merchandise trade figure which attracts so much attention - has yet to reflect the underlying improvement of the merchandise trade deficit hit a new record of \$15.7bn in July reflects the fact that the higher price of imports, as a result of the dollar's decline, for a while offsets the volume gains.

But how certain is it that export-led growth will rescue President Reagan from the consequences of the folly of his fiscal policy?

The alarms in the foreign exchange and bond markets this year - which have sent long-term Treasury bond yields to 9.5 per cent, more than two full percentage points above their level when the year began - have underscored just how little confidence there is in the financial markets that the US and the other industrial countries will correct the huge trade and fiscal imbalances threatening the world economy in an orderly way, and without precipitating a world wide recession.

insulation of foreign debt. The foreign investors, whose continued willingness to buy dollar investments, is essential if the growth of the US economy is to continue at most economists project, already have to accept that, in all probability, Washington will not address before the elections the root cause of America's immediate economic difficulties: a federal budget deficit, set to start rising again after the fortuitous \$60bn decline to around \$160bn expected for 1987.

They can only hope that, in the next few weeks, wiser counsels will prevail, and that congressional hawks do not stampede their colleagues into passing overtly protectionist trade legislation.

As the mini-boom in the dollar's value on the foreign exchanges in the summer suggested, it is by no means a foregone conclusion that the US expansion will succumb to eroding confidence in the financial markets, particularly if foreign central banks continue to be so willing to commit fortunes to stabilising the US currency. One surprise in the past two years has been just how successful government intervention has been, in helping to smooth the dollar's decline, and the Government has sought out projects which do not involve expensive land purchases.

The combination of the removal of the J-curve effect and the stimulus to imports provided by the higher yen and higher oil prices has enabled Japan's trade surplus to drop rapidly in the past few months. In August, for example, the surplus was a third lower than it was in August 1986. Some private sector analysts believe it may fall to \$60bn in the current fiscal year to March 31, 1988, considerably lower than the Government's official forecast of \$81bn made below last year's record \$162bn trade surplus.

The importance of the decline of the trade balance can hardly

too be over-emphasised. Japanese officials hope it will defuse a lot of the trade friction that has been threatening to cause a lot of damage to the Japanese economy. It may also lead to a change in sentiment in the foreign exchange market that would reduce upward pressure on the yen.

Meanwhile, the Government has moved quickly this year to implement a Y\$6,000bn package of economic stimulative measures.

There is some debate

over how much of this Y\$6,000bn is really new money and over the impact it will have. In the past, the Government has been slow in implementing its stimulative packages, and much of the money earmarked for public works has been wasted on high land purchase prices.

However, this time, extra efforts have been made to encourage local authorities to spend, and the Government has sought out projects which do not involve expensive land purchases.

This has helped provide a stimulus to domestic demand, although it is now clearly gathering momentum simply because of the rapidly growing affluence of the Japanese people.

Department store sales, for example, grew at nearly 10 per cent last year and have remained strong so far this year.

Housing starts were up 18 per cent in the first half.

Industrial production has been slower to recover, but it

is now on the mend. At the end of May, the seasonally adjusted mining and manufacturing production index stood at 102.0 (1980=100), compared with a peak of 123 in December 1986. However, it jumped to 105.4 in June, the highest monthly rise in six years, and added a further 0.4 in July. The Ministry of International Trade and Industry (MITI) is forecasting further growth for the next several months.

Even more encouraging, private sector capital spending has begun to pick up. The Government's Economic Planning Agency forecast in August that plant and equipment investment this year would rise 6.5 per cent compared with a drop of 0.3 per cent last year. Until recently, most forecasters expected that investment by manufacturers would continue to drop after last year's fall of 5.8 per cent, but now marginal growth in manufacturing investment is showing up in some surveys, showing that many manufacturers believe they can live with the high prices.

Corporate profits too have been rising. According to the Ministry of Finance, Japanese pre-tax profits

rose 10 per cent in the April-June quarter to a record Y7,499.8bn. The Nomura Research Institute has predicted that pre-tax profits of manufacturing companies will soar by 31 per cent in the current fiscal year, because of increasing do-

wns and firmer prices.

The result is that most forecasters now expect the economy to grow at least 3.5 per cent in real terms in the current fiscal year. This is a considerable improvement not only on the 2.6 per cent growth last year but also on the consensus among economists a few months ago that growth this year would be only about 2.5 per cent.

The clouds on the Japanese economic horizon concern inflation and unemployment.

Money supply (M2 plus treasury bills) has been growing at over 10 per cent in recent months, and the Bank of Japan has become increasingly anxious about the possibility of a fresh outbreak of inflation. Some analysts believe that is why the central bank seemed reluctant to intervene in the currency markets last month in defence of the yen. However, inflation has so far been limited to share and land prices, and government officials remain confident that there will be no bottleneck inflation caused by the resurgence of domestic demand.

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Ian Rodger

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Japan

Pessimists get it wrong

TO THE surprise of most forecasters, Japan's economy is suddenly recovering strongly. Industrial output is rising, partly in response to a major government stimulus of domestic demand, and so forecasts of capital spending and corporate profits are regularly being revised upwards.

Mr Akio Kono, chief economist of UBS Phillips and Drew in Tokyo, said recently of the recovery: "It is a big surprise. The recovery is much stronger than we had previously thought. Real GNP growth in the second half will be 5 or 6 per cent, and the recovery will continue well into 1988."

Analysts are also optimistic

that inflationary pressures will be contained, even though the long downward trend of interest rates has now finally come to an end. Until a couple of months ago, it looked as if the slowdown in growth which had hit the Japanese economy in the autumn of 1986, when the yen started to rise, would continue for some time. The trade surplus remained stubbornly high, upward pressure on the yen-dollar exchange rate was bursting out from time to time, and there was widespread scepticism that the Government would deliver on its latest promises to stimulate the economy.

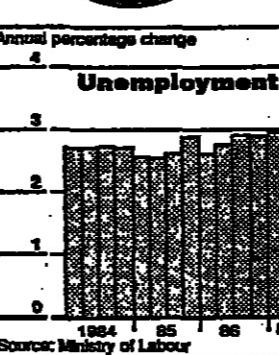
However, the pessimists have been proved wrong on all counts. The yen, thanks to occasional monetary interventions by the Bank of Japan in foreign exchange markets, has remained remarkably stable in the past year, moving for the most part in the Y140-155 to the dollar range. And because the yen has stopped appreciating, the so-called J-curve effect has finally begun to wear off Japan's trade figures. (The J-curve describes the tendency of the trade surplus to widen in the initial aftermath of a currency appreciation, because foreign buyers have been waiting for public works to be completed.)

They can only hope that, in the next few weeks, wiser counsels will prevail, and that congressional hawks do not stampede their colleagues into passing overtly protectionist trade legislation.

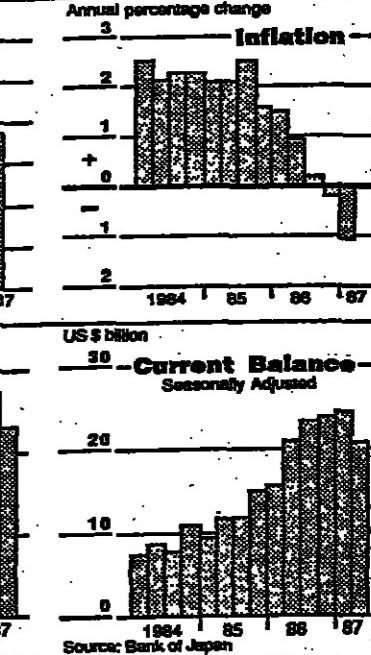
As the mini-boom in the dollar's value on the foreign exchanges in the summer suggested, it is by no means a foregone conclusion that the US expansion will succumb to eroding confidence in the financial markets, particularly if foreign central banks continue to be so willing to commit fortunes to stabilising the US currency. One surprise in the past two years has been just how successful government intervention has been, in helping to smooth the dollar's decline, and the Government has sought out projects which do not involve expensive land purchases.

The combination of the removal of the J-curve effect and the stimulus to imports provided by the higher yen and higher oil prices has enabled Japan's trade surplus to drop rapidly in the past few months. In August, for example, the surplus was a third lower than it was in August 1986. Some private sector analysts believe it may fall to \$60bn in the current fiscal year to March 31, 1988, considerably lower than the Government's official forecast of \$81bn made below last year's record \$162bn trade surplus.

The importance of the decline of the trade balance can hardly



Source: Ministry of Labour



Source: Bank of Japan

mestic demand and firmer prices.

The result is that most forecasters now expect the economy to grow at least 3.5 per cent in real terms in the current fiscal year. This is a considerable improvement not only on the 2.6 per cent growth last year but also on the consensus among economists a few months ago that growth this year would be only about 2.5 per cent.

The clouds on the Japanese economic horizon concern inflation and unemployment.

Money supply (M2 plus treasury bills) has been growing at over 10 per cent in recent months, and the Bank of Japan has become increasingly anxious about the possibility of a fresh outbreak of inflation. Some analysts believe that is why the central bank seemed reluctant to intervene in the currency markets last month in defence of the yen. However, inflation has so far been limited to share and land prices, and government officials remain confident that there will be no bottleneck inflation caused by the resurgence of domestic demand.

Corporate profits too have been rising. According to the Ministry of Finance, Japanese pre-tax profits

rose 10 per cent in the April-June quarter to a record Y7,499.8bn. The Nomura Research Institute has predicted that pre-tax profits of manufacturing companies will soar by 31 per cent in the current fiscal year, because of increasing do-

West Germany

Deregulation is on the way

GERHARD STOLLENBERG, the West German Finance Minister, must sometimes feel like the boy who made good in spite of his deadbeat family. Everyone wants something from him.

The Americans never seem to tire of demanding that West Germany does things to boost domestic demand. The French have just succeeded in drawing the Bundesbank closer towards automatic support of weak currencies in the European Monetary System (EMS). At home Mr Stoltenberg seems to have to constantly put up with demands from those who complain that Bonn is the blight on European Community price cuts, or to the aerospace industry to pay for new Airbus models.

And money is tight. Compared with 1986, federal income in the first half of this year fell DM140m to DM114bn. Income from Bundesbank profits has fallen dramatically - from DM12.7bn in 1986 to DM7.3bn last year - and the sluggishness of the economy has also kept tax receipts nearly 2 per cent below target.

Next year, the Finance Minister has had to make provision for an 11.5 per cent increase in new federal debt - to DM29bn - after scoring impressive successes in the budgeting process down from DM27bn in 1986.

Even the optimists believe that Europe's richest economy will grow no more than 2 per cent this year. Many leading West German economists say a more realistic forecast would be about 1 per cent. Given the country's apparent political inability to break down its multitude of monopolies and cartels, and to make any decent law, in the DM120bn-a-year subsidy bill, pessimists argue that West Germany must be heading for a fall of sorts.

It is probably not. The country is extremely well run, but it is true that, for the first time since the end of the second world war, West German leaders are having to consider making major changes in the way the country works.

Faithful old monopolies like the Bundespost, the cartel of electricity utilities, and even Lufthansa the national airline, are becoming harder and harder to defend.

The country's banking and insurance systems, largely profitable and virtually closed to outsiders, are under pressure to open up not just because foreigners are queuing up to become stockbrokers or to make housing loans, but because West Germany cannot grow and

compete as a financial centre until it begins to behave like all the others.

Subsidies are under attack. West German politicians want some kind of a year-long bidding exercise from farming to the production of Mercedes-Benz cars, and despite all the promise of the present government, the bill is growing.

Cutting subsidies is where Mr Stoltenberg and the Government first have a chance to show what they are made of, but deregulating the country cannot be far behind, even if it is to be done in a very deliberate, thoughtful way.</

WORLD ECONOMY 11

The UK

Even neutrals are optimistic

BRITAIN IS not used to winning plaudits from international organisations for its economic performance. After decades of relative economic decline, in which its living standards have been overtaken by those of a string of smaller industrial nations, it is more used to referring to the "British disease".

But last month's report on the country's economic outlook, from the Organisation for Economic Co-operation and Development, underlined some of the optimism that has now crept into the minds of neutral observers as well as government policymakers.

Despite the importance of the North Sea, Britain, the report said, had coped better with the impact of lower oil prices than many other industrial nations. Output growth in 1987 is likely to exceed that for most other [OECD] member countries. Recent developments also compare favourably with the disappointing long-term performance of the United Kingdom.

The OECD did not ignore the problem of official unemployment figures of 3m, a worsening trade deficit and earnings running far ahead of an inflation rate already above that of the country's main competitors.

And in the carefully-coded language, typical of international organisations, it suggested that the recent successes were not due to rigid adherence to the policies first introduced by the Conservative government in 1979.

Instead, the faster growth rate

reflected a new flexibility and pragmatism in British policy-making, far removed from the mechanistic monetarism favoured eight years ago.

The growth rate is certainly impressive. Increases in output have averaged just over 3 per cent since 1982. For this year, Treasury economists are now expecting a figure of closer to 4 per cent.

That is likely to compare with just over 2 per cent in the 12-nation European Community as a whole, and with perhaps little more than 1-1.5 per cent in West Germany or France. It will also put Britain ahead of Japan and the US, both of which expect growth of around 3 per cent.

Manufacturing exports, the traditional weak link in Britain's performance, have staged a revival. The more pessimistic forecasts, that the country would face a massive current account deficit as a result of the halving of North Sea oil revenues, have receded.

The impressive performance of manufacturing industry dates back to last autumn when the Government allowed a sizeable fall in the pound's value. In a direct reaction to the oil price collapse earlier in the year.

With the inflationary impact of the devaluation offset by lower fuel prices and the international commodity markets, the result was one of the few successful devaluations in recent history.

Some of the resulting competitive gains were eroded when

sterling was allowed to rise again early this year and export growth has slowed. But the Government's subsequent commitment to exchange rate stability at around present rates has helped underpin industrial confidence.

Investment, which was abysmally low in 1986, appears to be picking up in response to the more stable environment, while productivity is rising strongly, offsetting temporarily at least the impact of higher wage costs elsewhere.

A good deal of the improvement in productivity is cyclical - a result of the strong bounce in output since early last year. It also reflects the fact that much of industry's most efficient capacity was scrapped during the massive slump in output during the 1980-81 recession.

There are signs, however, of a more underlying improvement in productivity, perhaps pushing up the annual growth rate in manufacturing to the 4 per cent or so typical of the 1980s, against a figure of 1 per cent or less seen in the late 1970s.

The output and productivity gains have been accompanied by rising corporate profitability. The rate of return on industry's capital, which hit a low point of 5.7 per cent in 1980, is expected by the OECD to average 8.5 per cent this year.

The strength of the economy - and a tilt towards consumer-led demand - has also been reflected in a steady improvement in the Government's finances, despite

a steep decline in oil revenues and still-rising public spending. Mr Nigel Lawson, the Chancellor, has been able both to reduce the public sector financial deficit to about 2.5 per cent of GDP and to announce progressive reductions in tax rates.

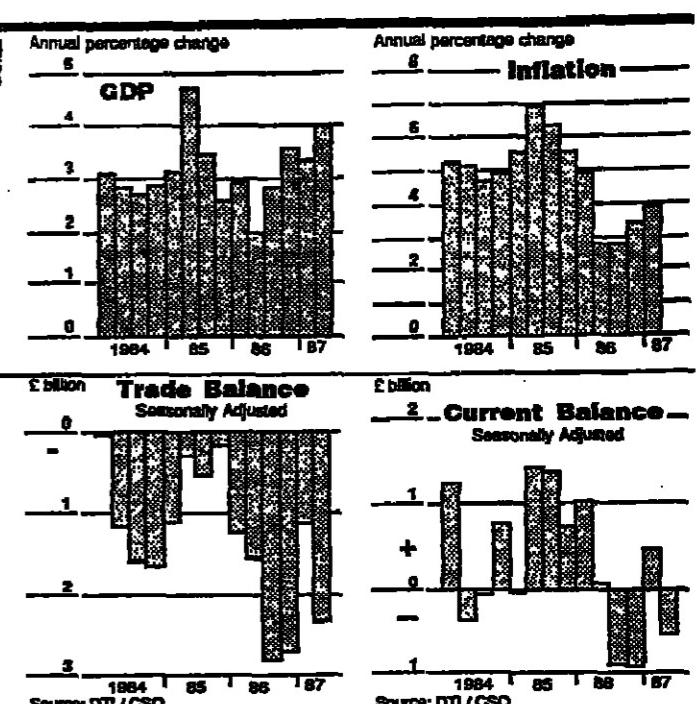
A further reduction in the basic rate of tax, from 27p to 25p, is widely expected in next year's Budget, as are cuts in top rates which at present range from 40 to 60 per cent.

Such a snapshot of the economy, at its best, however, should not be allowed to obscure the medium term problems that still have to be faced. As the OECD comments: "There is no reason for complacency... These appreciable developments follow a long period of relative decline and occur against the background of an unsatisfactory performance of other major economies."

To put that further in perspective: an OECD last month by the respected National Institute for Economic and Social Research indicated that labour productivity in the manufacturing sector is more than 2½ times as high in the United States as in Britain. In West Germany it is nearly 80 per cent higher, and in Japan 75 per cent higher.

And there are several outstanding concerns. The dependence, so far at least, of economic growth on rapid increases in consumption may translate into a serious balance of payments constraint.

Despite the high level of unemployment, the pace of earnings growth has been stuck at between 7.5 and 8 per cent for several years, leaving the core inflation rate at around 4.5 per cent. A downward shift in earnings and prices is seen by the OECD as essential, both to hold out the prospect of any sizeable reduction in unemployment and to achieve a sustainable external position.



Source: DTI/CBO

Source: DTI/CBO

Source: DTI/CBO

Source: DTI/CBO

Without it, Britain could find itself with an "overheating" economy while 10 per cent of its workforce are still without jobs.

Philip Stephens

France

Setting a new course

DESPITE A sudden and still unexplained attack before the summer holidays of popular faith over the declining competitiveness of the national economy, France still enjoys a comparatively favourable position vis-à-vis its main trading partners.

The economic situation has, it is true, deteriorated somewhat since last year, but as the OECD points out in its mid-year assessment, Economic Outlook, "a number of underlying trends still point in the right direction".

The deterioration is clear-cut: activity has slowed, while unemployment has risen and inflation has re-accelerated. On the other hand, the positive elements are also clear: wage growth is expected to remain moderate, at least partly because of the rise in unemployment; and the rise in unit labour costs should be among the lowest among the major OECD countries.

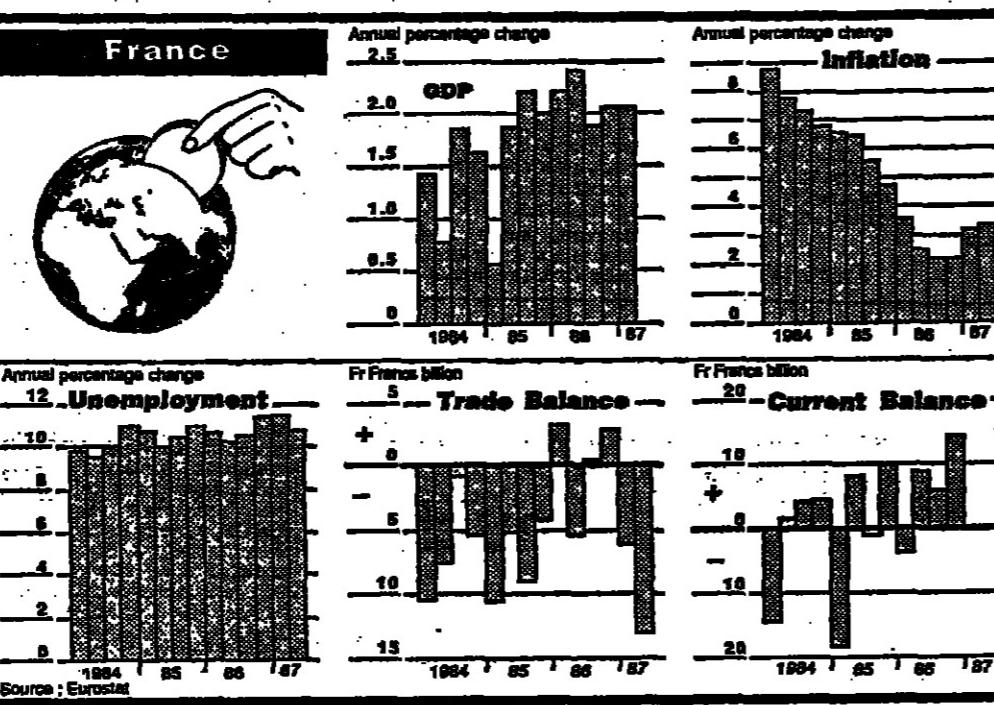
Improving external competitiveness should make it possible to stem the loss of export market shares, at least in European markets; and the strong growth in profit that took place last year should prompt companies to step up their investment.

And yet in the political context of the spring presidential election campaign, which in practice has been under way ever since the general elections of March last year, the indications of economic downturn seem more salient than the symptoms of underlying strength:

- The growth rate of GDP is expected to slow this year almost by a full percentage point, from 2.2 per cent to 1.3 per cent;
- Total employment is forecast to decline by 0.5 per cent, raising the rate of unemployment from 10.7 per cent to 11.2 per cent;

- The rate of inflation is expected to rise from 2.1 per cent to 3.5 per cent;
- The surplus in the current balance of payments, which reached FF123.6bn in 1986, is likely to disappear in 1987 and be replaced by a bare equilibrium;

- The deterioration in the external balance is partly due to a decline in exports of arma-



Source: Eurostat

WORLD ECONOMY 12

Profile: Michel Camdessus

Gallic hands prove safe enough

WHEN MICHEL Camdessus, the head of the French central bank, took over from his fellow countryman Mr Jacques de Larosiere as managing director of the International Monetary Fund earlier this year, those inside the secretive Washington-based institution were under no illusions about the daunting challenge he faced.

Today, however, even some of those IMF officials who had reservations about the choice are saying privately that perhaps their initial judgments were wrong, and that Mr Camdessus may prove to be the best man for the job at this point in the IMF's history.

Arguably, no managing director of the IMF has taken office amid such controversy and at so difficult a moment in the institution's evolution.

In part, it was the fact that the issue of who should replace Mr de Larosiere developed into such an unseemly public fracas that accounted for the controversy surrounding the appointment.

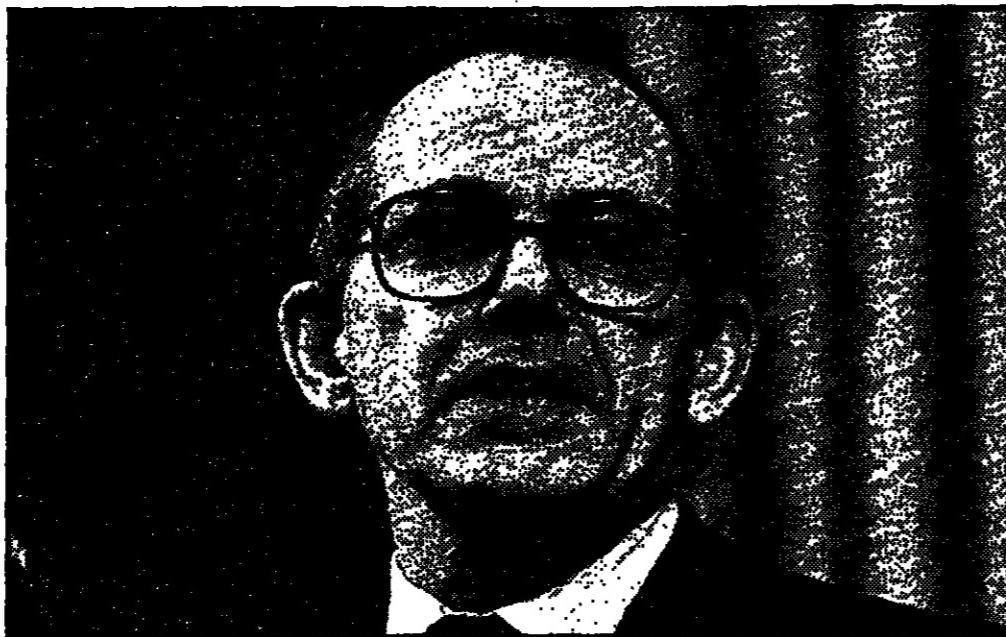
The European countries, who by tradition nominate the fund managing director, were unable to decide among themselves whether they would prefer Mr Camdessus or his chief rival Dr Onno Ruhing, the Dutch finance minister, to fill the job; and Dr Ruhing, somewhat surprisingly, mounted a public campaign for the post, a campaign which backfired.

The opposition to Mr Camdessus focused in part on the fear that the IMF managing directorship was in danger of becoming something of a French preserve at a time when several other top international monetary jobs are also in gallic hands.

But there was also concern that Mr Camdessus, a man who had won a reputation as a friend to the developing world during his tenure as chairman of the Paris Club (the agency which renegotiates official debts with developing countries), would not be a tough enough leader at the IMF.

The fact that several major developing countries favoured him, and eventually were decisive in ensuring his selection, only deepened the reservations among some of the more conservative industrial countries.

But there was more to the con-



Mr Michel Camdessus has worked through the Paris Club to help Egypt, say officials

troverey than just the questions about the economic policy prescriptions of the man. Mr Camdessus's appointment came at a time when the question of the future role of the IMF itself, at least so far as its involvement in the Third World debt crisis is concerned, was also being hotly debated.

The initial crisis phase of the debt problem was clearly passed, and the authoritarian style of IMF leadership provided by Mr de Larosiere needed to change. Not only was IMF crisis management not up to the task of forcing commercial banks to commit large sums of new money to debt-burdened borrowers, the IMF itself had, in the words of Mr Paulo Sotero, a leading Brazilian journalist, become "bastardised" in the eyes of the debtor nations.

The credibility of the IMF recipe for economic rehabilitation, in the eyes of those nations who were being asked to apply the IMF medicine, was worn out. It was recognised therefore that the new managing director, if it was decided that the institution should continue to play a role in the debt crisis, would

need to effect a subtle transition in the its role.

That transition would require the IMF, an institution which has essentially had a short-term, time horizon when it has lent to countries in economic difficulty, to adapt its operations to the reality that the debt crisis is a long-term problem.

To do this, it will need to put greater emphasis on stimulating economic growth in the longer term, without losing sight of the fact that its essential character is that it lends on condition that borrowers take the tough economic adjustment decisions which are also needed to improve their economic performance.

Were it to modify too much the conditions under which it provides funds, the discipline of its economic policy prescriptions would be eroded, undercutting the value of the "seal of approval" that it can bestow on a borrowing country's economic policies, and which has been one of the foundations that private lenders have relied on in providing more funds.

Conversely, if it fails to modi-

fy its lending conditions to take into account the long term nature of the debt problem, its stature with the borrowing countries would diminish further undermining its usefulness in the eyes of already sceptical creditors.

The fact that its major providers of funds, the industrial countries, are not in the mood to commit substantial new financial resources to the IMF, to make it easier for it to take a longer term view of how the economic adjustment process in borrowing countries should work, further complicates the task of changing its mode of operation.

Even before Mr Camdessus came onboard there were signs, in the IMF programme designed for Mexico and in the intensely controversial discussions over the problem of what role it should play in trying to help Egypt deal with its economic problems, that the IMF's role was changing.

Under Mr Camdessus, the signs of change have become more evident. Officials say, for example, that he has worked

through his old bailiwick, the Paris Club, to get lender governments more deeply committed to trying to help Egypt tackle its problems in a time horizon which stretches beyond the typical IMF programme.

In the weeks before the Venice summit, convinced that the IMF needed an active role in Africa (not least because of the large sums it has lent there and the danger that they could turn into losses), he came up with a bold proposal to establish a new \$7bn fund to finance the IMF's continuing in-volvement there.

This initiative was seen as evidence both of his readiness to take high-risk initiatives and of the determination and skill with which he can pursue his goal. He succeeded in getting the support of the heads of state at the Venice summit - the move after reportedly out-manoeuvring a sceptical US Treasury. Whether he will succeed in bringing the initiative to fruition remains to be seen however.

Unlike his predecessor - who hid his personal warmth from his staff and the people he dealt with, drove the IMF bureaucracy mercilessly, and held the reins of power tightly in his own hands - Mr Camdessus applies his personal charm to try to achieve his goals. But he does not shrink from tough decisions.

For example, with very little fanfare and without the sorts of public rejoicing which his predecessor enjoyed, he has carried out a sweeping reform of the IMF staff.

One only has to look at the storm clouds on the horizon, the continuing refusal of Brazil to

negotiate a programme with the IMF, the threat that Argentina will take a much tougher line vis à vis its creditors, to see that Mr Camdessus's term as managing director is likely to be as exciting as Mr de Larosiere's; perhaps even more so, if the United States finds itself forced to turn to the IMF again for funds.

Unlike Mr Barber Conable at the World Bank, however, Mr Camdessus's first months in office have inspired confidence that the institution is in good hands.

Stewart Fleming

Profile: Alan Greenspan

Seeking credibility in Volcker's shadow

ONE MONTH after taking office, Mr Alan Greenspan, the Republican chairman and former chairman of the Council of Economic Advisors under President Gerald Ford, who replaced Mr Paul Volcker as chairman of the Federal Reserve Board, moved to underline his rhetoric with a practical demonstration of his anti-inflationary zeal.

With the financial markets speculating that the new chairman had already tightened monetary policy, or was on the verge of doing so, the Fed announced on the morning of Friday September 4, ahead of the long Labour Day holiday weekend, that it was increasing its discount rate by half a percentage point to 6 per cent - the first such increase since April 1982.

It is a move which has been welcomed by Wall Street

and its friends on Wall Street. One of the biggest challenges facing him at the central bank is to emerge from the shadow of his legendary predecessor and build credibility in the world's financial markets as a man who will be no more tolerant than Mr Volcker of inflationary pressures.

For, at a time when the huge US current account deficit has made the economy dependent on foreign capital, and fiscal policy remains stalemate, it is the credibility of the Fed's monetary policy, and therefore of the chairman of the central bank, that is Washington's strongest bulwark against an economic disaster.

There can be little doubt that the unanimous decision, by Mr Greenspan and three of his colleagues on the Fed board, that a discount rate increase was called for will have helped to reassure some sceptics. They have been suggesting that the new Fed chairman, in part because of his desire to see a Republican elected president next year, would not act as decisively as his predecessor in trying to prevent inflation getting out of control again.

Indeed, some Wall Street economists were quick to conclude that the move signalled

Mr Alan Greenspan: decades of experience

that the Fed was ready to move to fight inflationary expectations. It could indeed, they argued, quell the financial market's fears about Mr Greenspan's own anti-inflationary zeal.

But this must remain an optimistic assessment. The test imposed by the discount rate decision was one which it would have been difficult for either Mr Volcker or Mr Greenspan to pass. More difficult judgments almost certainly lie ahead.

Moreover, if the new Fed chairman is to emerge as a figure as influential on the world stage as his predecessor, and therefore to help provide the economic policy leadership which increasing international interdependence requires from the US, he will have to do more than merely draw upon the knowledge he has gathered as an economic consultant and an adviser to Republicans; president.

The 61-year-old Mr Greenspan brings to the job decades of experience as an economist. It was in 1963 that he set up his economic consultancy firm in New York, Townsend Greenspan. Over the years he has built a reputation as an expert economic forecaster, and a man who immerses himself in the intricate details of economic statistics in order to come to his judgments. There is little doubt that he knows far more about the US economy, particularly about American industry, than any of his peers, and certainly more than Mr Volcker.

He is also a man who has, in the past, demonstrated his conviction that inflation is indeed a scourge that cannot be tolerated if the economy is to function efficiently.

The decision by major US and banks dramatically to increase their provisions against sovereign debt looks, at first sight, like welcome realism, but the risk is that it will lead to a hardening of their position in future debt negotiations.

That would coincide with increased evidence of a steady erosion in the industrial countries of the political resolve and support needed to push ahead with structural adjustment programs - a trend underlined by the recent elections in Argentina.

"Adjustment programmes involve difficult choices for governments, and political support cannot be sustained unless adequate financing is made available," the World Bank concluded in its annual report.

The problem is that the Industrial world needs to do a lot better than muddle through with a 2.5 per cent growth rate to offer any realistic prospect of that happening.

Rightly or wrongly, he is viewed with suspicion by many on Wall Street, and of course by Democrats on Capitol Hill, because of his Republican roots. Both the markets and some Democrats worry that he, and a Fed board consisting entirely of people appointed by President Reagan, will run an easy monetary policy aimed at keeping the economy rolling forward in the run up to the 1988 elections.

While the September decision to raise the discount rate begins to address this doubt - indeed, it may have been influenced in

On a new course

Continued from page 11

liberal economic policies) does

The suddenness and the sharpness of this conversion may go some way to explain hesitations in the corporate sector over fixed investment. And yet it was the outgoing Socialist government which started the twin trends of deregulation of certain financial markets, while the incoming centre-right government has gone full steam ahead in dismantling exchange controls (the favourite stand-by of interventionist and protectionist governments), and in privatising not just industrial and financial companies, which had been nationalised by the preceding Socialist government, but also companies which had been nationalised in the immediate aftermath of the Second World War.

The implication, therefore, is that France is set on a new course of broadly liberal mac-

roeconomic policies, and that this course will not be significantly diverted by conjunctural developments. The new consensus is that France, after all, is not an imperial power with Colbertist ambitions to control an expansionist destiny, but rather just another European country

among a group of European countries, some of which may be more competitive than France.

Such an egalitarian view is obviously not comfortable for the French, but it seems to be slowly gaining ground in France. If so, one should assume that the initiatives of the centre-right government will prove relatively durable, unless by chance an abrupt unwinding of the American hegemony and balance of payments deficits should lead to a hard landing and an abrupt intensification of the trade conflict between Washington and Europe.

Ian Davidson

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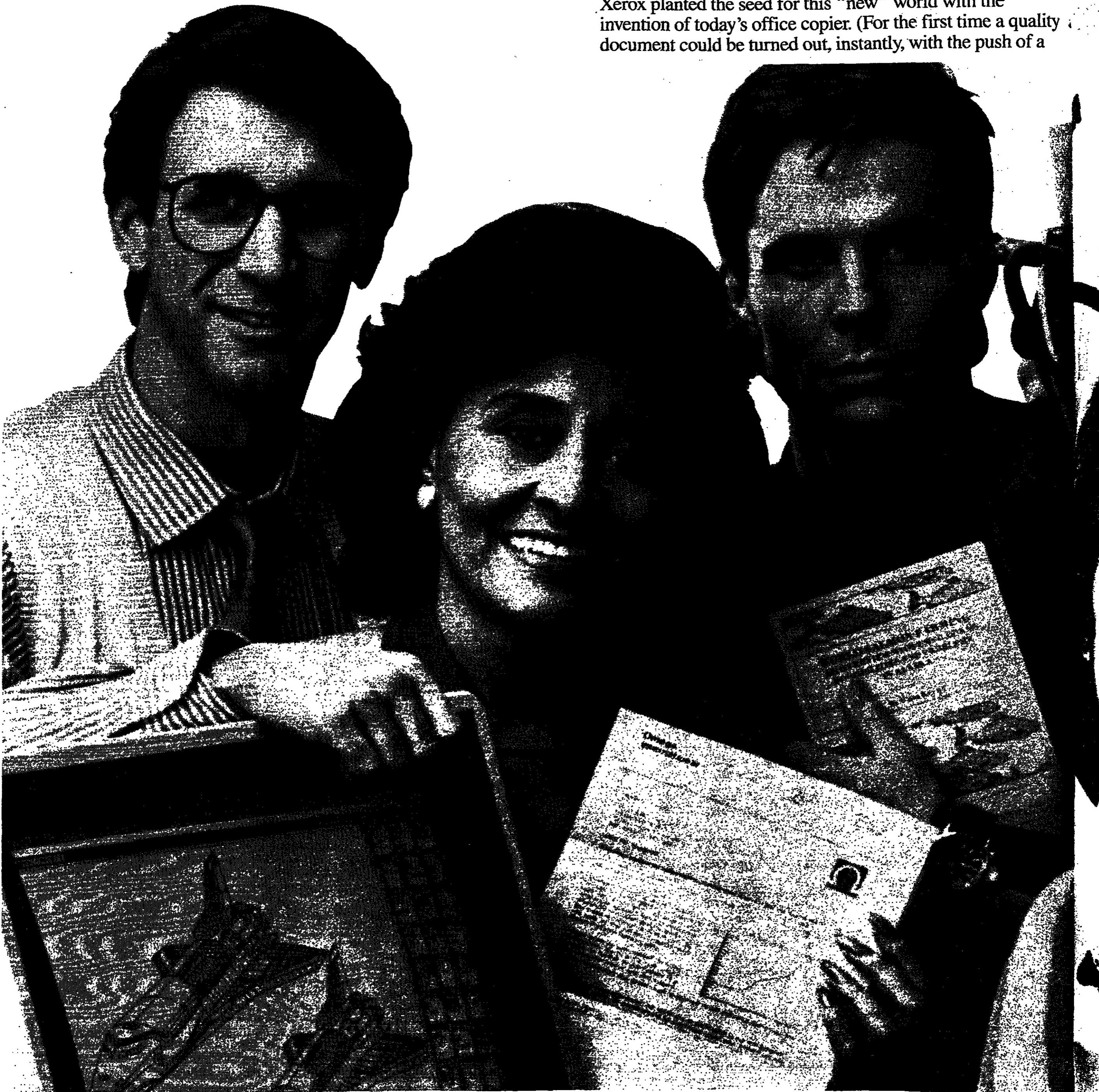
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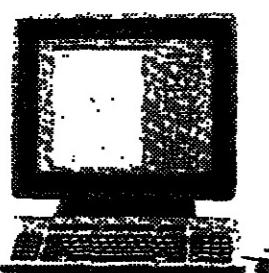
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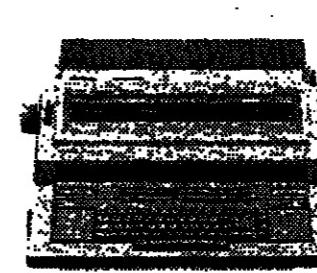
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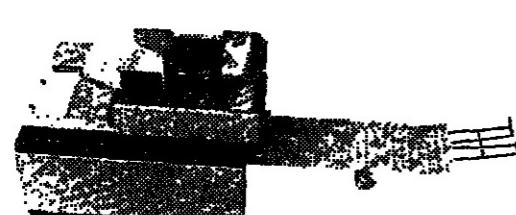
We communicate.

Xerox Communications 20
Network
Xerox Communications 80
Network
XNS for DEC's
VAX Systems



We type.

Xerox 575 Typewriter
Xerox 6010 Memorywriter
Xerox 6015 Memorywriter
Xerox 6020 Memorywriter
Xerox 630 Memorywriter
Xerox 645 Memorywriter
Xerox 645E Memorywriter



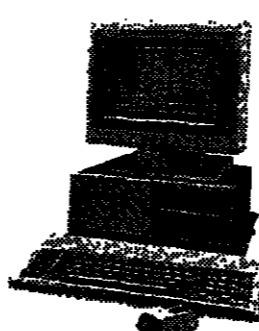
We mail.

Cheshire 595 and 596
Cheshire 765
Folder/Inserter
Cheshire 742
List Management System
Cheshire 750 II Binder
Cheshire Addressers
Cheshire 762 Labeler



We scan.

Kurzweil 4000 Intelligent
Scanning System
Kurzweil Discover 7320
Intelligent Scanning System
Xerox FaxMaster Software



We publish.

Xerox Desktop Publishing
Systems
Xerox Documenter System
Xerox Publishing
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Xerox Ventura
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Team Xerox. We document the world.

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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Monday September 28 1987



INTERNATIONAL BONDS

Determined search for elusive retail investor

"A WEEK'S a long time in the Eurobond market; after all, seven days ago we were saying the Eurodollar sector was coming alive again," commented one dealer gloomily on Friday.

The week before last ended on a cautiously optimistic note for the Eurobond market, since two large dollar issues for Italy and Sweden had been launched successfully. So some dealers were declaring that retail buyers of Eurodollar bonds could still be found, provided borrowers kept out of the long-end of the yield curve.

On Friday, the Financial Times did in fact receive an inquiry from a retail investor in south east England, wanting to know where he could buy Eurobonds.

Eurobond sales teams were having less luck tracking down these elusive beings, as was underlined by the dismal performance of last week's two shorter-dated bonds for US corporates Ford Motor Credit and American General.

Ford Motor Credit's three-year issue, launched on Wednesday at an

initial yield margin of 80 basis points over the US Treasury yield curve, was yielding some 10 basis points more than this by Friday and was bid at less two, against 1% per cent fees.

The performance of American General's bond, which carries a seven-year maturity but with an investor's put option after three years, was hardly more edifying. Priced at 50 basis points above the US Treasury curve, it was bid at less 2.80 and its yield margin had widened to about 80 basis points.

Admittedly, these issues came during a week when bond markets were afflicted not only with unease ahead of the weekend meetings of economic policy-makers in Washington but also with worries about rising inflation.

Nevertheless, on Friday afternoon Italy's \$1bn three-year bond was trading at a yield spread of about 50 basis points over the Treasury yield curve - some 10 basis points tighter than at launch - although this implied a price outside its 1% per cent fees.

This is because such liquidity managers find a sizable issue for a sovereign credit an acceptable investment, while a \$200m bond for a US corporate borrower, such as Ford, is not.

Yields rose in all the main bond markets - except the Danish kroner market - last week as a host of signals rekindled unease about rising

EUROMARKET TURNOVER						
Turnover (\$m)						
Primary Market	Straights	Conv	FRN	Other	Other	Total
US\$	1,286.0	822.0	—	5,450.5	20,329.4	1,189.5
Prev	2,288.0	921.0	134	5,897.2	21,773.2	1,089.3
Other	371.2	288.0	104.5	—	—	5,082.5
Prev	1,184.5	340.0	—	585.5	—	24,008.9
Secondary Market					Codex	Euromarket
US\$	21,287.7	2,423.0	11,842.8	8,412.8	14,801.7	35,685.5
Prev	21,555.3	2,891.4	11,374.8	8,508.4	15,719.1	36,161.9
					Prev	51,481.0
					Other	55,028.5
					Prev	55,088.5
					Weak to September 24 1987	Source: ABD

weak to September 24 1987 Source: ABD

This contrast provided further grit to the mill of those who maintain that the Eurobond market is now sustained by treasury departments seeking alternatives to money market instruments, rather than by retail buyers.

This is because such liquidity managers find a sizable issue for a sovereign credit an acceptable investment, while a \$200m bond for a US corporate borrower, such as Ford, is not.

Yields rose in all the main bond markets - except the Danish kroner market - last week as a host of signals rekindled unease about rising

mid-summer. New issue volume has dwindled because rising yields have kept borrowers on the sidelines, hoping for lower funding costs. At the same time, D-Mark-related swaps into other currencies have become increasingly uneconomic compared with alternatives in other currencies.

But dealers noted that the issue had been priced to provide an unusually high yield, which was roughly comparable with those of domestic bonds issued by banks - a higher margin over West German government bond yields than would usually be expected.

However, the differential between yields on domestic bank bonds and government bonds has been narrowing markedly recently and now stands at only around 10 basis points. Dealers are hoping that this slim margin should provide an incentive for domestic investors to switch back into the government market.

The D-Mark Eurobond market has been in what one dealer described as a "torpid" state since the

mid-summer. New issue volume has dwindled because rising yields have kept borrowers on the sidelines, hoping for lower funding costs. At the same time, D-Mark-related swaps into other currencies have become increasingly uneconomic compared with alternatives in other currencies.

In this environment, West German bankers expect the new liberalising measures announced by the Bank of Japan, the governor of the Bank of Japan, that the prospects for inflation should take first priority in Japan's economic management.

In the D-Mark bond market, prices moved downwards in sympathy with US Treasury bonds. D-Mark dealers received an additional shock when the Bundesbank increased the rate on its securities repurchase agreement from 3.60 to 3.65 per cent, even though the West German authorities insisted this

was the result of a technical adjustment to the transaction, probably because Citicorp's profit for underwriting the whole deal would have been even larger.

In other financings, Merrill Lynch has been mandated to raise \$100m in the form of a revolving underwriting facility for Swedbank of Sweden. The five-year financing is to be used as a standby to back up issuance of US and Euro-commercial paper issuance.

Chase is raising a \$50m standby revolving credit for Nykredit, the largest mortgage credit institution in Denmark which is about to embark on home lending in the UK, Germany and France. It has a five-year maturity, a commitment fee of 5 basis points and a margin of 12.5 basis points.

In sterling, National Westminster

Bank was awarded the mandate to raise £140m for Chase Property Holdings.

Associated British Ports

announced a £50m sterling commercial paper programme, arranged by Kleinwort Benson, with BZW and County NatWest also acting as dealers.

The State Bank of Australia announced a £50m sterling certificate of deposit programme with Baring Brothers and S.G. Warburg as dealers.

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Associated British Ports

INTERNATIONAL CAPITAL MARKETS

UK GILTS

Fresh confidence nipped in the bud

WHATEVER THE potential scope for distortions in August's balance of payments, Thursday's figures undoubtedly confirm a deterioration in the underlying trend and could not have been less welcome the day after a rather thinly subsidised gilt auction.

By all accounts, retail demand for the auction issue was very poor—market talk suggests that at least two houses were left with a lot of unwanted stock. The body blow for the rest of the market came on Thursday, when primary dealers not only had to face an overhang of imports but also a two point fall in prices.

There appears little doubt that the Bank of England has enough prior knowledge of the money supply figures which prompted the auction to go ahead. In August, the one element in imports which government officials have pointed to as positive at least in the longer term.

Growing imports

Economists at Goldman Sachs point out that the Bank of England has sharply detected since the first quarter of this year. They say exports have been about flat over this period while imports have been growing at annualised rates of more than 30 per cent.

And far from attributing some of the deterioration in exporting performance to sterling's rise this year, Goldman Sachs argues its recovery this year has actually improved the current account so far by depressing import prices.

The Chancellor's Budget forecast for a £2.5bn current account deficit this year now looks far less pessimistic than it was beginning to a few weeks ago.

Gilts recovered modest ground on Friday. Yields of more than 10 per cent do look more than fair value but there is now bound to be a sense of underlying nervousness in the market at least until the next set of trade figures on October 23.

The next two weeks are going to be next to nothing as far as economic indicators are concerned, with only the official reserves figures for September expected this Friday, and the retail prices index for the same month due on Friday next.

At least for the early part of this week, it seems likely that the gilt market will turn to watching the dollar's reaction to the frankly unexciting G7 communiqué published over the weekend in Washington. Although the foreign exchange market had not expected much, and has not got it, there is still scope for disappointment which could put pressure on the dollar.

Janet Bush

Initial analysis of August's trade figures (and the fact in itself that it was August) suggests there has probably been the perennial problem with the seasonality of car purchases, which caused a huge leap in the DITI's index for car import volumes.

There seems little doubt that the current gap between buoyant British demand and world growth cannot be sustained. World growth has been particularly sluggish so far this year and the current slightly-above-trend growth in the US is widely forecast to slow down next year. The closing of this growth gap should naturally ease current unfavourable trends.

More comfort can be taken from the fact that sterling has so far proved resilient to worries about the current account

US MONEY AND CREDIT

All eyes fixed on Washington

TRANSFIXED LIKE frightened rabbits, bond, stock and foreign exchange investors around the world are staring towards Washington. They alternately hope and dread that something dramatic will happen to the international finance ministers' and central bankers' cables at the annual meeting of the International Monetary Fund and World Bank.

Yet what can the markets possibly expect the finance ministers to tell them that they do not already know? Nobody in Washington is suddenly going to repudiate the Louvre agreement on foreign exchange stability. Neither will the finance ministers tell the markets if they have changed the "reference rates" within which the currencies are being manipulated, or say that a recession is imminent or that inflation is rising out of control.

Rarely, in fact, have the policies and objectives of international economic leaders been clearer, more consistent or

amendment. However, the President is now almost irrelevant, even in Washington, and the longer-term trend in Congress is clear—the budget deficits will be reduced whenever the next election, through the change will be a very slow one and take many years.

On the monetary side, all three of the leading industrial nations are concerned about inflation expectations and, in Japan especially, about the rampant speculation in property and financial markets. As a result, there is a slight monetary smugging going on around the world, though this is subject to two all-important constraints.

The tightening measures will be allowed to upset the delicate balance in the foreign exchange markets. And it need not go very far, since the objective is to undercut an inflation which is only incipient in America and only a future potentiality in Germany and Japan. The threat of pushing all of the world economy into recession, on the other hand, is still very much present.

Why then are the markets waiting so neutrally for the authorities' guidance? Where are the swashbuckling individualists who used to tell the world only a few years back that central banks were powerless against the tides of speculation in the foreign exchange markets?

The people who used to say that currency intervention was doomed to failure were obviously wrong. Yet the pendulum may now have swung too far to the opposite extreme.

A parallel but opposite transformation has taken place in people's attitudes to interest rates and inflation. It used to be claimed, in the heyday of dogmatic monetarism, that a tightening of monetary policy would actually reduce long-term interest rates, instead of increasing them, because of the favourable effect that tighter money had on inflationary expectations.

Bitter experience has shown this claim to have been greatly exaggerated. But this does not mean that monetary tightening is totally doomed to failure in dealing with inflation—which seems to be what many investors think, to judge by the carnage in bond markets throughout the world.

It used to be thought, in other words, that currency intervention was impotent, while domestic monetary policy was all-powerful. Now the conventional wisdom seems to espouse the opposite view—

(Wednesday 8.30 am EDT) are expected to show an increase of 0.5 per cent, with estimates ranging from 0.2 to 0.8 per cent.

Deep down, of course, investors realise that neither extreme view is true. Anybody who puts more than half of G7's assets in bonds—and anybody who is too contemptuous of the central bank's ability to control their domestic inflation rates may miss out on a powerful recovery in the world's bond markets. Hence the extraordinary uncertainty in the markets, at a time when international policies have rarely been more certain.

• Money supply figures (Thursday 4.30 pm) will include the broad aggregates, M2 and M3, as well as weekly M1 announcements. M1 is expected to be up 9.7bn. And anybody who is less contemptuous of the central bank's ability to control their domestic inflation rates may miss out on a powerful recovery in the world's bond markets. Hence the extraordinary uncertainty in the markets, at a time when international policies have rarely been more certain.

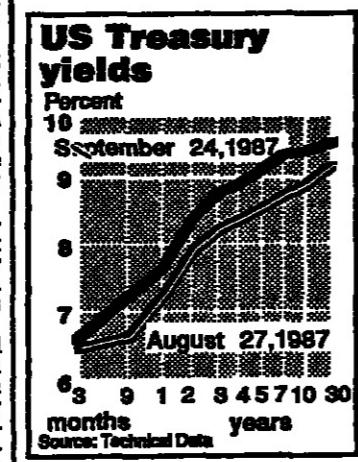
• Non-farm payrolls (Friday 8.30 am), currently followed by a series which is thought to be a good advance indicator of industrial production figures, should be up by 190,000, with estimates ranging from 135,000 to 280,000.

• Leading economic indicators

Source: Salomon Brothers (estimated).

Money Supply in the week ended September 14 \$1.5m rose by \$3.5bn to \$75.7bn.

Anatole Kalafsky



more united, than they are at present. For the time being, at least, all three of the leading industrialised countries want stable exchange rates and moderate economic growth in the 2 to 3 per cent range. Their fiscal policies have not been announced and are unlikely to change in the foreseeable future; the US is very cautiously cutting its underwriting budget deficit, while the Japanese and Germans have implemented all the stimulative measures which they intend to take.

President Reagan himself may be an exception to this consensus, judging by his indecision in signing the Gramm-Rudman deficit reduction

	Last Price	1 week ago	4 weeks ago	12 weeks ago	Year ago
Fed Funds (overnight)	7.00	7.20	8.00	11.00	13.72
Three-month Treasury bills	8.00	8.00	8.00	8.00	8.00
Six-month Treasury bills	8.00	8.00	8.00	8.00	8.00
One-year Treasury bills	7.00	7.00	7.00	7.00	7.00
30-day Commercial Paper	7.00	7.00	7.00	7.00	7.00
90-day Commercial Paper	7.00	7.00	7.00	7.00	7.00

	Last Price	1 week ago	4 weeks ago	12 weeks ago	Year ago
Short-term Treasury	95%	94%	93%	93%	93%
Mid-term Treasury	95%	94%	93%	93%	93%
Long-term Treasury	95%	94%	93%	93%	93%
Short-term Financial	95%	94%	93%	93%	93%
Mid-term Financial	95%	94%	93%	93%	93%
Long-term Financial	95%	94%	93%	93%	93%

Source: Salomon Brothers (estimated).

Money Supply in the week ended September 14 \$1.5m rose by \$3.5bn to \$75.7bn.

Source: House Research Institute.

	Last Price	1 week ago	4 weeks ago	12 weeks ago	Year ago
10-year Treasury	105%	104%	103%	103%	103%
20-year Treasury	105%	104%	103%	103%	103%
30-year Treasury	105%	104%	103%	103%	103%
10-year Commerical Paper	105%	104%	103%	103%	103%
20-year Commerical Paper	105%	104%	103%	103%	103%
30-year Commerical Paper	105%	104%	103%	103%	103%

Source: House Research Institute.

† Estimated per yield.

Source: House Research Institute.

Majestic Wine Corporation

has acquired

LIQUOR BARN

a division of Safeway Stores, Incorporated
a company controlled by Kohlberg Kravis Roberts & Co

\$75,000,000 Senior Debt
\$25,000,000 Senior Subordinated Notes
\$15,000,000 Common Stock

The undersigned acted as
financial advisor to Majestic Wine Corporation
in the acquisition and arrangement of the financing

M.J.H. Nightingale & Company

Investment Bankers

730 Fifth Avenue
New York, NY 10019
(212) 333-8621

76 Bishopsgate
London EC2N 4AU
01-374 4181

August 15, 1987

This announcement appears as a matter of record only

Majestic Wine Corporation



\$75,000,000

Reducing Revolver and Working Capital Line
for the acquisition of

LIQUOR BARN

Financial Advisor
Security Pacific Merchant Bank
London

Agent and Underwriter
Security Pacific Business Bank
Los Angeles

Funds Provided By
Security Pacific National Bank Bank of Nova Scotia
Barclays Bank PLC Charterhouse Bank Ltd.

Security Pacific National Bank S

August 1987

\$25,000,000

financing arranged for

Majestic Wine Corporation

for the acquisition of the

Liquor Barn Subsidiaries

from

Safeway Stores, Incorporated

Senior Subordinated Notes due 1997

The undersigned acted as agent in the
private placement of the securities.

Kidder, Peabody & Co.
Incorporated

BARINGS

Baring Brothers advised Majestic Wine Limited
on the acquisition of a 52½% interest in
Liquor Barn for a 33½% equity subscription.

Baring Brothers also arranged the underwriting
of a private placement of Majestic Wine Limited
shares with Govett Strategic Investment Trust PLC.

Baring Brothers & Co., Limited
(International Mergers and Acquisitions)
01-283 8833

Baring Brothers Hamrecht & Quist Limited
(European Venture Capital Specialists)
01-408 0555

Baring Brothers Incorporated
(International Mergers and Acquisitions)
212-755 8170

Baring Capital Investors Limited
(European Management Buy-out Specialists)
01-408 1282

Majestic Wine Corporation

a partially owned subsidiary of

Majestic Wine Limited

has acquired

Liquor Barn

a division of

Safeway Stores, Incorporated

The undersigned originated this transaction and acted as
financial advisor to Majestic Wine Corporation

Morgan Grenfell Incorporated
New York

Morgan Grenfell Group Offices in:

Adelaide Athens Auckland Bogota Caracas Edinburgh Frankfurt
Geneva Grand Cayman Guernsey Hong Kong Istanbul Jersey Kuala Lumpur
London Madrid Melbourne Milan Moscow Nairobi New Delhi New York
Paris Perth Quito Rio de Janeiro Singapore Stockholm Sydney Tokyo

August 15, 1987

INTERNATIONAL CAPITAL MARKETS and COMPANIES

Bernard Tapie to remould empire

By George Graham in Paris

BERNARD TAPIE, France's most instantly recognisable businessman, is abandoning his specialty of taking over and rebuilding failing companies and is signing up with some of France's oldest financial names to reorganise his interests.

Mr Tapie, who has often aroused the distrust or even the contempt of the Paris establishment, is setting up a new FF780m holding company, to be named Bernard Tapie Finances, with profits forecast at FF1.20m (\$19.8m) this year.

The Tapie empire includes such offshoots as La Vie Claire, a diet foods company (in which Booker, the UK group, holds a 38 per cent stake), Terrailion, the kitchen scales maker, and the producers of Mazda and Wonder batteries.

Some of the shakier Tapie holdings, admittedly, are not to be included in Bernard Tapie Finances, in which Mr Tapie himself will hold 57 per cent.

The rest of the new group will be controlled by a Who's Who of French finance, from Banque Worms and Assurances Générales de France to the Crédit Lyonnais and Frandev, the investment company of Mr Pierre Moussa. While Mr Tapie puts up the group's businesses, they supply FF780m of cash.

A stock market flotation is planned for next year.

The flamboyant Mr Tapie, who has a real gift for self publicity coupled with an enthusiasm for sponsoring sports such as cycling and football, says he can no longer carry on the trade of picking up and shaking bankrupt companies.

"I am no longer psychologically strong enough for dismembering businesses and cutting into the flesh," he says.

Instead, he plans to turn himself into a "third-generation businessman" focusing on family-owned companies with a succession problem.

The most immediate problem for Mr Tapie is his football team, Olympique de Marseille, which took over as his main sporting interest after the retirement of Mr Bernard Hinault.

Asea reaches agreement with unions on merger

BY KEVIN DONE IN STOCKHOLM

ASEA, the Swedish electrical engineering group, has reached agreement with local trade unions on its planned merger with BBC Brown Boveri of Switzerland, a deal which will create the world's biggest electrical engineering concern.

The Swedish trade unions have no power to block the merger, but the local blue-collar worker unions' continuing opposition could have weighed heavily with Sweden's Social Democratic Government, which has yet to give its approval for the merger.

Mr Percy Barnevick, Asea chief executive, said the company had given a guarantee to the Government that no change would be made in the 50 per cent stake to be held in the new concern by the existing Asea parent company, without permission first being obtained from the state.

The veto right applies to the sale of shares and the issue of new voting shares.

Asea has refused to give in to union demands for representation on the board of the new company on the grounds that it cannot enter into agreements about establishing transnational trade unions.

It has been agreed, however, that the Asea Brown Boveri chief executive will meet representatives of the local Swedish unions at the beginning of 1988 to discuss "the way in which information and participation matters have functioned during the first year of operations."

Asea has guaranteed seats for union representatives of the Swedish part of Asea Brown Boveri on the board of the Asea parent company.

Mr Barnevick said regional head offices for the new concern would

be established at the present group locations of Västerås in Sweden, Baden in Switzerland, and Mannheim in West Germany.

No decision has yet been taken, however, on the symbolic symbolic questions of the site for the planned head office for the corporate management and certain staff units, or of the domicile for the new group.

The Swedish unions are concerned that their influence on the company management will be greatly diminished if, as appears likely, the Asea Brown Boveri headquarters is located outside Sweden.

It is planned that the new concern, which will have sales of SKr 100bn (\$15.2bn) and a workforce of 180,000, will be operational with effect from January 1. The deal, which was announced in early August, is the biggest cross-border merger ever made in Europe.

Kongsberg restructuring snags

BY KAREN FOSSI IN OSLO

THE PROGRESS of dismantling Kongsberg Vaapenfabrikk (KV), Norway's financially troubled industrial group, has run into further problems in the last stage of transferring the defence division to a new company, Norwegian Defence Technology (NDT).

Agreement in principle has been reached for NDT to acquire the physical assets of the old KV defence division, but it has been rejected by the Defence Ministry - which is to oversee the new company - and by the composition board, representing 33 foreign banks which are owed about Nkr1.6bn (\$240m) by Kongsberg. Their approval is re-

quired for the deal to go through. Mr Jonas Myhra, the lawyer representing the creditors, has recommended that the composition board reject the deal on the grounds that the values put forward in the transaction do not sufficiently reflect the true worth of the assets.

The agreement between KV and NDT allows for outstanding contracts worth some Nkr2bn-Nkr3bn from the old KV defence division to be taken over by NDT. This transfer, however, hinges on acceptance by the customers, for whom the work is being undertaken. One contract calls for the development of the Penguin missile.

Under the proposed financial restructuring, the creditors stand to recover only 35-40 per cent. This figure could slip to as low as 25 per cent, according to Mr Myhra. If the creditors choose to force the company into a bankruptcy, they would stand to lose Nkr350m put forward by the Norwegian Government towards a composition solution.

UCB improves by 8% to BFr702m

BY OUR BRUSSELS STAFF

UCB, the Belgian pharmaceuticals, chemicals and films group, has unveiled an 8 per cent increase in sales and a rise in net profits from BFr591m (\$18.2m) to BFr702m for the first half of 1987.

Pre-tax profits rose more strongly, from BFr151m to BFr223m, while net turnover was up from BFr15.5bn in the first half of 1986 to BFr16.8bn. UCB attributed the sales increase to the first full contributions from La Cellophane Espa-

ña, the Spanish producer of cellulose and plastic films. Earlier this year, UCB took full ownership of the Spanish group, which had formerly been a 40 per cent associate.

Turnover in pharmaceuticals, the largest division, was unchanged. However, sales of nootropil, a drug used to treat mental disabilities associated with ageing, continued to progress as the group started to extend its uses to new markets, such as the treatment of dyslexia.

Sales and profits in the chemicals division rose slightly while they increased "sharply" in the film sector, which includes La Cellophane Espa-ña, said the company.

Groupe Bruxelles Lambert rises 2%

BY WILLIAM DAWKINS IN BRUSSELS

The Belgian financial and industrial holding group run by Mr Albert Frère has reported a 2 per cent increase in profits for the first half of the year.

Consolidated profits, including contributions from minority interests, rose to BFr5.2bn (\$137.5m) for the six months to June, from BFr5.1bn in the same period of 1986. That represents a rise in earnings per share to BFr300 from BFr286 in the first half of last year. Uncalculated profits climbed from BFr2.4m to BFr2.2m during the interim period.

The group said that, although it was hard to predict the full-year outcome because of the exceptional nature of certain capital gains and the seasonal nature of its portfolio, annual profits should show an increase over the 1986 consolidated surplus of BFr5.2bn. Bearing the unexpected, there should be another increase in the dividend.

GEL and its French partner, UAP, have substantially increased their stake in Royale Belge, the insurance company threatened with an unfriendly takeover earlier this year. GEL and UAP expect to hold 44 per cent of Royale Belge between them by the end of 1987.

This will give the insurance group a stable majority Belgian shareholder base and is in line with GEL's plans to continue developing its three main sectors, financial services, energy and the media.

Under the proposed financial restructuring, the creditors stand to recover only 35-40 per cent. This figure could slip to as low as 25 per cent, according to Mr Myhra. If the creditors choose to force the company into a bankruptcy, they would stand to lose Nkr350m put forward by the Norwegian Government towards a composition solution.

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UK COMPANY NEWS

David Waller looks at the recent transformation of Inchcape

Striving to shake off the colonial image

"A GOOD laddie, but a damned sight over-ambitious" is how James Lyle Mackay's employer described him when in 1874 he threw up his job as a scivener and left his native Scotland for Calcutta.

The young Mackay's ambitions proved to be justified. In time created the first Lord Inchape, he built up a vast empire of steamships and trading companies which today take the form of P&O and the eponymous Inchape Group.

Enter Inchape's imposing City headquarters and one is immediately reminded of those not so far-off days. Chandeliers hang above marbled corridors and the walls are hung with pictures of exotic places like Sarawak, Assam and Zambar.

Until comparatively recently, the group's stock market image was like this building: quaint and anachronistic. Inchape seemed to be run like a family fiefdom, inappropriate in the era of companies clinically dedicated to the enhancement of earnings per share.

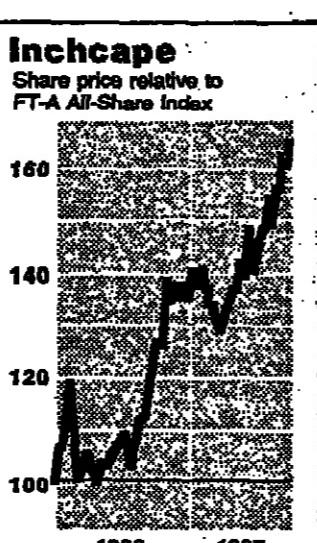
However, in the last year Inchape has become suddenly fashionable. Its share price has outperformed the market by more than 36 per cent and in April it delivered an 86 per cent rise in pre-tax profits. The imminent sale of the City building will symbolise the end of an era

Today, its interim profits are widely expected to be up by at least a quarter to over £50m, putting Inchape on target for £100m in the full year. With a market capitalisation approaching £750m after a strong run ahead of today's figures, bid rumours are signal less rampant than they were eighteen months ago.

The transformation is credited to Mr George Turnbull, Inchape's chairman since January 1986. The shareholders' champion, is how one analyst describes the former chairman of Talbot UK.

He has reduced the average age of senior management by a decade or so to 47-48, and has appointed Inchape's first ever corporate treasurer to manage the group's exposure to 60 currencies. Moreover, he has reduced the group's level of activity from a sprawling thirty to ten, divided into two tiers.

The top five - motor dealing, insurance, business machines distribution, buying services and inspection and testing - are areas of what the company perceives to be high growth, to be supported by investment and acquisition. The second five - which include tea, timber and shipping services - are strong cash-generative businesses which will be allowed to grow at their own pace.



George Turnbull - "the shareholders' champion"

.43m last December is the most

In addition to making Bain Clarkson the UK's third largest retail broker, it helped redress the imbalance of UK profits to the generation overseas. This had increased Inchape with a grievous unrelied ACT problem and the increase in dividend in April was the first in seven years.

Guinness, the drinks giant, bought Inchape's Caldecott subsidiary for £41.5m in June this year. Caldecott distributed Johnnie Walker whisky in four Asian countries and Hong Kong, and produced pre-tax profits of £4.2m in 1986. Mr Turnbull says that profits foregone will be compensated for by interest savings.

He also argues that to have kept Caldecott would have been inconsistent with Inchape's recently defined aim of operating only in markets where it can compete internationally.

The key activity is motor trading, which accounted for three-fifths of last year's profits. Inchape holds the Toyota franchise

in most European countries, including the UK, and is weathering import quotas by trading up, and has successfully passed on the risks of the appreciating yen to the manufacturer. Interim profits will show the benefit of buoyant UK trading conditions.

After the UK, Inchape derives the largest part of its profits from the Far East and South-East Asia. Hong Kong's economy is currently thriving, and Singapore is pulling out of the doldrums.

According to Mr Turnbull, the time is now right for the market to regard Inchape as something other than an overseas trader. "That conjures up images of plantations and commodities - but our exposure to tea and timber is much reduced. We are an international services and marketing organisation."

That said, Inchape is hardly slim-line, despite the somewhat cosmetic re-labelling of its areas of activity. The last report and accounts show that the company has some 80 subsidiaries and over 20 associates operating in 60 countries.

It acts on behalf of some 5,000 principals, and distributes products as various as Rolls-Royce cars and a type of chicken essence believed by those living in Borneo to have aphrodisiac properties. It still farms 25,000 acres of Assam tea.

In 1986 these companies produced sales of £5.4m and a pre-tax loss of £229,000. Mr Clarke said a vigorous marketing and sales policy would be pursued to restore profitability and growth.

Following the rights issue in July, cash and near cash resources totalled around £3m.

A number of acquisition and investment opportunities in the US and UK were being evaluated.

The half-time profit compared with a loss of £145,000 for all of 1986. Inchape has lost its colonial charm nor shamed of the risks associated with a far-flung empire. Although trading conditions have recently conspired to give a good performance across the board, Inchape will ever be vulnerable to the vagaries of currencies, commodity prices and the economies of developing nations.

The company has identified five global niches. That is the easy part. What the market wants to see now is evidence that Mr Turnbull can manage the growth as well as the rationalisation.

United Guarantee back in the black

WITH THE announcement of a proposed £77.8m cash acquisition, the reconstructed United Guarantee group has issued interim figures showing a return to profits of £224,000, up 4.49%.

It was announced a few days ago that Berkley House, a private housebuilder, planned a reverse takeover of Marler. It already had a 28 per cent holding in conjunction with Mr David Thompson, the co-founder of Hillsdale Holdings. Full details were not expected for some weeks.

In 1986-87 Marler achieved

Marler Estates profits ahead

Marler Estates, which is the subject of a reverse takeover, has announced its results for the year ended March 29 1987, showing a pre-tax profit up from £366,000 to £504,000 and earnings of 5.91p, against a loss of 4.49p.

Operating income came through at £2.99m, compared with £2.18m, with property trading profit at £1.64m (£1.37m) and net property income £1.35m (£211,000). The dividend is again 4p.

Investment properties were realised on March 28 at nearly £62m and showed a surplus of £13m. Taking that to account, the net asset value on that date was equal to 588.81p per share, compared with 400.68p.

TV Services cuts loss

Television Services International, W.H.Smith's USM-quoted film and video production subsidiary, reported much reduced interim losses resulting mainly from a cut in overheads and improved trading by its Molinaro offshoot.

The results had been helped further by the purchase of Visions in September last year and the substantial elimination of losses in the entertainments division.

Smith took a 51 per cent stake as part of a refinancing arrangement in May this year.

PEEL HOLDINGS

The out-of-town retail property developer, has increased its stake in Trafford Park Estates, the Manchester-based property company, to 12.2 per cent. London and Edinburgh Trust has sold its holding, acquired last December.

PENDING DIVIDENDS

Dates when some of the more important company dividends may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements except when the forthcoming board meetings (indicated thus *) have been officially notified. Dividends to be declared will not necessarily be at the amounts in the column headed "Announcement last year".

Date	Announcement last year	Date	Announcement last year
Abbey Life Oct 14	Interim 2.5	London and Oct 23	Interim 2.1
Bearsl Oct 15	Final 2.25	Northumbrian Oct 23	Interim 2.1
Brent Walker Oct 9	Interim 3.5	Mark and Oct 23	Interim 1.4
Brown and Oct 23	Final 1.1	Spicer Oct 23	Interim 1.65
Globe Oct 12	Final 10.0	W.E.I. Oct 23	Interim 5.5
Hammerton Oct 12	Interim 2.0	Pelchey Prop Oct 23	Final 5.5
Harris C/Way Oct 30	Interim 1.75	Rugby Oct 23	Interim 2.1
Hillier Oct 21	Interim 5.0	Telstar Oct 23	Interim 2.55
Siddlesey Oct 21	Interim 7.15	UEI Oct 14	Interim 2.1
Inchape Sept 29	Interim 7.15	Wobsey Oct 28	Final 8.0

* Board meeting intimated



Ente Nazionale per l'Energia Elettrica (ENEL)

£100,000,000

Guaranteed Floating Rate Notes 1993

guaranteed as to payment of principal and interest by

The Republic of Italy

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the three month period 24th September, 1987 to 24th December, 1987 has been fixed at 10.76 per cent per annum. Coupon No. 16 will therefore be payable at £264.27 per coupon from 24th December, 1987.

S.G. Warburg & Co. Ltd.

Fiscal Agent

U.S.\$75,000,000
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(Incorporated with limited liability in the Netherlands Antilles)

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Guaranteed on a subordinated basis as to payment of principal and interest byEuropean American Bancorp
(Incorporated with limited liability in New York, U.S.A.)

Notice is hereby given pursuant to the Terms and Conditions of the Notes that for the six months from 26th September 1987 to 26th March 1988 the Notes will carry an interest rate of 8.16% per annum. On 26th March 1988 interest of U.S.\$210.12 will be due per U.S.\$5,000 Note for Coupon No. 10.

EBC Amro Bank Limited

(Agent Bank)

28th September 1987

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Primary Capital Limited Guaranteed Floating
ROTHSCHILD CONTINUATION LIMITED

For the six months period September 28, 1987 to March 28, 1988 the notes will carry an interest rate of 8.12% per annum with an interest amount of US\$445.52 per note.

The relevant interest payment date will be March 28, 1988.

Bankers Panthos (Luxembourg) SA
Agent Bank

FINANCIAL TIMES STOCK INDICES

	Sept. 25	Sept. 24	Sept. 23	Sept. 22	Sept. 21	Sept. 20	1987 High	1987 Low	Since Compilation High	Since Compilation Low
Government Secs.	85.45	85.39	86.38	86.60	86.87	86.45	93.32	84.49	127.4	49.18
Fixed Interest	91.64	91.72	92.11	92.21	92.41	91.96	99.12	90.23	150.4	50.53
Ordinary	1831.6	1811.9	1843.2	1831.8	1837.3	1833.2	1926.1	1320.2	1926.2	49.4
Gold Mines	467.1	456.7	451.7	447.7	438.3	439.2	497.5	288.2	734.7	43.5
FT-Act All Share	1195.42	1181.64	1198.58	1190.52	1190.94	1188.42	1238.57	835.48	1238.57	61.92
FT-SE 100	2342.6	2313.4	2352.4	2336.2	2334.8	2328.3	2443.4	1674.5	2443.4	968.9

JEWEL II Limited
(Incorporated with limited liability in the Cayman Islands)

US\$100,000 SECURED FLOATING RATE NOTES DUE 1992

Interest Rate 8.24563 Interest Period Sept.

ember 25, 1987 to March 25, 1988 Interest Payable per US\$10,000 Note US\$445.52

September 28, 1987

By Citibank, N.A. (Dept.) Agent Bank

Number One

Charlotte Square

Atlantic Assets Trust PLC

(An investment company under Section 266 of the Companies Act 1985)

(Registered in Scotland No. 8270)

Issue of 122,403,636 Ordinary Shares of 25p each and 48,961,454

Warrants to subscribe for Ordinary Shares of 25p each in Atlantic

Assets Trust PLC.

The above mentioned securities have been admitted to the Official List of The Stock Exchange Dealings in the Ordinary Shares and the Warrants will commence on

28th September, 1987.

Particulars of the Ordinary Shares and the Warrants are available in the statistical services of Exetel Statistical Services Limited. Copies of the Listing Particulars relating to the Warrants may be obtained during normal business hours from the Company Announcements Office of the Quotations Department (for collection only) up to and including 30th September 1987 or during normal business hours on any weekday (Saturdays excepted) up to and including 12th October 1987 from:

Atlantic Assets Trust PLC
One Charlotte Square
Edinburgh
EH2 4DZ

28th September 1987

UK COMPANY NEWS

Number One
Charlotte Square
The Independent Investment Company, PLC

(An investment company under Section 266 of the Companies Act 1985)
(Registered in England No 194 824)

Issue of 84,000,000 Ordinary Shares of 25p each and 11,200,000 Warrants to subscribe for Ordinary Shares of 25p each in The Independent Investment Company, PLC.

The above mentioned securities have been admitted to the Official List of The Stock Exchange. Dealings in the Ordinary Shares and the Warrants will commence on 28th September, 1987.

Particulars of the Ordinary Shares and the Warrants are available in the statistical services of Exetel Statistical Services Limited. Copies of the Listing Particulars relating to the Warrants may be obtained during normal business hours from the Company Announcements Office of the Quotations Department (for collection only) up to and including 30th September, 1987 or during normal business hours on any weekday (Saturdays excepted) up to and including 12th October, 1987 from:

The Independent Investment Company, PLC de Zoete & Bevan Limited
Broad Street House 3rd Floor
55 Old Broad Street
London EC2P 2HL

28th September 1987

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. It does not constitute an offer or an invitation to the public to subscribe for or purchase any securities.

Ivory & Sime plc
One Charlotte Square
Edinburgh EH2 4DZ

U.S. \$40,000,000
Industrial Bank of Finland Ltd.

(Suomen Teollisuuspankki Oy)
Guaranteed Floating Rate Notes Due 1994



In accordance with the provisions of the Notes, notice is hereby given that for the six month Interest Period from 28th September 1987 to 28th March 1988 the Notes will carry an Interest Rate of 8 1/4% per annum and the Coupon Amount per US\$10,000 will be US\$10.76.

Merrill Lynch International Bank Limited
Agent Bank

Swimer
U.S. \$100,000,000

Floating Rate Participation Certificates Due 1992
Issued by Morgan Guaranty GmbH for the purpose of making a loan to

Istituto per lo Sviluppo Economico dell'Italia Meridionale

(a statutory body of the Republic of Italy incorporated under Law No. 298 of April 11, 1953)

In accordance with the terms and conditions of the Certificates, the rate of interest for the Interest Determination Period 28th September, 1987 to 28th October, 1987 has been fixed at 8 1/4%. Interest accrued for the above period and payable on 29th January, 1988 will amount to US\$67.19 per US\$10,000 Certificate.

Agent
Morgan Guaranty Trust Company of New York
London Branch

Liberty surges ahead to £2.2m at six months

Improvements in management product and retail selling space are reflected in an upturn of 21.76% to £2.2m in pre-tax profits of Liberty, retailer, merchant converter and wholesaler, for the half year to August 1.

Margins, trading profit to turnover, have improved from 2.9% to 3.6% and with rises from £164,000 to £1.81m and from £26.45m to £30.09m respectively.

A breakdown of the trading profit shows the UK with £502,000 compared with a previous loss of £163,000; the Netherlands

with a £168,000 loss against an £11,000 profit and US losses down from £107,000 to £24,000. Converting and wholesaling almost halved from £577,000 to £115,000, profit from £288,000 (£288,000) while net rent from properties was up from £157,000 to £216,000.

Included in the six month figures were exceptional gains of £517,000 (nil); interest amounted to £127,000 (£247,000), tax to £288,000 (£176,000) and minorities were £17,000 (£27,000).

Newarthill falls to 5.5m halftime

Newarthill, the civil engineering and building contractor which operates under the Sir Robert McAlpine name, reported pre-tax profits sharply lower in £1.49m compared with £9.03m in the six months ended April 30, 1987.

However, the directors said that full year results were not expected to differ substantially from the £14.3m achieved in 1985/86.

Providing for tax of £2.87m (£3.62m), and taking in extraordinary profits on sales of securities of £6.92m (£7.75m), the net balance for the half year came out at £6.92m (£7.75m).

Turnover amounted to £160m against £120m.

Higher interest charges hit Wm. Sindall profits

HIGHER interest charges, up from £170,000 to £360,000, have caused a fall in pre-tax profits of £1.4m to £1.5m in the six months to £195,000 to £175,000 in the half year to June 30.

Turnover, including other operating income, in the period was up from £13.4m to £14.4m and the operating profit rose from £265,000 to £285,000. Tax charged was £13,000 (£12,000).

leaving earnings per 25p share of 2.7p (3p) for the 6.0p interim dividend.

Mr Harold Ridgway, chairman, said that since the end of the half year the company has had some success with the disposal of major developments, although interest payments remain high. The continued growth of turnover and operating profit was satisfactory.

The directors said that the relative stability in oil prices in recent months, the directors said that they saw encouraging signs of improvement in the company's oil and gas-related markets. They said that it might be some time before this im-

provement led to significant profits, particularly given the continuing severity of competition in the oil services sector, where there was still substantial overcapacity.

They added that the steps which the company had taken since last year's dramatic events within the oil industry provided a foundation for its second half performance being considerably better than in the second half of 1986.

In Oilfield's main overseas operations - the US, Middle East and Malaysia - turnover fell 37 per cent to £290,000 and it was able to adapt to the fall without incurring additional losses. It had implemented plans for the elimination of losses in Malaysia.

Elsewhere Oilfield was vigorously pursuing its strategy of concentrating on its core business of inspection and related services both in the energy and nuclear reprocessing industries and it was optimistic regarding its prospects in these markets in the foreseeable future. It still intended to dispose of its engineering business.

Bemrose improvement

BENEFITTING from an advance in security printing profits and continuing excellent performance of Souvenir Pen and Brassware Corporation, Bemrose's pre-tax profit from £707,000 to £873,000 in the first half of 1987.

Turnover moved ahead from £16m to £20m. The period included a first contribution from the US businesses acquired at the end of 1986.

A strong new management team with a powerful marketing force had been set up in the US. That would be costly in the short term, but the company believes the potential of the US operations was even higher than first envisaged and must be developed.

In summary, the directors said a sound start was made in the first half and profits would have been higher but for the relative weakness of the dollar.

Profits would again be realised predominantly in the second half of that period of 1986 produced £2.8m.

Earnings for the six months came to 3.86p (3.6p) and the interim dividend is 3.5p (3p).

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Earnings for the six months came to 3

spection
sses
ightly

Why Blue Arrow's acquisition of Manpower points to the future of corporate advice.

Size.

Not only did it call for the UK's biggest-ever rights issue, Blue Arrow's target was also the biggest recruitment agency in the world.

Speed.

The entire financing was arranged in just three weeks, in complete confidentiality.

Co-ordination.

County NatWest advised on the takeover and, with National Westminster Bank, provided all the firepower Blue Arrow needed.

Complexity.

Combining a rights issue, £/\$ hedging, bridging finance, working capital and a revolving credit, the financing called for an unusually large number of strings to our bow.

Imagination.

In short, the deal proves that there is a bank with the capital backing, imagination, skills and commitment to enable you to succeed, no matter how high you've set your sights.

COUNTY NATWEST

Telephone: 01-382 1000

WORLD MARKETS

FT-ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Weed Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	FRIDAY SEPTEMBER 25 1987					THURSDAY SEPTEMBER 24 1987			DOLLAR INDEX		
	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	1987 High	1987 Low	Year ago (approx)
Figures in parentheses show number of stocks per grouping											
Australia (93)	175.32	-0.9	158.25	161.03	2.44	176.83	160.11	161.02	180.81	99.92	82.98
Austria (16)	100.75	-0.8	90.94	95.39	2.17	101.51	91.90	96.02	102.87	85.53	93.33
Belgium (48)	127.84	-0.4	115.39	119.80	3.96	128.38	116.23	120.15	134.89	96.19	88.99
Canada (129)	136.83	+0.3	123.50	129.99	2.30	136.35	123.45	130.03	141.78	100.00	96.92
Denmark (39)	116.66	-0.6	105.30	111.11	2.56	117.32	106.22	111.70	124.83	98.18	96.36
France (121)	111.74	-0.7	100.86	106.40	2.65	112.50	101.86	107.16	121.82	98.39	94.07
West Germany (92)	100.60	-0.2	90.80	95.21	1.99	100.84	91.30	95.46	104.93	84.00	91.62
Hong Kong (45)	153.08	+1.9	138.17	153.40	2.37	150.29	136.07	150.57	153.08	96.89	80.84
Ireland (14)	145.97	+0.8	131.75	139.82	3.21	144.86	131.15	138.76	145.97	99.50	82.60
Italy (76)	91.53	+1.5	82.62	89.82	2.04	90.19	81.65	88.54	112.11	84.22	97.86
Japan (458)	143.58	+1.3	129.60	130.37	0.53	141.75	128.34	128.76	161.28	100.00	98.99
Malaysia (36)	173.70	+0.7	156.79	168.71	2.18	172.53	156.21	167.42	193.64	98.24	89.68
Mexico (14)	379.89	-0.4	342.90	646.08	0.46	381.23	345.17	645.86	422.59	99.72	67.21
Netherlands (37)	122.44	+0.2	111.43	115.44	3.89	123.17	111.52	115.19	131.41	99.65	95.32
New Zealand (24)	133.54	-11	120.54	110.25	2.71	125.00	122.29	111.22	138.99	83.93	72.85
Norway (24)	179.10	+0.6	161.67	161.97	1.69	177.95	161.11	160.98	185.01	100.00	103.02
Singapore (27)	162.00	+0.6	146.22	156.10	1.57	161.00	145.77	155.14	174.28	99.29	89.92
South Africa (61)	186.84	+0.9	168.64	135.04	3.10	185.19	167.67	133.85	196.09	100.00	104.18
Spain (43)	160.38	-0.4	144.77	147.63	2.68	160.97	145.74	148.10	165.92	100.00	94.11
Sweden (33)	130.29	-0.1	117.61	123.25	1.88	130.48	118.14	123.48	132.10	90.85	95.61
Switzerland (53)	108.13	-0.1	97.60	101.29	1.64	108.21	97.97	101.37	110.00	92.01	89.79
United Kingdom (333)	157.69	+1.5	142.34	142.34	3.16	155.29	140.60	162.87	199.65	90.51	96.65
USA (586)	130.69	+0.1	117.96	130.69	2.81	130.54	118.19	130.54	137.42	100.00	96.65
Europe (929)	128.12	+0.7	115.65	118.81	2.79	127.22	115.18	118.15	128.88	99.78	92.31
Pacific Basin (683)	145.01	+1.2	130.89	132.04	0.68	143.31	129.75	130.48	158.77	100.00	97.72
Euro - Pacific (1612)	138.31	+1.0	124.84	126.74	1.46	136.93	123.97	125.54	143.65	100.00	95.58
North America (715)	131.01	+0.1	118.26	130.67	2.78	130.85	118.47	130.54	137.55	100.00	96.66
Europe Ex. UK (596)	109.75	+0.0	99.06	104.10	2.45	109.78	99.39	104.15	111.97	96.02	93.43
Pacific Ex. Japan (225)	162.73	+0.1	146.89	152.99	2.39	162.62	147.24	152.13	163.57	99.92	81.79
World Ex. US (1816)	138.93	+1.0	125.41	127.26	1.51	137.58	124.57	126.09	143.38	100.00	95.68
World Ex. UK (2069)	133.55	+0.6	120.54	127.34	1.86	120.61	120.25	120.65	138.82	100.00	96.58
World Ex. So. Af. (2341)	135.36	+0.7	122.18	128.65	1.99	134.48	121.76	127.86	139.47	100.00	95.99
World Ex. Japan (1944)	131.95	+0.3	119.10	127.94	2.77	131.52	119.08	127.57	134.03	100.00	94.61
The World Index (2402)	135.69	+0.7	122.48	128.73	2.00	134.81	122.06	127.94	139.73	100.00	96.04

Base values: Dec. 31, 1986 = 100
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EUROPEAN OPTIONS EXCHANGE

Series	Nov 87		Feb 88		May 88		Stock
	Vol.	Last	Vol.	Last	Vol.	Last	
GOLD C	\$480	27	8	8	19.50	—	\$462.20
GOLD C	\$500	199	4	2	13.50	51	21.50
GOLD P	\$420	193	1.90	—	—	—	"
GOLD P	\$440	435	4	104	6.80	—	"
GOLD P	\$460	35	9.20	—	—	—	"
Oct. 87		Nov. 87		Dec. 87			
SFL C	FL200	31	5	60	5.40	4	6.20
SFL C	FL205	25	1.00A	143	2.90	2	3.65
SFL C	FL210	—	—	30	1.10	—	—
SFL P	FL195	—	—	—	—	30	1.30
SFL P	FL200	—	—	4	1.50	10	2.70
SFL P	FL205	15	2.10B	20	3.40	100	4.30
SFL P	FL215	—	—	—	—	100	11.50
Mar. 88		June 88		Sept. 88			
SFL C	FL190	200	14.80	—	—	—	FL204.90
SFL C	FL200	—	—	19	7.40B	—	"
SFL C	FL205	12	5	12	5.50	—	"
SFL C	FL215	—	—	9	2.75	—	"
SFL C	FL220	—	—	15	1.80	—	"
SFL C	FL220	—	—	—	—	—	"

		Oct. 87	Jan. 88	Apr. 88	
ABN C	FL152	425	10.0	48	1.40
ASK P	FL146	97	0.604	257	1.90
AEGON C	FL190	14	1.10	620	4.70
AEGON C	FL190	30	4.70	444	6.20
AHOLD C	FL110	4	0.40	50	3.70
AHOLD P	FL105	—	—	1	6.50
AHOLD C	FL195-50	—	—	1	11.50
AKZO C	FL190	224	—	657	6.80
AKZO P	FL160	26	0.40	533	3.10
AMEV C	FL70	15	0.10	101	1.40
AMEV P	FL462	6	—	82	3.30
AMRO C	FL85	153	1.10	95	4.40
AMRO P	FL90	39	7.50	28	8
ELSEVIER C	FL65	274	1.30	139	4.50
ELSEVIER P	FL60	167	—	16	3.50
GIST-BROC. C	FL50	—	0.50	—	3
GIST-BROC. P	FL50	10	2.40	—	—
HEINEKEN C	FL190	10	1.20	53	4.70
HEINEKEN P	FL170	10	1.50	—	4
HOOGENVELS C	FL50	28	0.50	19	4.80
HOOGENVELS P	FL55	142	8.30	82	3
KLM C	FL50	—	2.80	—	—
KLM P	FL55	15	3.404	56	5.60
NEDLLOYD C	FL200	—	3.10	—	2
NEDLLOYD P	FL170	106	3.10	77	5
NAT. MED. C	FL75	55	0.90	147	3.40
NAT. MED. P	FL75	263	3.40	65	4.50
PHILIPS C	FL55	148	0.10	381	1.90
PHILIPS P	FL55	89	4.40	35	2.70
ROYAL DUTCH C	FL270	295	2.40	257	9.80
ROYAL DUTCH P	FL260	321	4.50	124	9
UNILEVER C	FL144	249	1.50	191	6.80
UNILEVER P	FL120	—	—	90	1.20

TOTAL VOLUME IN CONTRACTS: 30,915

BASE LENDING RATES

• ABN Bank 10 • Charterhouse Bank

			1987		
			High	Low	
100	F.P.	—	108p	105p	A&B Research 6.21 Crv. Prt. +
100p	F.P.	—	102p	97p	Chesterfield Props 5.4pc Cr. Crv. Prt. +
—	F.P.	—	145p	130p	Merlin Int'l. Com. Ref. Crv. Prt. +
—	F.P.	—	100p	99p	N'wide Anglia 10.12 pc. 12.9.88 +
—	F.P.	—	1000p	998p	Do. 10.5% pc. 26.9.88 +
—	N.M.	—	950p	850p	Nest 54% Com. 20.03 +
—	125	11/11	25p	12p	North Housing Assoc. 8.1% Crd. In 2037 +
—	F.P.	—	270p	260p	Do. Zero Corp. Lts. 2027 +
					107p -1
					161p -1
					135p -1
					100.1 -1
					99.5p -1
					850p -1
					15p -1
					220p -1

• Members of the Access
Houses Committee. + 7-8
deposits 5%. Savings 7.65
Top Tier £2,500+ at 3 months
notice 9.31%. At call with
£10,000+ remains deposits
1% Mortgage base rate. 5 Demand
deposit 4.98%. Mortga

FT CROSSWORD PUZZLE No. 6,441

PROTEUS

A black and white crossword puzzle grid. The grid consists of a 10x10 area of squares, some of which are shaded black to form the puzzle's structure. Numbered squares are placed at various intersections, indicating the starting point and length of words. The numbers are as follows: Row 1: 1, 2, 3, 4, 5, 6, 7, 8. Row 2: 9, 10. Row 3: 11, 12. Row 4: 13. Row 5: 14, 15, 16. Row 6: 17, 18, 19. Row 7: 20, 21, 22, 23. Row 8: 24, 25, 26. Row 9: 27, 28.

ACROSS

- ACROSS**

 - 1 Meant originally to have some in flat (9)
 - 6 Emblem of evil for example being overthrown (5)
 - 9 Article spreading lies about part of church (5)
 - 10 See servant about crime in clergy-house (9)
 - 11 Explorer finding record concerning royalty (10)
 - 12 Mineral stored in metal container (4)
 - 14 Right about settlers' petitions (7)
 - 15 "Clubfoot" stories about one leading protagonist (7)
 - 17 Picks up gun belonging to lady (7)
 - 19 Eccentric pal prizing highly-decorated ceiling (7)
 - 20 Change course through stitch (4)
 - 22 Beginning of quarrel over region's gas (10)
 - 25 Stand for soldier in attendance (9)
 - 26 One vehicle taken over separately (5)
 - 27 Animal from oriental country (5)
 - 28 Insipid heroine least trou-
 - 2 Fool is model worker and helper (9)
 - 3 Celtic folk renowned as pace-setters? (3, 7)
 - 4 Paper intended for a particular purpose (7)
 - 5 Anguish felt by people in the wrong (7)
 - 6 The sound of a rising economy (4)
 - 7 Drink taken by leading actor in play (5)
 - 8 Used to be troubled (9)
 - 13 What overworked char does to get fresh start? (3, 5)
 - 14 Where some beauties are seen with half a leaf over figure (4, 5)
 - 16 Steer archbishop round next . . . (9)
 - 18 . . . section, putting US investigators in place (7)
 - 19 Did their sea-trip turn out profitable? (7)
 - 21 Girl keeping quiet about source of coconut oil (5)
 - 23 Memoranda about direction to school (5)
 - 24 Minister in some forgotten department (4)

The solution to last Saturday's prize puzzle will be published with names of winners next Saturday.

AMERICAN EXPRESS CREDIT CORPORATION

7.625% SENIOR NOTES DUE 1993

Notice is hereby given to all persons shown in the records of Euro-clear or CEDEL S.A., as being entitled to the U.S.\$100,000,000 party paid tranche of American Express Credit Corporation's 7.625% Senior Notes due 1993 (the "Party Paid Notes") that after October 1, 1987 American Express Credit Corporation's obligation to accept payment of the final instalments of the issue price of such Party Paid Notes will cease and American Express Credit Corporation will be entitled to retain the first instalment of the issue price previously paid for such Party Paid Notes and will have no obligation to repay such instalment or to pay interest thereon for any period prior to, including or subsequent

to September 17, 1987.

UNIT TRUST INFORMATION SERVICE

AUTHORISED UNIT TRUSTS

UNIT TRUST INFORMATION SERVICE

UNIT TRUST INFORMATION SERVICE

DIARY DATES

FINANCIAL

COMPANY MEETINGS:
 Merton Wine & Hornet Village Hall, Hornet Headland, East Sussex, 12.00
 Property Trust Care Royal, 68, Regent Street, London, W.C. 2, 12.00
 Smith (David S.) Connaught Rooms Great Queen Street, W.C. 2, 12.00
 Standard Life Hotel, South Normanby, Nottingham, 11.00
BUAHD MEETINGS:
 Finlays: Gorn (F.R.) Services
 HFI Group Murray Electronics
 MA Pemex Knoll
 Service Engineering Services
 Trafalgar Park Estates Wertheim Ind Interiors
 British Ind Bond Fd Bowes
 Davids (Godfrey) Davy & Son Estate & General Inv. Equity & General Financial Engineers Head Inskippe Maggot (John) Metras Monarchs (John) Royce Group Scott & Robertson Steketey Woods Blamey World of Learner DIVIDEND & INTEREST PAYMENTS:
 British Telecom 5.1b
 Canadian Imperial Bank of Commerce Flg. Rate Dep. Note 2005 5.372.08
 Diners Club 5.99c
 Ferndale 1.34p
 Imperial Cold Storage & Supply 16.15cts
 Investors Capital Trust 3.2p
 Lloyds 1.11p
 TR Trustees 1.25p
TOMORROW:
 COMPANY MEETINGS:
 Books, Merchant Taylors' Hall, 30 Threadneedle Street, E.C. 2, 11.30
 Remondance Inv. Tst., 25 Copthall Avenue, E.C. 2, 11.30
 Top Dog Druggists, Royal York Hotel, Station Road, York, 11.30
BOARD MEETINGS:
 Abingworth America Cables Comms. Fletcher Property Prestwich Sinclair Goldsmith Amrit Inv. BSG Int'l BSG Service Company Inds Centresys Ltd. Geologic Estates Properties Dencora Helical Bar Hot (Joseph) Hunt M.Y. Higgs NW Computer S.A.U. Uvers S. S. Shandwick Sovereign Oil & Gas Trans Projects United Projects DIVIDEND & INTEREST PAYMENTS:
 Bradford Group 1.4c
 Cheltenham 1.4c Un. Ln. 3.49pc Exchequer 11% 1989 5.49pc Floss 3.40p Green Primary 1.4p Hobart 1.10p Manchester 3rd Reg. Cons. 1928 1.4pc Metropolitan Water Chesrea 23.4% Deb 1897 1.4pc Do 3.32% Inv. Pr. 1.6625pc Scottish National 4.05p Soundtrac 0.75p Teneo Housing Water 4.4% Red Deb 2.41pc Do 7.4% Red Deb 1991/93 3.49pc Trilateral House 8% Un. Ln. 1994/99 5pc Triplex Finance 11% 1994 5.49pc Wednesday 9.10am - 1pm
WEDNESDAY SEPTEMBER 30
 COMPANY MEETINGS:
 Anglo American Agriculture, 64, Lincoln's Inn Fields, W.C. 2, 12.00

Contracts & Tenders

FARMERS SUPPLY COMPANY (KADUNA STATE) LIMITED KADUNA, NIGERIA

INVITATION FOR BIDS

The Federal Government of Nigeria has received a loan of US\$22 million from the International Bank of Reconstruction and Development towards the cost of Kaduna State Agricultural Development Project and it is intended that part of the proceeds of this loan will be applied to procure from the eligible bidders the following items:-

CATEGORY	DESCRIPTION	QUANTITY	DELIVERY WITHIN
1	AGROCHEMICALS WITH ACTIVE INGREDIENTS	2,000 litres	90 days
2	Abrasives and Terbutylamine each not less than 250g/l. E.C formulation	500 litres	"
3	Metabolonot not less than 300g/l and Terbutyronot not less than 165g/l. E.C formulation	1,000 litres	"
4	Metabolonot and Metobromuronot each not less than 250g/l E.C formulation	2,000 litres	"
5	Aphelin not less than 200 g/l and Metabolonot not less than 300g/l. E.C formulation	2,000 litres	"
6	Penturonot not less than 500g/l. E.C formulation	2,000 litres	"
7	Oxadiazon not less than 250g/l. E.C formulation	1,000 litres	"
8	Oxadiazon not less than 100g/l and Propulant not less than 200g/l. E.C formulation	1,000 litres	"
9	Parquat not less than 200g/l. E.C formulation	500 litres	"
10	Metolakynot not less than 10% and Carbownot not less than 8% and Furathrotoxin 34% Dust formulation	10,000 kg	"
11	Diphenmetrin not less than 10% W.W. E.C formulation	10,000 litres	"
12	Diphenmetrin not less than 18g/l. ULV formulation	1,000 litres	80 days
13	Diphenmetrin not less than 30g/l. ULV formulation	10,000 litres	"
14	Phenothiazine not less than 500g/kg Wettable granules or powder	1,000kg	"
15	Phosphomethyl not less than 250g/l. E.C formulation	2,000 litres	"
16	Carbofuran 30kg/kg Granule formulation	1,000kg	"
17	Carsynt not less than 85% Wettable powder formulation	3,000kg	"
18	Endosulfan not less than 35% by weight. E.C. formulation	1,000 litres	"
19	Dimethoate not less than 30% by weight. E.C. formulation	1,000 litres	"
20	Phosphomethyl not less than 24% W.W. Dust formulation	2,000kg	"
21	Bronopol not less than 1.2% W.W. in free flowing powder form	27.5 kg	"
22	Fenitrothion not less than 500g/l. E.C formulation	2,500 litres	"

2. A complete set of bidding documents concerning specifications, instructions to bidders, conditions of contract etc. may be obtained on payment of N800.00 from the office at:-

Managing Director,
 Farmers Supply Company Ltd.,
 138 New Cavendish Street, Mailbox,
 P.O. Box 9237,
 Kaduna, Nigeria
 Tel: 233/268, Telex 20711, Box 996.

or on payment of US\$200 from -

ADP Litigation Agency,
 27 Dover Street,
 London, SW1, England,
 Tel: 01-493 3822 Telex 296298

3. Date of issuance of invitation for bids—1st October, 1987.

4. Last date and time and place for submission of bids—17th November, 1987 by 10.00 am at the office of managing Director, Farmers Supply Company Limited, 138 New Cavendish Street, Mailbox, P.O. Box 9237, Kaduna, Nigeria.

Managing Director

Company Notices

INTERNATIONAL SPECIALITY FUND

Société d'Investissement à Capital Variable
10e Boulevard Royal Luxembourg

NOTICE OF DIVIDEND PAYMENT

The general meeting of shareholders of International Specialty Fund have decided to distribute the income received during the financial year to 31st May 1987 by paying a dividend of 10% on the share capital held on the 18th September 1987.

This payment will be made on the 2nd October 1987 against presentation of the share certificate to the registrar.

Dividends not claimed within 5 years of the protracted date will lapse and revert to the Fund.

Luxembourg, 18th September 1987
INTERNATIONAL SPECIALTY FUND

TDK CORPORATION (CNR)

The international division of the German-based company on 21st August 1987 took over the TDK corporation which is available in Amsterdam at:-

Proveniershof 10, Postbus 1100, 1000 CN Amsterdam, Holland.

Amsterdam Telephone 02-462 3000, Telex 20711, Box 996.

AMSTERDAM DEPARTMENT COMPANY LTD.
Amsterdam, 14th September 1987.

Personal

9th SEBTS Ltd. Bremen valued at £1,300, accept £1,200, 02-769 0662.

TOWN & CITY PROPS 5.75% 1st. Mtg. Deb. 1989/94

Do 7.75% Crv. Un. Ln. 1989/94 3.49pc

North Devon Water 4.9% 1989/2pc

Norwich Engineering 5.1% Un. Ln. 1989/94

Nottingham City Council 5.1% 1st. Mtg. Deb. 1997/2001

Nottinghamshire Group 10.1% Un. Deb. 1982/97 5.14pc

Hastings 8% Crv. Flt. 5000

Heads 8% Crv. Flt. 5000

High Wycombe 5.1% Un. Ln. 1989/94 3pc

Hinkley 8.1% Un. Ln. 1990/95 3.49pc

Hopewell Ceramic 10.4% Deb. 1982/97 5.2pc

Hornbeam 7.5% Un. Deb. 1985/90 3.12pc

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Closing prices, September 25

CURRENCIES, MONEY & CAPITAL MARKETS

FOREIGN EXCHANGES

Shifting trade balances may help dollar

SHORT COVERING boosted the dollar this week, as dealers squared position ahead of the International Monetary Fund annual meeting in Washington. Finance ministers from the Group of Seven leading industrial nations met again to review world economic prospects and among other things the value of the US currency.

Very few traders were prepared to run positions, for fear that G7 would produce a fairly bland endorsement of the Paris currency agreement made in September, but might privately agree to a lower trading range for the dollar.

Irving Trust in London asked a question of Friday, which must have occurred to other observers of the financial scene: "If Uncle

Sam's trade deficit is getting bigger, ours (the UK) has gone through the roof. Germany and Japan's surplus is getting smaller, where is all the money going?"

The answer may be somewhere in the latest trade figures. On Friday, West Germany announced that its current account surplus in August to DM 2.5bn (\$1.37bn) from DM 4.7bn (\$2.58bn) in July, while the trade surplus fell to DM 6.5bn (\$3.57bn) from DM 9.9bn (\$3.45bn).

Earlier this month the Japanese trade surplus for August was published. It was \$1.95 billion, down from \$7.49bn in the year ago. It was also announced that the trade surplus with the US had been cut to

\$3.73bn in August from \$4.79bn the previous month and from \$4.14bn in August 1986.

The UK does not appear to have been a beneficiary of this shift in world trade. Last Thursday London's financial press reported that new news that Britain's trade deficit in August had widened to \$1.1bn (\$2.46bn) from \$0.91bn (\$1.49bn), and the current account deficit had increased to \$2.95bn (\$2.32bn) from \$2.16bn (\$2.06bn).

Over the next few weeks dealers are likely to ask whether there will be a significant reduction in

the US trade deficit. In recent months the US trade figures have been particularly disappointing. In May the deficit was \$1.64bn, and in June this rose to \$1.81bn, in spite of revised calculations on US trade with Canada. Without the revision the shortfall would have been \$1.63bn.

In July the deficit was a record \$1.67bn, but after the figures for West Germany and Japan in August, there must be some hope that the US deficit in August will show a significant fall.

\$3.73bn in August from \$4.79bn the previous month and from \$4.14bn in August 1986.

The balance in world trade will ultimately decide the dollar's fate, although the short term trend might depend on the talks in Washington.

A few US statistics will be released this week, but are unlikely to have much impact. Leading indicators in August are forecast to rise 0.4 per cent to 0.7 per cent in July. September unemployment is expected to remain at 6 per cent, with the non-farm payroll rising about 200,000, compared with 156,000 in August.

£ IN NEW YORK

Sept. 25	Latest	Previous Close
5 days	1.6420-1.6430	1.6405-1.6450
1 month	1.63-1.64	1.63-1.64
3 months	1.67-1.68	1.67-1.68
12 months	2.70-2.80	2.75-2.80

Forward premiums and discounts apply to the US dollar.

EMS EUROPEAN CURRENCY UNIT RATES

	Ecu central rate	Currency amounts against Ecu	% change from central rate	% change adjusted for interest rates	Difference basis %
Belgian Franc	42.6582	62.0500	+1.48	+1.79	+1.5344
Danish Krone	7.85212	7.95948	+1.75	+1.06	+1.4044
German D-Mark	2.07683	2.07596	+0.85	+0.16	+1.0901
French Franc	6.30934	6.29943	-0.24	-0.44	-1.3012
Irish Punt	0.768111	0.774722	-0.73	+0.04	+0.1684
Italian Lira	1.48358	1.49817	+0.98	+0.73	+0.4752

Changes are for Ecu, therefore positive change denotes a weak currency.

Adjustment calculated by Financial Times.

STERLING INDEX

Sept. 25	Sept. 25	Previous
8.30 am	72.0	72.2
9.00 am	72.0	72.2
10.00 am	72.0	72.2
11.00 am	72.0	72.7
Noon	72.0	72.7
1.00 pm	72.0	72.2
2.00 pm	72.0	72.9
3.00 pm	72.0	72.9
4.00 pm	72.0	72.9

CURRENCY RATES

Sept. 25	Bank Rate %	Special Bank Rate %	European Currency Rate %
U.S. Dollar	5.5	5.2	1.13907
Canadian \$	0.75	0.75	1.49417
Austrian Schilling	16.719	16.719	1.10417
Belgian Franc	74.61198	74.61198	7.95825
Danish Krone	8.99988	8.99988	7.95825
Deutsche Mark	2.02487	2.02487	2.02487
French Franc	6.27021	6.27021	6.27021
Irish Punt	7.82083	7.82083	7.82083
Italian Lira	12	12	1.49417
Japanese Yen	24	24	1.49417
Norwegian Krone	8.24427	8.24427	8.24427
Spanish Peseta	156.402	156.402	156.402
Swedish Krona	72	72	7.28336
Swiss Franc	3.294	3.294	3.294
Greek Drachma	17.023	17.023	17.023
Irish Punt	17.45422	17.45422	17.45422

*CS/SDR rate for Sept. 24: 1.69403

CURRENCY MOVEMENTS

Sept. 25	Bank of England	Marginal Index	Change %
Sterling	72.0	72.2	+0.29
U.S. Dollar	1.27275	1.27275	+0.37
Austrian Schilling	137.1	137.1	+10.13
Belgian Franc	1.49417	1.49417	+1.11
Deutsche Mark	146.4	146.4	+2.14
French Franc	172.0	172.0	+2.24
Greek Drachma	127	127	+1.43
Irish Punt	71.4	71.4	+0.30
Lira	47.2	47.2	+1.82
Yen	221.8	221.8	+0.53

OTHER CURRENCIES

Sept. 25	£	\$
Australia	0.1775-1.1820	2.5000-2.5200
Brazil	0.22995-0.23180	1.3805-1.3810
Finland	7.1882-7.2010	4.04420-4.04490
Greenland	2.5494-2.55185	1.0200-1.0200
Hong Kong	12.7503-12.8000	7.8050-7.8150
Iran	11.55*	71.35*
Korea(Sud)	0.11775-0.11825	0.8020-0.8020
Malaysia	0.2200-0.2220	2.5710-2.5720
Mexico	4.1200-4.1400	2.5205-2.5220
New Zealand	0.1175-0.11825	0.5100-0.5100
Singapore	1.1420-1.1515	1.7500-1.7510
S. Afr.(Con)	3.3550-3.3745	2.0205-2.0215
S. Afr.(Rep)	2.0245-2.0250	1.3000-1.3015
Taiwan	45.25-45.50	3.6725-3.6735

*Sterling rate.

FORWARD RATES AGAINST STERLING

Sept.	1 mth	3 mths	6 mths	12 mths
U.S. Dollar	1.2425	1.2494	1.2625	1.2640
D-Mark	9.9700	9.9529	9.9225	9.8973
French Fr.	2.0245	2.0245	2.0245	2.0245
Yen	236.00	232.92	227.11	227.39

MONEY MARKETS

Fears of tighter monetary policy

THERE WAS never very much optimism in London that UK base rates would soon be reduced, but lower rates have become an ever more remote possibility after last month's UK trade figures.

Economic news this month has been generally better than expected, dulling the markets into

a more confident mood. A cut in the trade deficit was widely forecast for August, and one or two City economists believed a small surplus on current account was not out of the question.

The Bank of England was expected to encounter problems holding the pound below DM 3.00

Money market rates rose on the

short-term notice.

Lower exports and rising imports led to a sharp rise in the trade deficit and a current account deficit of only slightly under £1bn.

Money market rates rose on the

short-term notice.

James Capel stated that there

is likely to be substantial scope for

manoeuvre in the Budget but

there is no economic excuse for a

reduction in income tax.

Nomura Research Institute said

the result is likely to be upward

pressure in interest rates to

defend the exchange rate, and the

evaporation of optimism about tax cuts in next year's Budget as the

fiscal stance is tightened.